



Redflow Strategy Update

March 2024

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Redflow profile



Financial overview

Ticker	RFX.ASX
Share price¹	\$0.155
Shares on issue¹	237.1m
Market cap¹	\$36.7m
Cash and cash equivalents²	\$6.9m
Debt²	Zero

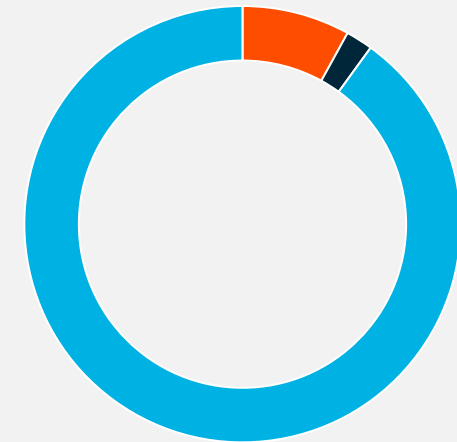


Operational overview¹

Headquarters	Brisbane
Employees (Aus, US, Thailand)	110
Manufacturing	Thailand
Active deployments	~ 270
Storage capacity delivered	> 3.2 GWh
Cumulative operating hours	> 24 million



Shareholder structure³



- Institutional
- Employees & Directors
- Retail



Board

Brett Johnson

Independent
Non-Executive
Chairman

Adele Fraser

Independent
Non-Executive
Director

John Lindsay

Independent
Non-Executive
Director

David Brant

Independent
Non-Executive
Director

Tim Harris

CEO &
Managing Director

1. As at 8 March 2024
2. As at 29 February 2024
3. As at 12 February 2024

Board members and Senior Executives listed in Appendix

Executive summary



Vision

To be a global leader in clean energy storage, paving the way to a sustainable future.



Product

Redflow manufactures zinc-bromine flow batteries, a technology that plays a key role in the clean energy transition due to its ability to store energy for extended durations, and because it is amongst the most fire-safe and sustainable batteries on the market.



Addressable market

Global decarbonisation efforts and the growing penetration of renewables is accelerating the need for energy storage. Our opportunity set is huge with over 85 TWh of LDES demand required by 2040¹. Queensland alone requires over 48 GWh of LDES capacity by 2035².

Quality customers



Drivers of success

1. Commercialised technology with millions of hours of operational experience, with quality customers.
2. Strong pipeline of demand from large utility and government counterparties.
3. Market intelligence and insight into commercial, product and scale requirements of energy storage users, from deep customer engagement on projects.
4. Our plan positions us to succeed for customers and shareholders.

Catalysts

Commercial – convert near-term pipeline.

Manufacturing – maximise Thailand factory output and complete feasibility study for new advanced manufacturing facility in Queensland.

Product evolution – design, specifications and tooling for the new X10 battery designed for ease of deployment and low costs in utility-scale installations – the natural product evolution from our current system.

Finance – progress discussions with Government grant and finance agencies.

Clear and consistent strategy

Will continue to deliver growth in FY24 and beyond



ENERGY FOCUSED APPLICATIONS

- + Solar/wind + storage, renewables integration.
- + Medium to long duration focus – 8+ hours.
- + Industries and applications where safety paramount (e.g. mining).
- + Leverage hibernation and duration attributes.



COMMERCIAL AND INDUSTRIAL (C&I) CUSTOMERS

- + Small C&I deployments 1+ MWh.
- + Medium to larger C&I deployments – behind the meter focus 2 – 50 MWh.
- + Promote unique fire safety vs lithium.
- + Basis to move into grid-scale opportunities – 50 MWh+.

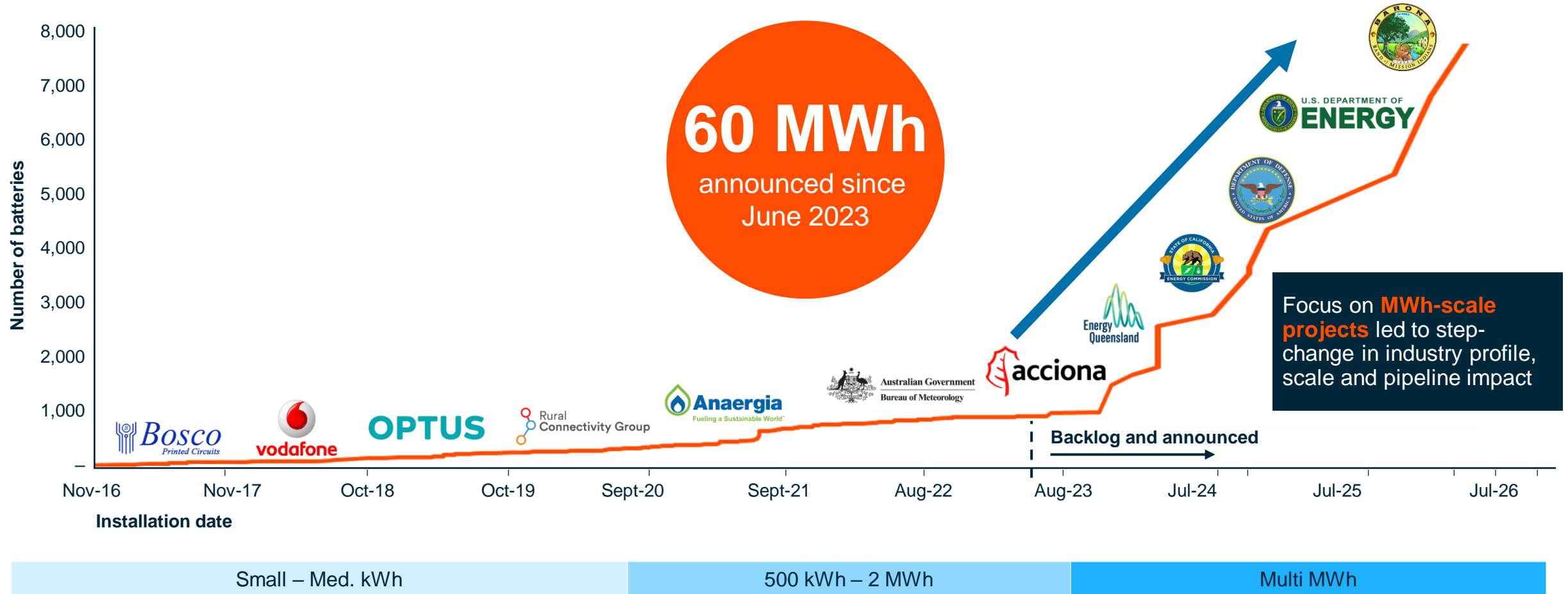


US AND AUSTRALIA AS CORE MARKETS

- + US – California and other markets with large LDES energy storage needs and drive for diversification.
- + Queensland Government energy storage strategy supporting acceleration of ambition.
- + Continued growth of opportunities in the broader Australian market.
- + Pursue deals in other markets where opportunity is compelling.

Our strategy has enabled our transition to a credible multi-MWh technology in some of the most exciting global LDES markets

Redflow Battery Installations, 2016–2026, current view¹









Sources: Company information.



1. Note that installations are based on deployed systems to 30th August 2023 and the current expected deployment schedule of announced projects. The specific delivery timetable of announced projects is subject to final contracting, implementation, production, logistics timetables and other factors outside our control and therefore may be subject to change

Key projects on track for delivery and revenue

Financial impact¹

	Paskenta Microgrid project 15 MWh	Phase One adjusted based on final budget allocation. Final notice to proceed received Feb 24. Kick off deployment meeting early March 2024	~\$12.5m in FY25 ²
	Energy Queensland project 4 MWh	Engineering and design continuing with signing of the MSA expected March 2024. Target installation remains on track to be in H1 FY25.	~\$2.5m in FY24/25 ³
	Acciona project 200 kWh	BESS has been delivered to Acciona site in Spain. Commissioning underway and expected to be complete in late March 2024	~\$150k in FY24 ²
	US DOD Microgrid project 1.2 - 1.4 MWh	Engineering and design on track to meet the US DOD milestones. System delivery and commissioning expected in Q3 2024.	~\$1.7m in FY25 ²
	US DOE Valley Childrens Hospital project ~34 MWh	Negotiations across all parties continuing. Expect final contracting to be finalised in H1 FY25. Engineering and design is progressing, with the delivery timetable expected over FY26/7.	~\$25m in FY26/7 ³
	Barona LDES project 6.6 MWh	Project team contract negotiation is continuing with CEC. Final contracting anticipated in H1 FY25. Expected delivery timetable FY26.	~\$5m in CY25/26 ³

High utilisation of our current battery and factory is our platform for continued success in the short term



Thailand factory is established, ISO 9001 accredited and has been manufacturing since 2019 with capacity to produce up to 40 MWh pa.

ZBM3 is the current core battery unit based on product evolution and commercial adoption over the past decade.

Pod200 is the commercial sales product, housing 20 ZBM3 batteries, iterated for scale to match each project sizing.



These established and current assets will continue to be the basis for our pipeline conversions in 2025-2026

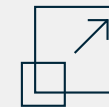


The manufacturing and operation of these assets is established and ready to scale¹



Production is on-track with scale-up plans proceeding for 20 MWh pa and 40 MWh pa thresholds¹

Asset utilisation is a key objective to maximise efficiencies as we increase production



Scope to further increase beyond 40 MWh based on customer demand¹

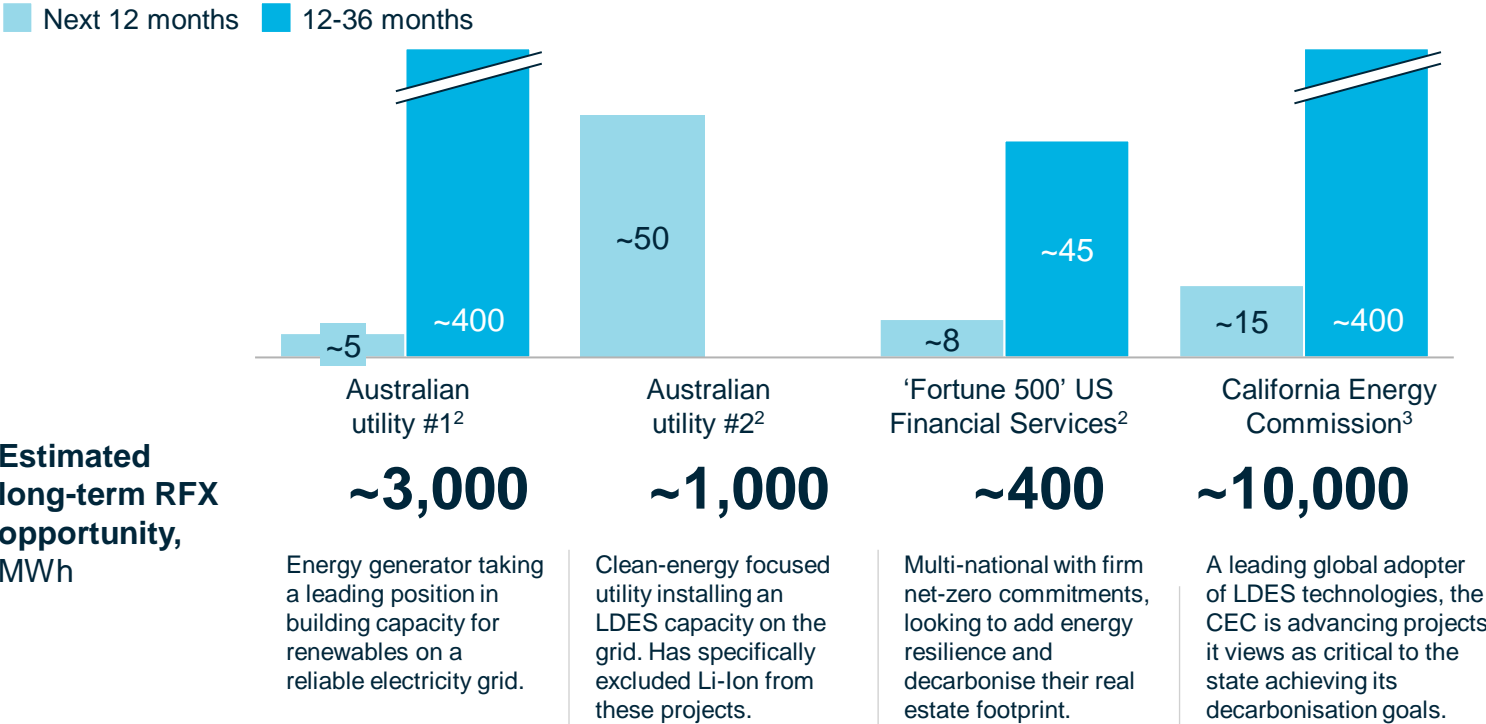


Utilise Thailand to test new X10 production techniques and product iterations

Near term opportunities support short term momentum and underpin large-scale demand

Large customers with significant storage needs looking to undertake initial projects

Key opportunities in discussion with key selected customers within indicative timeframes, MWh



Estimated long-term RFX opportunity, MWh

Energy generator taking a leading position in building capacity for renewables on a reliable electricity grid.

Clean-energy focused utility installing an LDES capacity on the grid. Has specifically excluded Li-Ion from these projects.

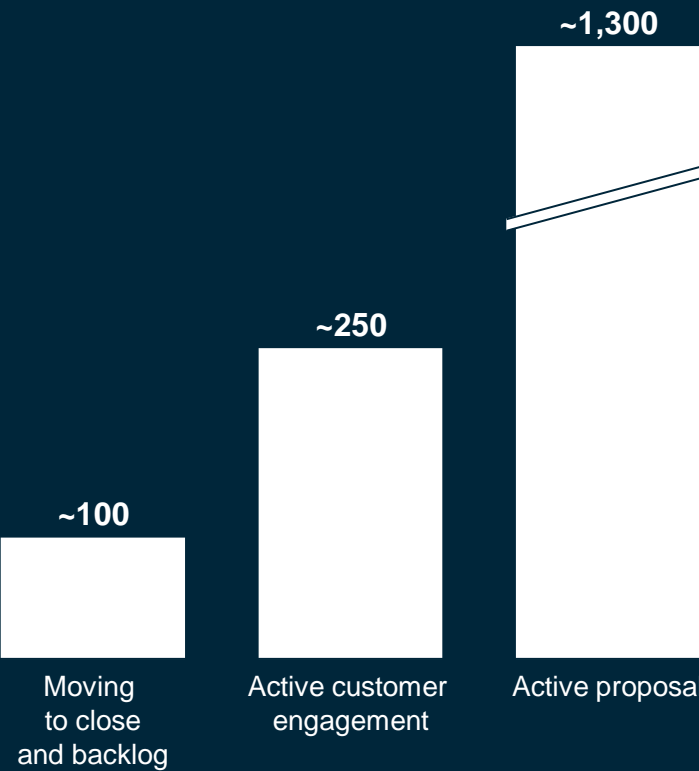
Multi-national with firm net-zero commitments, looking to add energy resilience and decarbonise their real estate footprint.

A leading global adopter of LDES technologies, the CEC is advancing projects it views as critical to the state achieving its decarbonisation goals.

1. Later stage pipeline is unweighted
 2. Pipeline opportunities and direct customer engagements
 3. Pipeline opportunities and "RFI for LDES Demonstration Solicitation", CEC, February 16, 2024. Note: next 12 months figures includes announced projects



Full project pipeline by development stage¹, excluding prospects, MWh



Our understanding of customer needs is core to our product evolution

Purchase considerations

Customers are telling us what they want...

... is aligned with Redflow's product evolution

Cost (CAPEX and LCOS)

Cost is at the **forefront** of decision-making

Market Competitive product CAPEX
Competitive LCOS

Energy capacity

Scalability is key

Modular solution

Duration

8+ hours is the **minimum**

8+ hours and hibernation mode

Footprint/
Form factor

Constraint is the **infrastructure or logistics** needed

Energy-dense solution; form factor efficiency for optimal install cost

Technological risk

Technology needs to be **operationally proven**

Successful and extensive operational track record

Safety

Safety is a **must**

Compliance to baseline safety requirements; enhanced fire safety



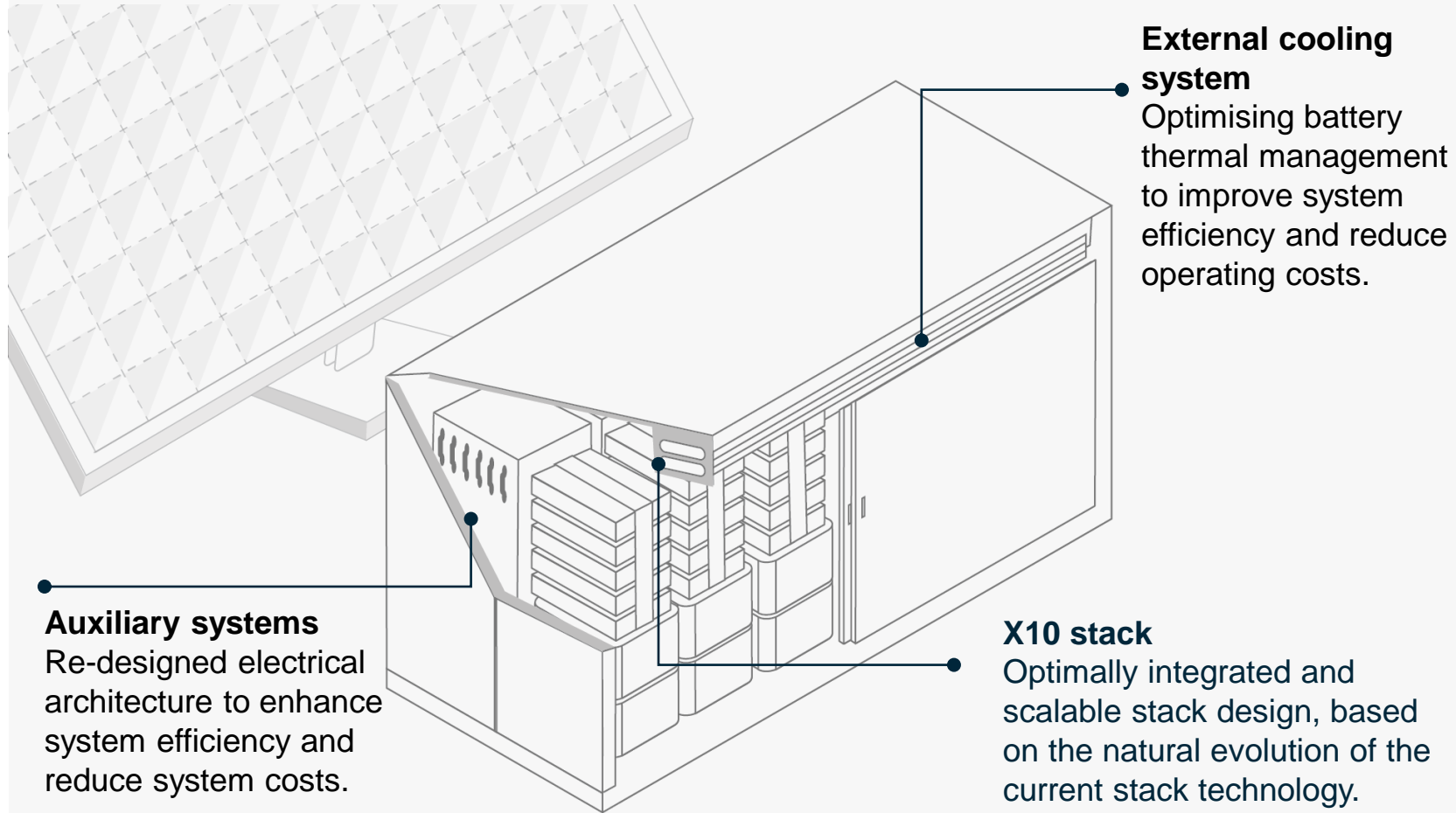
Redflow provides a sophisticated and understood product that scales to the application..... Redflow is helping us pursue 24/7 Carbon Free Energy across our global portfolio



'Fortune 500'
US Financial Services Company

X10 is the natural evolution of our current systems and designed for larger scale projects

ILLUSTRATIVE DESIGN



Key customer requirements met by X10

Natural product evolution of Pod200/ZBM3, e.g., chemistry and stack technology, which have extensive operational track record

Market Competitive product CAPEX

8h+ duration

MWh+ scale

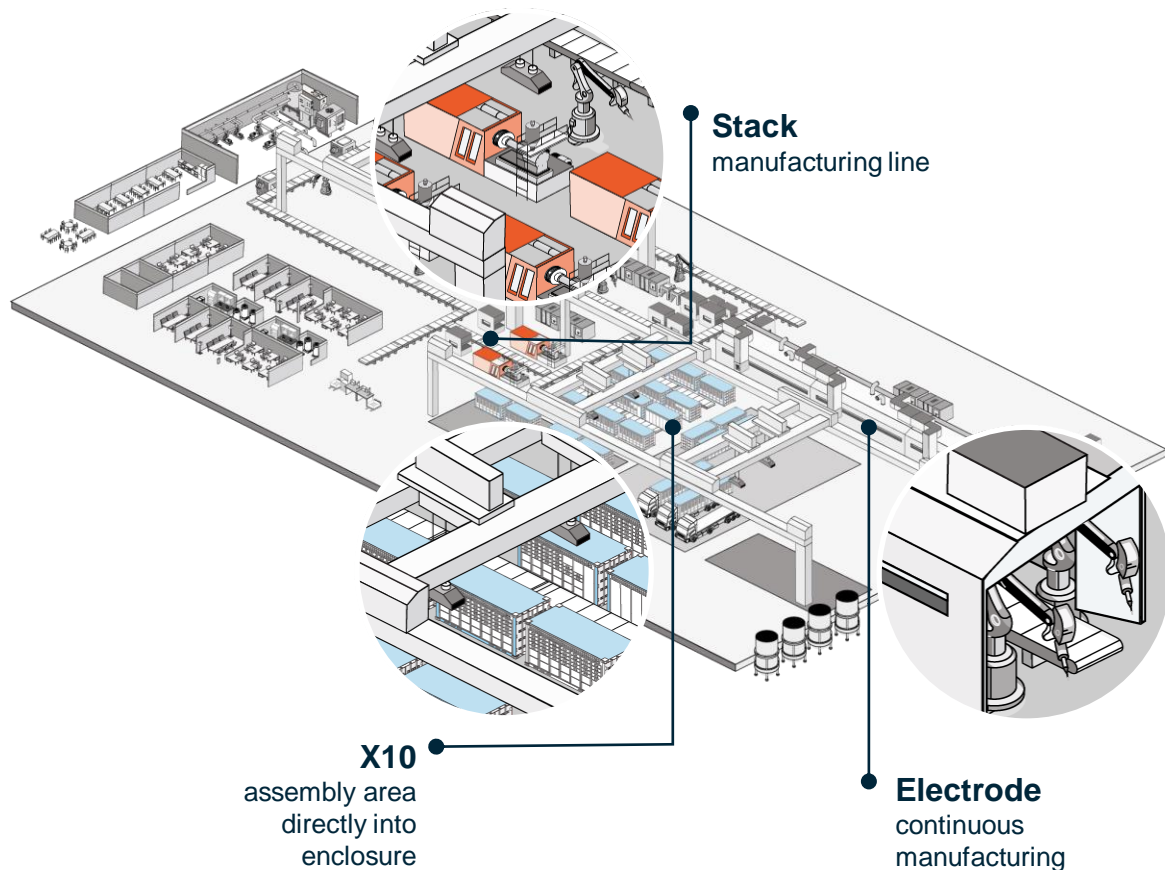
Modular design for **rapid scalability**

Designed and manufactured for **ease of maintainability** in the field for O&M efficiency

Turnkey solution for ease of transportation, field deployment and low installation costs – *key customer requirement*

Planning commenced for new advanced manufacturing facility

Preliminary QLD factory design



Redflow has advanced scoping plans to commission a new **manufacturing facility in 2026**. Commencing a jointly-funded feasibility study for a **Queensland-based facility** with the state government.

This facility will produce **Redflow's new X10 product**, adopting **highly automated manufacturing processes** to enable a **reduced cost and improved product life**

Queensland can serve as Redflow's as a **global hub**, centralising stack manufacturing for deployment to global assembly centres



500MWh+
annual **production target**



>10x
increase in Redflow's annual **production capacity**



150+
Direct jobs generated in QLD

The energy transition in Queensland is a powerful example of Redflow's opportunity



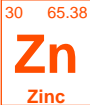
Responsible for ~30% of national emissions, **Queensland's energy transition will be critical** to Australia meeting Paris Agreement obligations
 In particular, Queensland holds a **strong foundation for our battery industry to grow**;



Largest national rooftop solar penetration



Existing mining and refining capabilities of critical battery minerals



Established local zinc ecosystem, e.g., multiple zinc mining and refining sites



National leader in large-scale firmed renewables and infrastructure



Queensland's **energy transition and battery industry growth** is expected to be accelerated by Queensland Government's **\$62bn Energy and Jobs Plan** and **\$570M Battery Industry Strategy**, which earmarked over 25GW of new and existing renewable energy by 2035

This will be enabled by:



~10 GW of energy storage planned by 2035



Retirement of entire coal fleet by FY35



~1500km of new high voltage backbone transmission



Smarter grid to support ~11GW of solar, ~6GW of batteries in homes / businesses



*The Queensland Battery Industry Strategy establishes Queensland as a **global leader in the flow batteries** needed to store renewable energy and advanced battery technologies.*



Queensland Premier, Steven Miles



Source: Queensland Battery Industry Strategy; Queensland Energy and Jobs Plan; Climate Energy Finance - Queensland's Energy Transformation: From Coal Colossus to Renewable Energy Superpower

Redflow has a clear and focused plan to scale-up



Delivered

- Filled production capacity out to early 2025 with customer orders.
- Detailed scale-up plan for Thailand factory to increase production capacity to 40 MWh/year.
- Design optimisation for cost of ZBM3.
- Preliminary design of new X10 product.
- Multi-MWh projects with option to further expand in project size.



Next steps



Manufacturing

- Implement Thailand factory scale-up.
- Detailed design / planning of QLD factory (capital equipment, plant design, site selection, etc.).
- Ongoing supplier diversification and partnerships.



Design

- Implement design / process improvements in Thailand facility.
- Finalise new X10 design.



Finance

- Progress discussions with government debt and export finance agencies.
- Working capital financing solutions.
- Drive progressive gains in product margin.



Commercial

- Lock in ZMB3 customer pipeline orders.
- Engage on X10 scaled future commitments.

Appendices

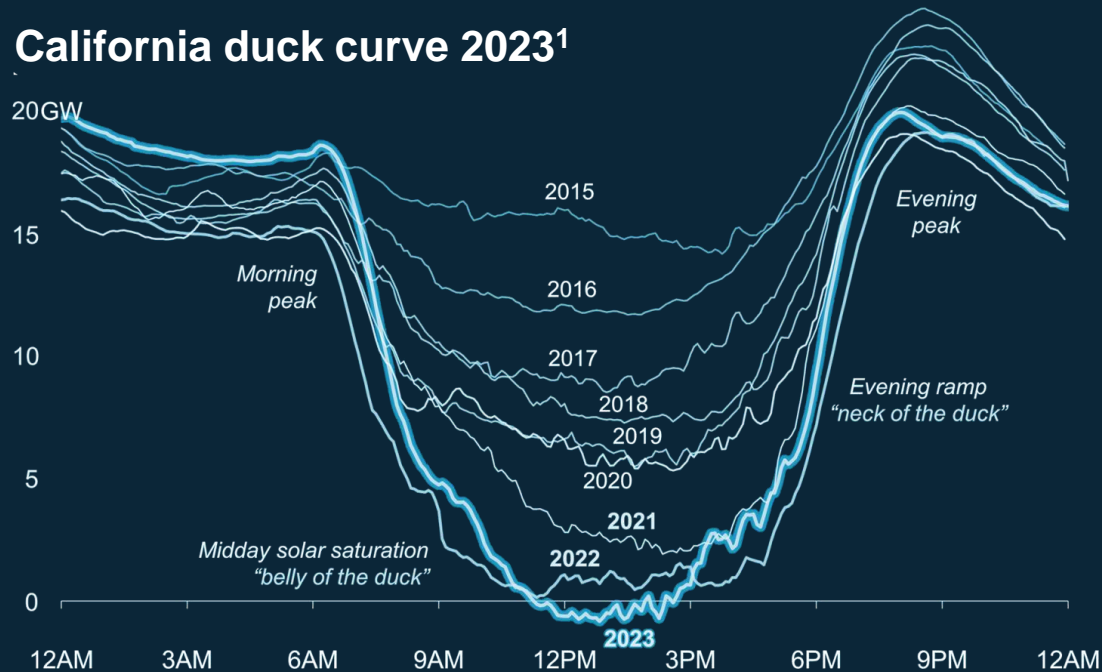


Bureau of Meteorology weather radar emissions reduction and reliability project
NSW, Australia

LDES increasingly seen as crucial to the energy transition

Renewables acceleration generates new challenges that LDES is best equipped to solve

California duck curve 2023¹



Source: CAISO | @BPBartholomew

Note: Net load shown is demand minus utility-scale wind and solar



“Long-duration energy storage is not a luxury, but a necessity. This is not an economic paradigm, it’s a reliability paradigm.”³



1. CAISO
2. Source: PTK analysis. Illustrative only
3. PNNL.gov, *Long-Duration Energy Storage: The Time Is Now*, May 2023, Citing PNNL study in *Journal of Energy Storage*, *Defining long duration energy storage*, April 2023

Key LDES applications



Bulk energy shifting



Renewables integration



Energy arbitrage



Back up source

Redflow aligned to core LDES requirements



Use 100% energy



Flexible duration



Frequent cycling & long life



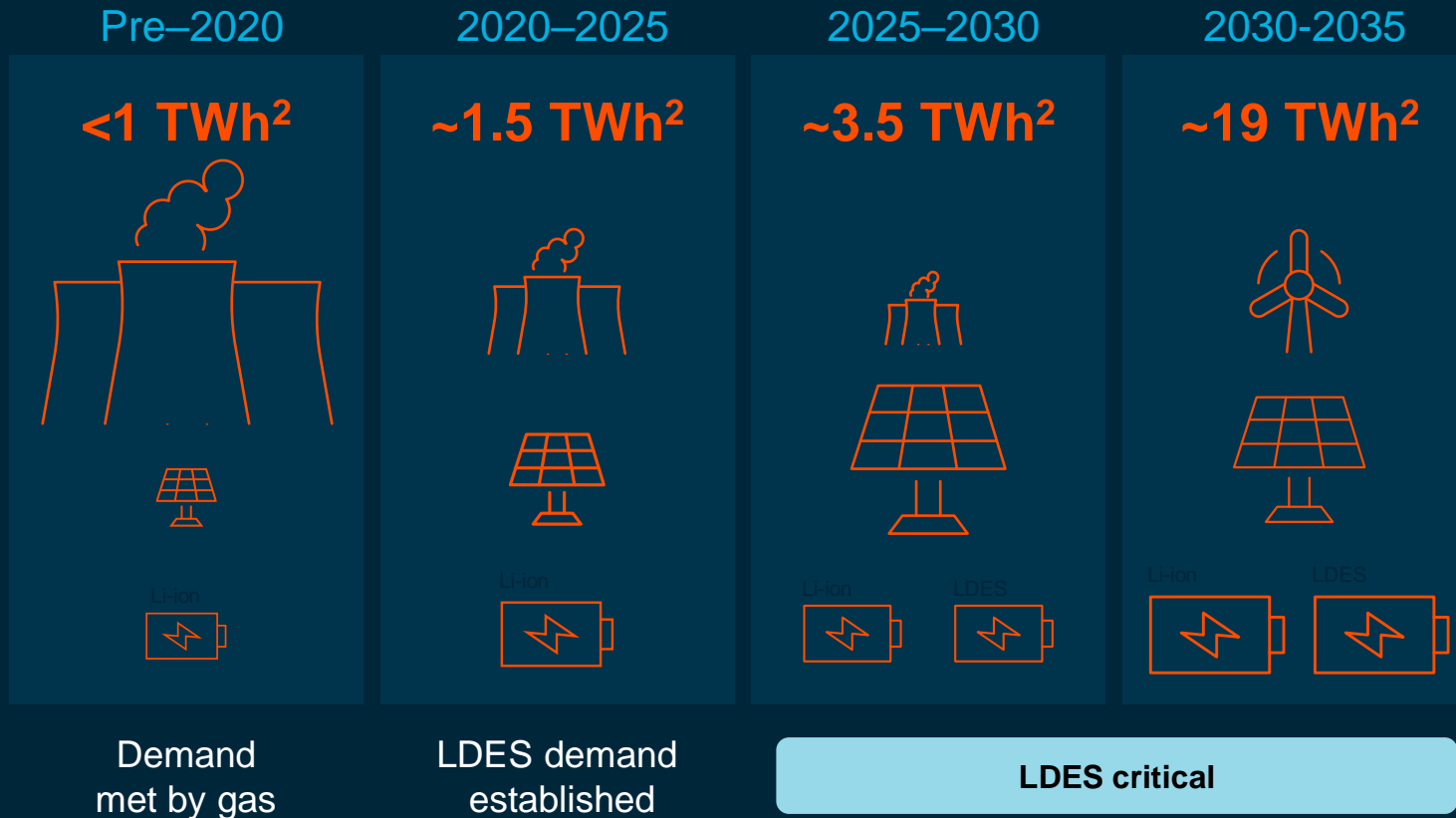
High temperature tolerance



Fully recyclable and no fire risk

Renewables penetration drives LDES adoption

Global need of 8–24-hour duration LDES: 38TWh+ by 2040¹



LDES penetration has been low in the past

- + High proportion of baseload from coal and gas.
- + Renewables supplemented the core grid.

Fossil fuels declining as source of baseload

- + Grids increasingly powered by renewables.
- + Coal and gas generation prevent climate goals.
- + Phasing out of coal and gas peakers.
- + Lithium for short term energy storage needs.

Renewables powered grids needs LDES


- + Renewables require LDES to shift power to match demand (intra-day, multi-day).
- + Growing demand for 24/7 renewable PPAs.
- + Total electricity demand increasing 2x³.

Market looking beyond lithium


- + Requirements for 8+ hour discharge capability.
- + Lithium supply constraints and EV demand.
- + Customer concerns about lithium fire safety.
- + LDES already viable for long-duration applications.

Strong value proposition build on core advantages of Redflow's technology


Core chemistry, operational experience, low-cost deployment and unique features



Density
Highest across commercial flow batteries¹



Core chemistry
ZnBr one of the lowest \$/kWh chemistries²




Modularity
Flexible from 200 kWh to 100s MWh



Hibernation mode
Indefinite standby capability



Supply chain
Mature and abundant zinc supply chain



Deployment
Low cost, rapid drop-in deployment model

“
*If you look past lithium ion, probably **zinc is the next metal that's the most popular for energy storage**, and it does appear to be able to provide performance equal to or better than lithium if given a chance*
”

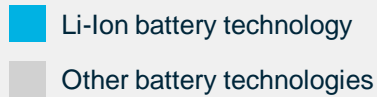
Mike Gravely,
Californian Energy Commission³



1. Redflow analysis based on publicly available information and industry literature as of 30th August 2023
2. The Future of Energy Storage, MIT, 2022
3. Forbes, California Sees Zinc As Likely Successor To Lithium-Ion In Energy Storage, October 2022. Bold added for emphasis

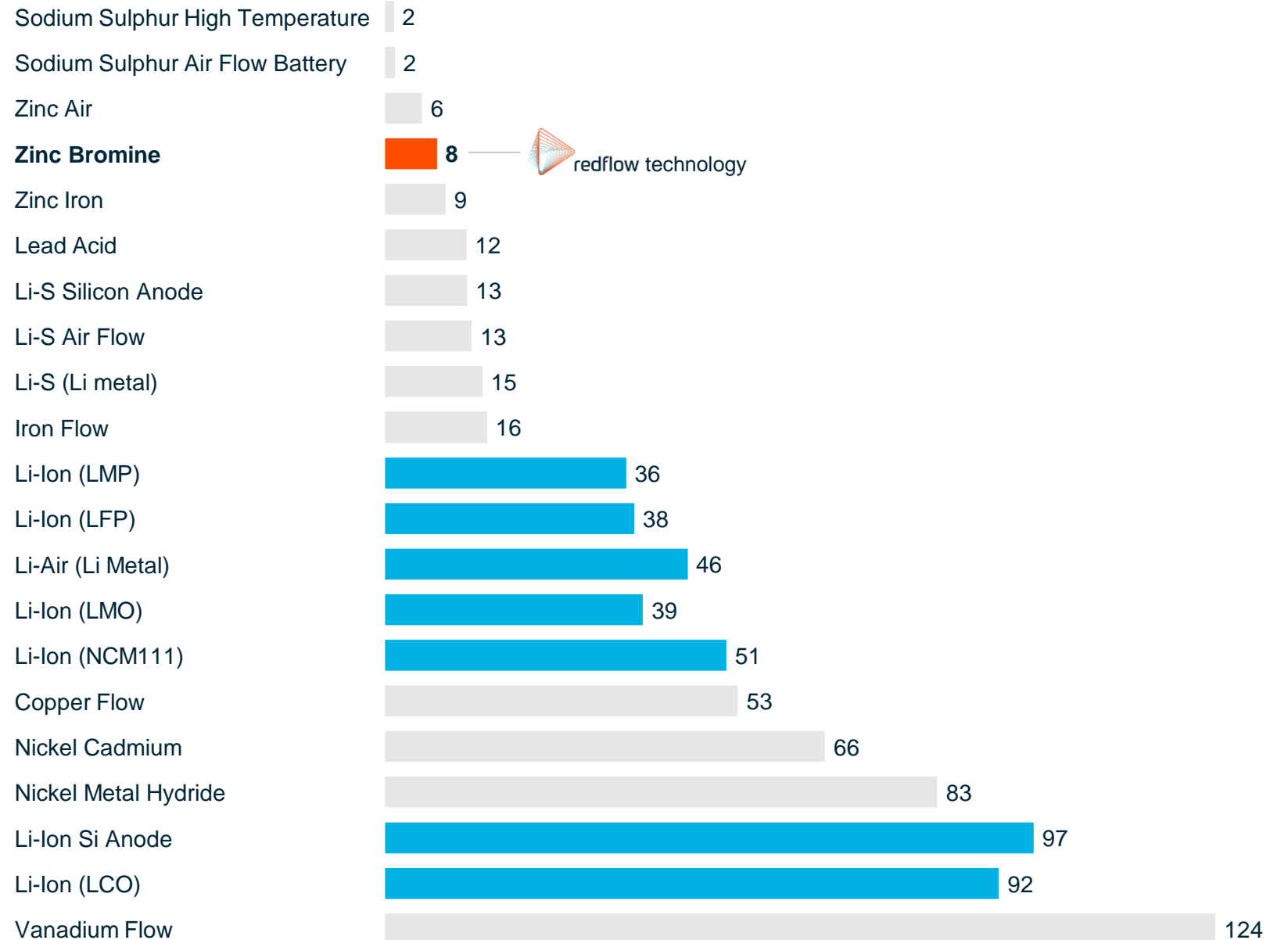
Zinc-bromine chemistry has fundamental a cost advantage vs. other chemistries

Estimated cost of raw material for different battery chemistries USD/kWh



Note: This data indicates the estimated relative chemical cost of storage for Zinc Bromide chemistries. This is not a statement of Redflow's chemical cost of storage, which may differ from this data.

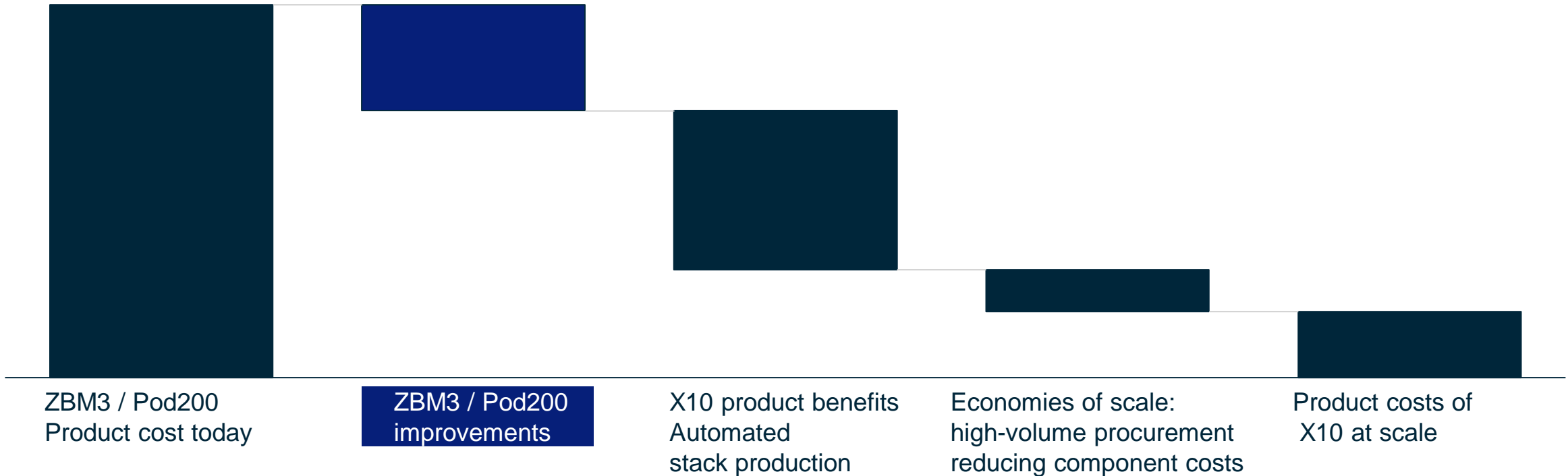
Source: MIT Future of Energy Storage study 2022



Our X10 and manufacturing scale up plan will allow us to achieve a step change in product costs¹ and competitiveness

Redflow's product cost down targets^{1,2,3}

USD/kWh, illustrative



1 Product costs are the direct material and labour costs of manufacturing and installing at the customer's site an 8+ hour system. It excludes the cost of delivery from Redflow's factory to site and indirect costs.
 2 Product costs including target cost reductions based on expected bill of materials, internal management estimates and external analysis.
 3 Product cost reduction assumptions and actions required to achieve reductions described overleaf. Outcomes are not guaranteed and are subject to usual commercial risks including changes of a range of technical, operational and commercial factors.

Target product cost reduction initiatives

NON-EXHAUSTIVE

Cost down levers

ZBM3 / Pod200 improvements

Key initiatives

- + Optimise electrolyte formulation, e.g., reducing 10% of electrolyte without compromising performances.
- + Improve procurement of key components, e.g., DC-DC converters.
- + Eliminate stack cooling fans to reduce costs and enhance energy efficiency.

X10 product benefits

Technical improvements specifically designed for efficient manufacture at scale and installation including:

- + Improve stack battery controller allowing the control of multiple stacks with one control unit.
- + Increase stack busbar voltage to reduce copper costs and increase electrical efficiency.
- + Fit batteries directly into containerised enclosure with integrated cooling/heating systems allowing the elimination of redundancies within the current thermal management system.
- + Design containerised enclosure to scale efficiencies in the installation process.
- + Iterate tank and pump assembly to improve operational efficiency of tank and pump system
- + Increase stack surface area and higher system energy density

Automated stack production

Shift from manual stack manufacturing process to (semi-) automated assembly line resulting in:

- + Reduced materials quantity due to shift towards high precision manufacturing process vs manual process.
- + Higher production quality increasing factory yield and reducing scrap costs.
- + Increased plant utilisation through stack continuous production.











Economies of scale: high-volume procurement reducing component costs

- + Procure large volume of the externally sourced components to achieve lowest unit cost.



Redflow considers that the target product cost reductions are reasonably achievable based on available information, internal management estimates and external third-party analysis. However, outcomes are not guaranteed and are subject to usual commercial risks including the risk that a range of technical, operational and commercial parameters may change.

We see strong catalysts that the global LDES market & opportunity for Redflow will accelerate in the next 12 months

Catalyst	Key examples	Redflow Impact & Action
 <p>Government / regulatory policies</p>	<p>Policies are being enacted or contemplated globally to foster LDES market growth</p> <div style="display: flex; justify-content: space-around;"> <div data-bbox="529 442 955 763">  <p>SUPERCHARGING BATTERY STORAGE</p> <p>The Supercharging Battery Storage Initiative, led by the EC, Australia, US, and Canada, aims to reduce energy storage costs and establish a sustainable, transparent, diversified, and responsible supply chain¹</p> </div> <div data-bbox="980 442 1337 763">  <p>U.S. DEPARTMENT OF ENERGY</p> <p>The US Department of Energy's Long Duration Storage Shot aims to decrease the cost of grid-scale energy storage by 90% for 10+ hours of duration within ten years¹</p> </div> <div data-bbox="1363 442 1778 763">  <p>The Battery Energy Storage System consortium aims at securing 5GW of battery storage deployments in low-middle income countries¹</p> </div> </div>	<p>Redflow Impact & Action</p> <p>Only Australia LDES battery on US Department of Energy project portfolio</p> <p>Initial 4MWh contract with Energy Queensland</p> <p>34 MWh contract with California Energy Commission</p> <p>QLD Government jointly funded feasibility study</p>
 <p>Investments</p>	<p>>US\$58b² in investments made by governments, funds and corporates in LDES projects around the world since 2019</p> <div style="display: flex; justify-content: space-around;"> <div data-bbox="529 821 1261 935">  <p>~US\$10b venture capital funding³ made in energy storage start-ups in 2023</p> </div> </div>	<p>Redflow is actively engaged with a number of grant funding and export financing agencies in Australia with multiple NDAs signed</p>
 <p>Demand for scale is growing</p>	<p>Customer demand has been driving large scale LDES deployments across the world</p> <div style="display: flex; justify-content: space-around;"> <div data-bbox="529 985 1031 1099">  <p>480MWh⁴ Mornington Battery Energy Storage System recently announced in Victoria, Australia</p> </div> </div>	<p>Thailand production capacity is full for 2024 and early 2025.</p> <p>New manufacturing facility to be designed for scaled production.</p>
 <p>Technological advancements</p>	<p>~25-50% decrease in LDES costs driven by technological advancements through 2040 will boost LDES adoption</p> 	<p>X10 battery has been evolved for larger scale deployments and significantly lower storage costs</p>

1. Respective agency website and press releases
 2. Wood Mackenzie 'Long-duration energy storage report 2022'
 3. Mercom Capital Funding and M&A Report for storage and grid 2023
 4. QLD State development and Infrastructure website
 5. Mornington BESS website
 6. 2022 LDES Council Technology Benchmarking Results (N=26), page 25

We have a long-term plan for global manufacturing

Further global scale-up



Engagement of **global manufacturing partners**, low-capex expansion.

GWh+/year production.

Highly automated end-to-end manufacturing, bulk procurement of materials, **optimised supply chain**.

Hyper-localised supply to take advantage of **subsidies** (e.g. IRA).

Localised assembly



Assembly of complete battery systems (with Australian produced stacks) in **localised advanced facilities** across key markets / manufacturing hubs (**Australia, USA and Thailand**).

Supporting production of **500-1,000 MWh/year**.

Highly efficient assembly processes.

Potential localised supply/assembly in delivery markets (e.g. USA) to **take advantages of subsidies** (e.g. IRA).

Australia: advanced stack manufacturing



Queensland to be facility commissioned in 2026.

Increased production to **500-1,000 MWh/year** by 2030 (initial pilot line production of 175 MWh/year).

Highly automated stack production, improvements to manufacturing efficiency and quality.



Government support for energy transition provides Redflow with multiple funding options

Entity focus

Latest update

Australian Federal Government Entity #1



Support AUS scale up manufacturing / operations

- + NDA signed
- + Initial discussions

Australian Federal Government Entity #2 (renewables focus)



Support for initial prototype projects / facility

- + NDA signed
- + Multiple discussions

State government (misc.)



Scale up support and product development

- + NDA signed
- + Detailed discussions and initial due diligence scoping

Australian Federal Government Entity #3



Support AUS scale up manufacturing / operations

- + NDA signed
- + Initial discussions



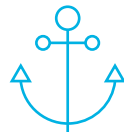
Redflow is part of our growing local ecosystem of battery technology companies and we are proud to support them to fast-track the development of their tech and potentially manufacturing their products right here in Queensland.



Deputy Premier, Treasurer and Minister for Trade and Investment, Cameron Dick¹

Feasibility study for QLD will allow us to rapidly advance our X10 and scale manufacturing modelling

- + The Queensland's Government's Queensland Critical Minerals and Battery Technology Fund (QCMBTF) has allocated **\$1.12m in grant funding to Redflow**. The grant will **reimburse Redflow** for part of the total \$3.2m project cost.
- + The funding is for the **development and construction of a large-scale zinc-bromide flow battery prototype and a feasibility study** for the establishment of a fully automated large-scale battery manufacturing facility in Queensland.
- + The \$100m QCMBTF fund provides for **initial feasibility funding and scale up financing (debt or equity) of up to \$30m**.
- + Anticipated to be **completed by the end of CY2024**.



Anchor demand



Endowment effects



Location based factors



Government stimulus & support

Redflow has a world-class team



Tim Harris

Chief Executive Officer
& Managing Director



Mark Higgins

President, North America &
Chief Commercial Officer



Steve Hickey

Chief Technology
Officer



Tim MacTaggart

Chief Operating
Officer



Brett Johnson

Independent
Non-Executive Chairman



Adele Fraser

Non-Executive
Director



Eric Chainet

General Manager



Michael Hipwood

Chief Financial Officer



Juergen Reitz

Chief Engineer



John Lindsay

Non-Executive
Director



David Brant

Non-Executive
Director



Profit & Loss

- + H1 FY24 revenue was affected by low production in the Thailand factory. This issue has been discussed in previous presentations and is now resolved.
- + Other income is primarily R&D tax rebate.
- + Raw materials and consumables used includes the increase in warranty provision \$3.4m.

A\$'000	H1 FY24	H1 FY23
Revenue	62.8	645.6
Other Income	1,153.5	2,344.3
Expenses		
Raw Materials and Consumables Used	(7,128.3)	(2,555.2)
Other Expenses	(6,967.3)	(6,647.4)
Profit/ (Loss) before Income Tax	(12,879.2)	(6,212.6)
Income Tax Expense	(8.1)	(12.1)
Profit/ (Loss) after Income Tax	(12,887.2)	(6,224.7)
Other Comprehensive Income	73.4	88.2
Total Comprehensive Loss	(12,813.8)	(6,136.5)

Sum of individual items may not equal total due to rounding effects

Balance Sheet

Net cash position of \$9.7m as of end Dec 23

Current assets

- + The \$11.6m raise contributed to the increase in cash.
- + Received R&D tax rebate 5 months ahead of previous period hence the decrease in trade and other receivables.

Current liabilities

- + The warranty provision was revised conservatively following management's assessment of the number of batteries sold under warranty, battery performance, potential contract exposure and the cost of meeting warranty obligations, based on historical experience and current knowledge.

A\$'000	31 Dec 23	30 June 23
Cash and cash equivalents	9,697.2	5,512.9
Trade and other receivables	1,144.3	2,563.9
Inventories	3,294.3	2,737.5
Other current assets	690.0	706.1
Total current assets	14,825.7	11,520.3
Property plant and equipment	1,333.0	1,633.3
Intangible assets	539.0	501.2
Right of use assets	173.4	249.5
Total non-current assets	2,045.3	2,384.0
Total assets	16,871.0	13,904.3
Trade and other payables	2,450.3	1,701.5
Other current liabilities	1,193.7	572.8
Provisions	5,621.5	2,190.3
Total current liabilities	9,265.5	4,464.7
Total non-current liabilities	200.0	324.2
Total liabilities	9,465.5	4,788.9
NET ASSETS	7,405.5	9,115.4

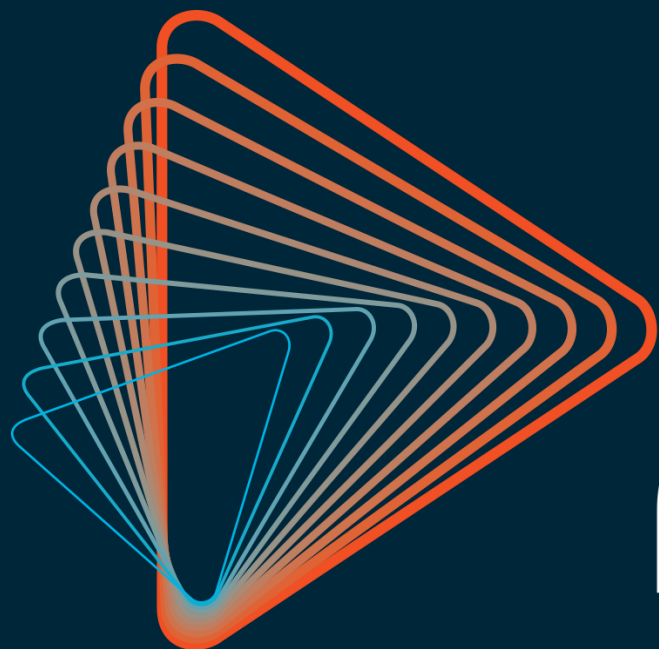
Sum of individual items may not equal total due to rounding effects

Cash Flow

- + As mentioned above, supplier quality issues impacted production of orders.
- + Payments to suppliers and employees increased in preparation of ramp up.
- + As discussed previously R&D tax grants paid earlier than historical trends.
- + Capital raising activities:
 - \$11.6m raised from successful entitlement offer and placement.

A\$'000	H1 FY24	H1 FY23
Cashflows from operating activities		
Receipts from customers	243.7	779.6
Payments to suppliers and employees	(9,132.7)	(8,081.0)
Grants R&D tax incentive received	2,456.8	36.6
Other	147.7	37.5
Net cash (outflows) from operating activities	(6,284.5)	(7,227.4)
Cashflows from investing activities		
Payment for property plant and equipment	(273.6)	(300.6)
Payments for intangible assets	(56.9)	(99.6)
Proceeds from sales of PP&E	-	9.2
Net cash (outflows) from investing activities	(330.5)	(391.0)
Cashflows from financing activities		
Proceeds from capital raising activities	11,642.7	10,621.6
Transaction costs related to equity issues	(752.8)	(540.3)
Principal elements of lease payments	(84.9)	(84.0)
Net cash (outflows) from financing activities	10,805.0	9,997.3
Net increase/(decrease) in cash and cash equivalents	4,190.0	2,379.0

Sum of individual items may not equal total due to rounding effects



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