

## **Highlights**



Best financial result in SCEE's 35 year history

Revenue up 26% to \$278.0m

NPAT up 27% to \$17.3m

Strong balance sheet with \$40.9m of cash

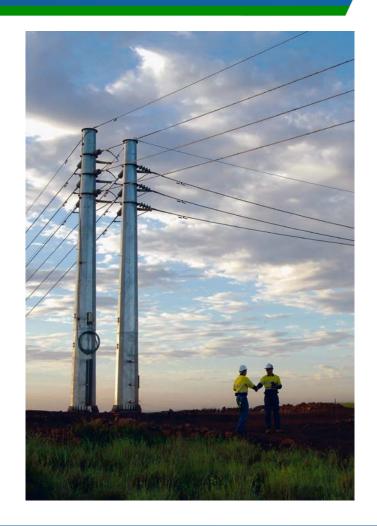
Fully franked dividend up 20% to 2.70 cps

Significant investment in systems and assets

Record employee numbers

KSJV formed to target LNG construction works

We continue to see opportunities for growth in both the capex and opex phases



### **About SCEE**



Emerging Tier One provider of specialised electrical and instrumentation services

Deliver life-of-project services to large-scale resource projects across Australia and overseas

Strong reputation for safety and excellence

Established in 1978 and listed on the Australian Securities Exchange under the code SXE



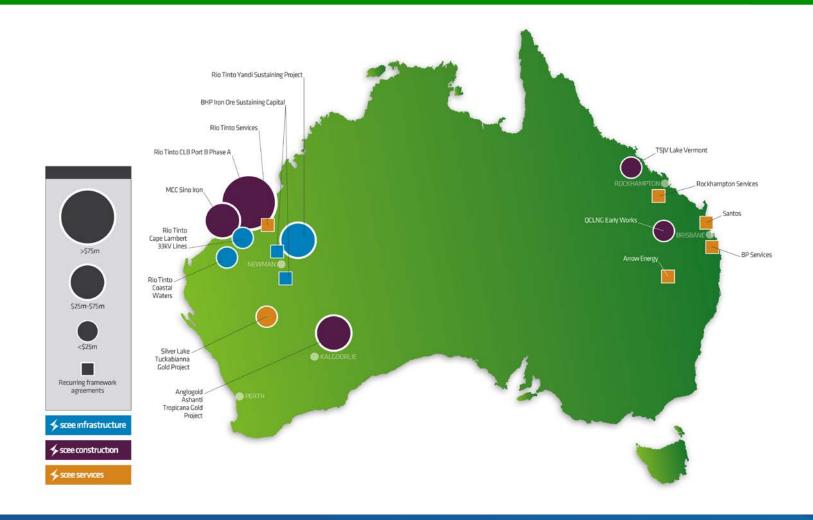
## Project life cycle support





# **FY13** projects





## **Key FY13 contract wins**



### **Rio Tinto Cape Lambert Port B Phase A**

- Largest contract in Company's history at over \$100m
- Manning peaked at over 500

### **AngloGold Ashanti Tropicana Gold Project**

- Contract value over \$40m
- Manning peaked at over 200

### **Rio Tinto Yandi Expansion Project**

- Contract value over \$29m
- Largest contract performed by SCEE Infrastructure

### New framework agreements

- Rio Tinto Services
- BHP Sustaining Capital



## Full year financial results



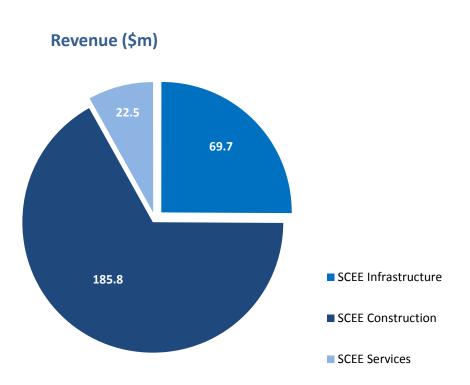
expected to be resolved at levels at or above current provisions. Risk for FY14

remains until close out achieved

	FY13 \$m	FY12 \$m	Change %	Significant revenue increase driven by key project wins
Revenue	278.0	220.0	26%	Ramp up in second half delivers H2 NPAT
Gross profit	61.3	43.4	41%	of \$13m
Gross margin (%)	22.1	19.7		Operating at annualised turnover of over
EBITDA	31.2	22.2	41%	\$400m in final quarter
EBIT	25.3	19.4	30%	Overhead base grown to support this
NPAT	17.3	13.7	27%	level of activity
Net Margin (%)	6.2	6.2		
				Commercial close out of QCLNG and Lake Vermont claims progressing and

### Revenues by operating division





#### **SCEE Infrastructure**

#### Main contributors:

- Rio Tinto Coastal Waters
- Rio Tinto Yandi Expansion
- Rio Tinto Cape Lambert 33kV

#### **SCEE Construction**

#### Main contributors:

- Rio Tinto Cape Lambert Port B
- AngloGold Ashanti Tropicana
- MCC Sino Iron

#### **SCEE Services**

#### Main contributors:

- Rio Tinto Services
- Tuckabianna Gold Project

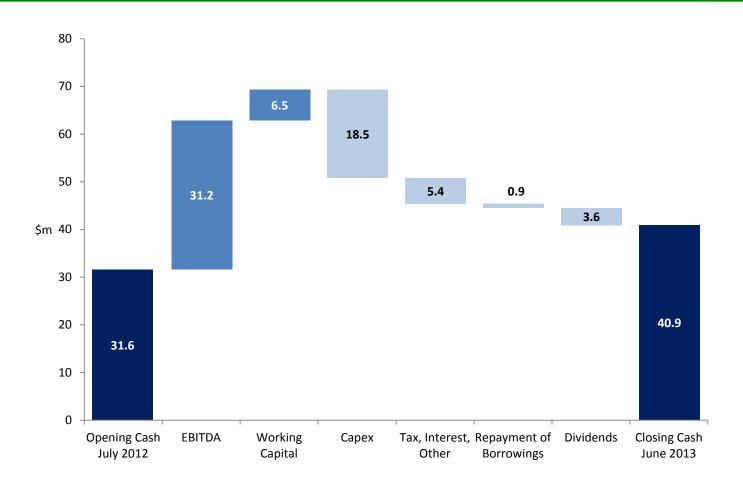
### **Balance sheet**



	Jun 13 \$m	Jun 12 \$m	Entered FY14 with a strong balance sheet
Current assets	106.7	91.9	Cash over \$40m and minimal debt
Non current assets	51.0	34.7	Advance payments from half-year unwound
Total assets	157.7	126.6	
Current liabilities	43.8	33.4	\$22.4m of capex spend on systems and plant
Non current liabilitie	12.6	6.4	and equipment in FY13. \$33.1m spent in past two years.
Total liabilities	56.4	39.8	·
Equity	101.3	86.9	Bonding capacity increased from \$60m to \$90m post year end

### **Cashflow**





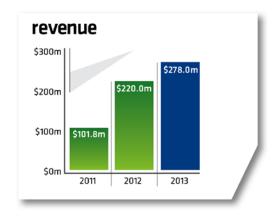
# **Historical results summary**

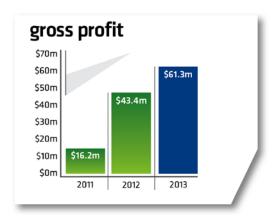


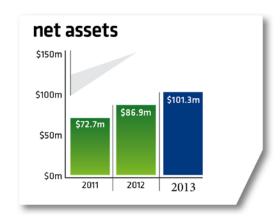
	2011 \$m	2012 \$m	2013 \$m
Revenue	101.8	220.0	278.0
Gross profit	16.2	43.4	61.3
Gross margin (%)	15.9	19.7	22.1
EBITDA	0.6	22.2	31.2
EBIT	(1.1)	19.4	25.3
NPAT	(1.7)	13.7	17.3
Net margin (%)	(1.6)	6.2	6.2
Dividends (cps)	nil	2.25	2.70
Net Cash	22.8	30.0	36.3
Net Assets	72.7	86.9	101.3

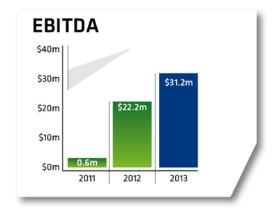
### **Financial trends**

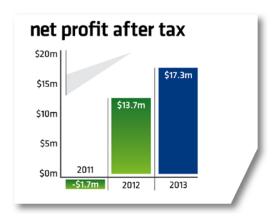


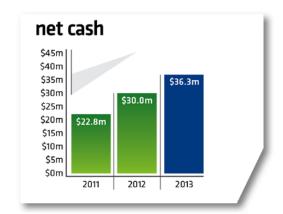












# **Increasing shareholder returns**

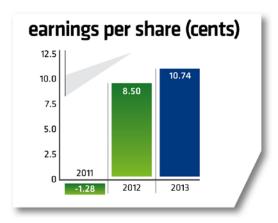


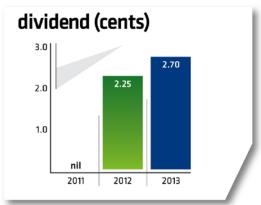
Earnings per share up 26% to 10.74 cents

Fully franked dividend up 20% to 2.70 cents per share

Franking account balance at 30 June 2013 of \$9.3m

FY13 dividend strikes a balance between providing returns to shareholders and retaining cash to support continued growth





## **Investment in systems and assets**



Over \$20m invested in systems and fixed assets in FY13 with over \$30m invested over past two years

Expansion and renewal of plant and equipment fleet

Benefitting financially from reduction in hired equipment

Progressed systems upgrades with full implementation of ERP and SCEEtrak in 1H 14

Taking occupancy of additional corporate office accommodation in September 2013 to support managed growth



## **Health and safety**



Lost Time Incident free in the year (12.6 million man hours)

Ninth consecutive year LTI free in Australia

Reflects the emphasis placed on safety from the Board through to our project teams

We place a priority on creating a proactive safety culture across the whole of SCEE



# **Training**



SCEE's dedicated training centre expanded during the year

Cost effective and flexible training schedules to ensure efficient mobilisation of project teams

Successfully delivered more than 2,000 individual training events over a four month period as activity ramped up at Cape Lambert Port B and Tropicana

Growth in FY13 would not have been possible without these facilities having been in place and functioning well



## **Growth of our people**



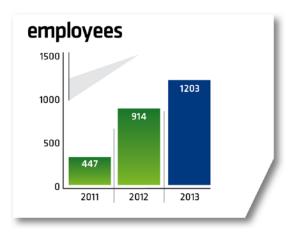
Employee numbers peaked at over 1,200 in June 2013

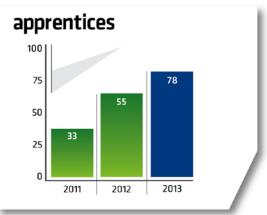
Indicative of high levels of activity at year end

Recruitment handled by in-house capability

Apprenticeship program continued to grow with a record 78 apprentices in FY13

Continued commitment to indigenous employment, 6.5% of Rio Tinto Cape Lambert Port B workforce were indigenous





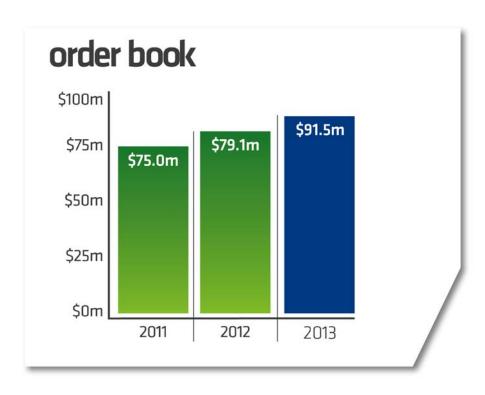
### **Outlook**





### Order book at 30 June 2013





Order book at 30 June 2013 of \$91.5m

#### Ongoing works:

- Rio Tinto Cape Lambert Phase A
- AngloGold Ashanti Tropicana Gold Project
- Rio Tinto Coastal Waters
- Rio Tinto Yandi Expansion
- BHP Sustaining Capital
- BP Framework Agreement

Work continuing on further significant tenders including large scale LNG projects being tendered by KSJV

Order book excludes work under recurring framework agreements

# **Changing operating environment**



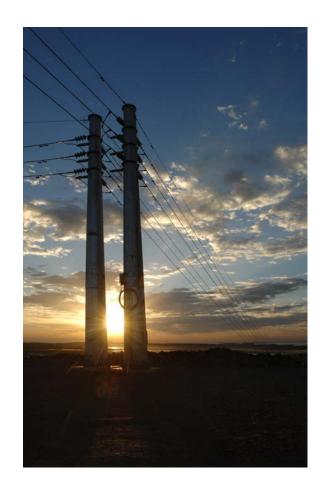
Commodity price weakness has led to some high profile project deferrals and cancellations

Clients becoming more commercially focussed and looking to transfer risk

Increased competition to win work

Anticipate changes to client contracting model

But we continue to see a solid pipeline of opportunities



# **Exposure to five sectors**



### **LNG**



Iron ore



**CSG** 



Minerals & metals



Coal



### Sector outlook



#### LNG

- KSJV formed with Kentech in December 2012
- Aims to capitalise on unprecedented Australian LNG activity
- Targeting onshore LNG plant construction
- Up to \$7bn of E&I works available in LNG sector in next 3-5 years
- Currently tendering for work on large scale construction projects
- Growth in long-term maintenance and operations opportunities

#### **CSG**

- CSG element to East Coast LNG projects
- Gas required to provide throughput to plants
- Potential revenue stream for duration of plants 25+ year life
- Demonstrated capability on QGC early works



### Sector outlook



#### Iron ore

- Remains a core business for SCEE
- Framework agreements with Rio Tinto and BHP
- Expansion of existing projects at Cape Lambert and Sino
- Potential new projects such as Roy Hill

#### Gold

- Viewed as a spot market
- Proven capability and will tender work as it arises

#### Coal

- Market currently deflated but expected to ultimately return
- Positioned to win future work having executed Lake Vermont



## **Growing recurring revenues**



Growth of services business fundamental to long term growth

SCEE Services brand established from 1 July 2012

Achieved significant revenue growth during the year

Making good progress in growth of recurring iron ore work with framework agreements in place with Rio Tinto and BHP Billiton

Potential LNG and CSG workflow over long-term

Looking to increase revenues considerably over three to five years through organic growth and exploration of acquisition opportunities



### **Conclusion**



Record result for the second consecutive year

Entered FY14 operating at historically high activity levels

Significant progress towards achieving Tier One goal

KSJV positioned to capitalise on unprecedented levels of E&I work on LNG projects

Strong balance sheet and increased bonding capacity to support continued growth

Operating in a more challenging commercial environment

We continue to see growth opportunities in both the capex and opex phases



### **Non-IFRS financial information**



SCEE's results are reported under International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board. The Company discloses certain non-IFRS measures that are not prepared in accordance with IFRS and therefore considered non-IFRS financial measures. The non-IFRS measure should only be considered in addition to, and not as a substitute for, other measures of financial performance prepared in accordance with IFRS.

EBIT and EBITDA are a non-IFRS earnings measure which do not have any standard meaning prescribed by IFRS and therefore may not be comparable to EBIT and EBITDA presented by other companies. EBIT represents earnings before interest and income tax. EBITDA represents earnings before interest, income tax, depreciation and amortisation.

#### **EBIT and EBITDA Reconciliations:**

	2011 \$m	2012 \$m	2013 \$m
Profit before tax	(1.9)	19.7	25.0
Finance expense	1.0	0.8	1.2
Finance income	(0.2)	(1.1)	(0.9)
EBIT	-1.1	19.4	25.3
Depreciation	1.6	2.7	5.8
Amortisation	0.1	0.1	0.1
EBITDA	0.6	22.2	31.2

### **Disclaimer**



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Important factors that could cause actual results to differ materially from the expectations expressed or implied in the forward-looking statements include known and unknown risks. Because actual results could differ materially from Southern Cross Electrical Engineering Limited's current intentions, plans, expectations, assumptions and beliefs about the future, you are urged to view all forward-looking statements contained herein with caution.