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## Rare Earths.Critical Minerals.High-tech Metals.

## Redefining the rare earths supply chain

Mineral Sands & Rare Earths Conference Rowena Smith, Managing Director & CEO 26 March 2025

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#### **Registered office and principal place of business**

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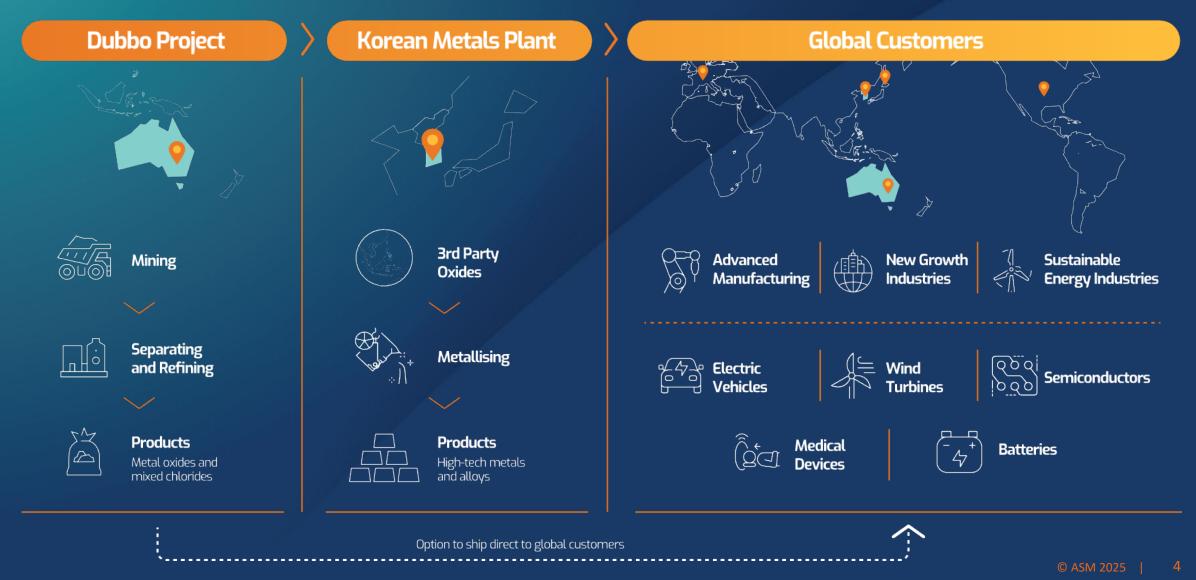


Australian Strategic Materials (ASM) is building a global rare earths and critical minerals business to provide the high-tech metals needed to solve the challenges of today and the future.



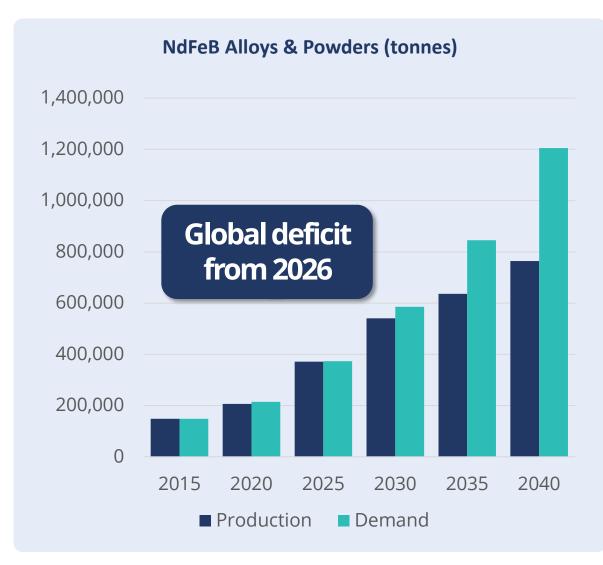
#### From mine to metals



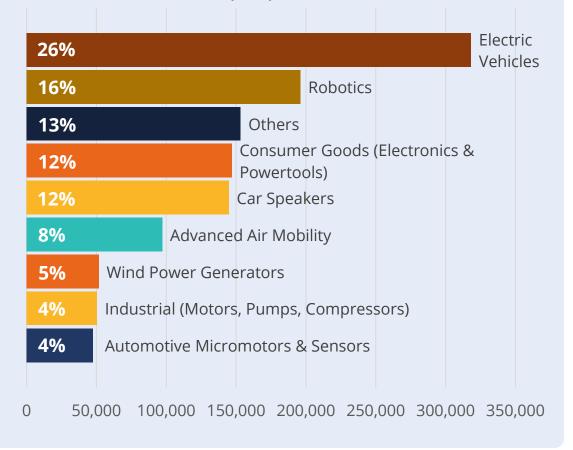


## Global demand outpacing supply



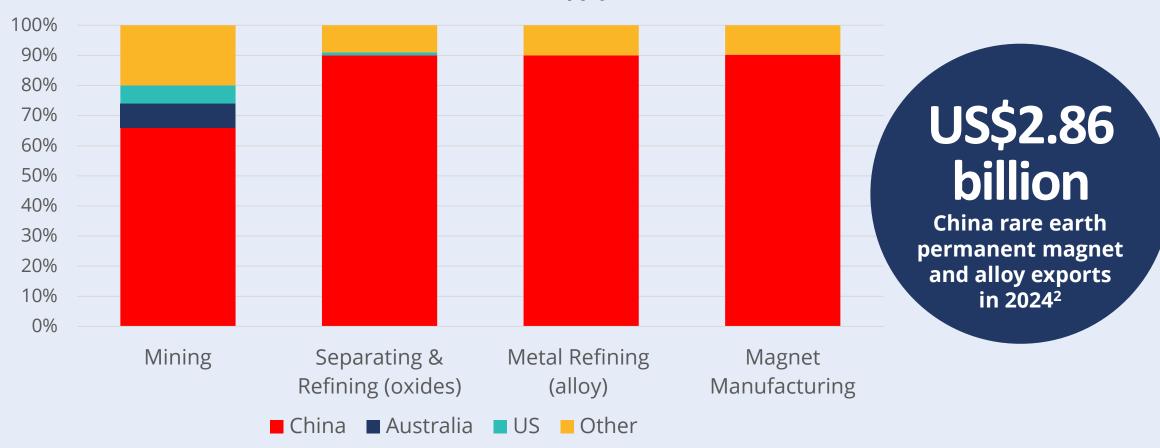


#### 2040 World NdFeB Alloy & Powder Consumption & Demand by End-Use 1,205,085t



### Drive for an alternative supply chain





Global market share of rare earth supply chain<sup>1</sup>

<sup>1</sup>Adamas Intelligence's "Rare Earth Magnet Market Outlook to 2040" report (August 2024) / U.S. Department of Energy "Rare Earth Permanent Magnets, Supply Chain Deep Dive Assessment 2022" <sup>2</sup>Adamas Inside - https://www.adamasintel.com/record-rare-earth-magnet-exports-from-china-in-2024/



### Dubbo Project

A unique ore body positioned to meet growing global demand.

## NdPr

Neodymium/ Praseodymium





Nb



#### A secure, sustainable source



	Long life of mine	<ul> <li>20-year life of mine based on 18.9Mt reserve<sup>1</sup></li> <li>75.18 Mt of resource (42.81 Mt measured and 32.37 inferred)<sup>1</sup></li> </ul>
	Tier 1 jurisdiction	<ul> <li>25kms from Dubbo, NSW – close to established infrastructure</li> <li>Within the Central-West Orana Renewable Energy Zone</li> </ul>
(	Strong financials <sup>1</sup>	<ul> <li>23.5% pre-tax IRR</li> <li>A\$425 million annual free cash flow</li> <li>A\$1,678 million capital cost estimate including contingency</li> </ul>
	<b>Construction ready</b>	<ul> <li>All major approvals in place</li> <li>Land and water licences owned</li> <li>Final engineering by Bechtel</li> </ul>
° C	Advanced process flowsheet	<ul> <li>Developed in partnership with ANSTO over 17 years</li> <li>High-purity rare earth and critical mineral oxides</li> </ul>
C2D	Environment, Social & Governance credentials	<ul> <li>Targeting carbon net zero</li> <li>Top 10% best performing diversified metals-mining businesses</li> </ul>

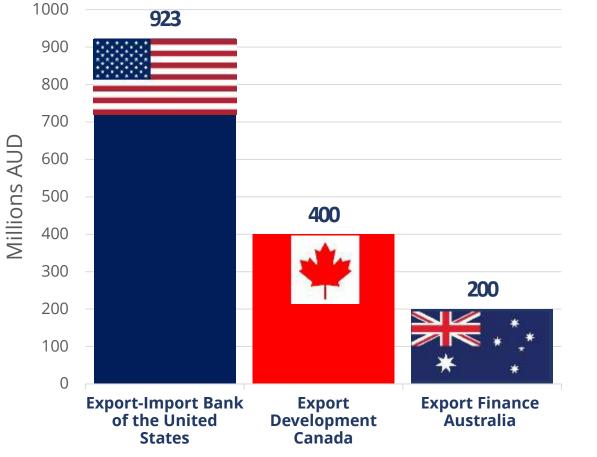
<sup>1</sup>Based on JORC reserves and resources. Refer to ASX Announcement: 7 December 2021, *Dubbo Project Optimisation Delivers Strong Financials*. All data and financial information on this slide is taken from the Optimisation Study Work. The Company confirms that the material assumptions underpinning the estimates in the Optimisation Study Work announcement continue to apply and have not materially changed.

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## Global support driving funding progress



## Conditional debt funding support for construction of the Dubbo Project



>A\$1.5B conditional ECA support

~A\$49M USEXIM Engineering Multiplier Program

A\$22M Australian Federal & State grants

Minerals Security Partnership project

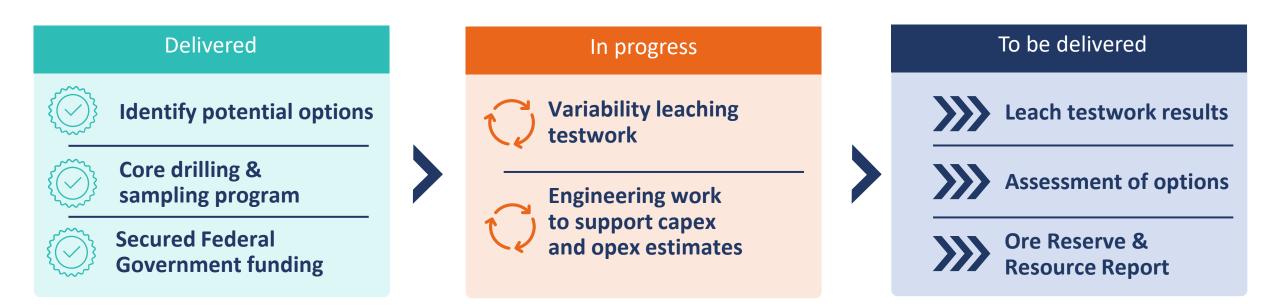
Sovereign Funds (Australia, Korea, EU, Middle East)

US Department of Defense whitepapers

#### **Rare Earth Options Assessment**



#### Identifying potential lower capital and shorter implementation pathways for rare earth production at the Dubbo Project



#### A\$5M grant from the International Partnerships in Critical Minerals Program<sup>1</sup>



#### Korean Metals Plant

Providing an alternative integrated supply chain for high-tech metals.

Take a virtual tour on YouTube

## In production & ramping up



	Technical validations	• NdFeB product validation success with potential customers (US, EU and Korea)	Seoul
753	Growing global customer base	<ul> <li>Metal and alloy contracts (domestic and export)</li> <li>Building partnerships in key jurisdictions</li> </ul>	Ochang,
TUP	Securing raw materials	• Advanced discussions with potential suppliers in the EU and US	Busan
Sand :+	Metallisation technology	<ul> <li>Developing innovative processes for dysprosium, terbium and titanium</li> </ul>	Located in Ochang Foreign Investment Zone
	Carbon net zero	• Carbon net zero in Scope 1 and Scope 2 emissions since commencement of operations	Approx. 115kms south of Seoul



#### **US Strategic Expansion**

Leveraging existing capability and relationships to target the emerging US market

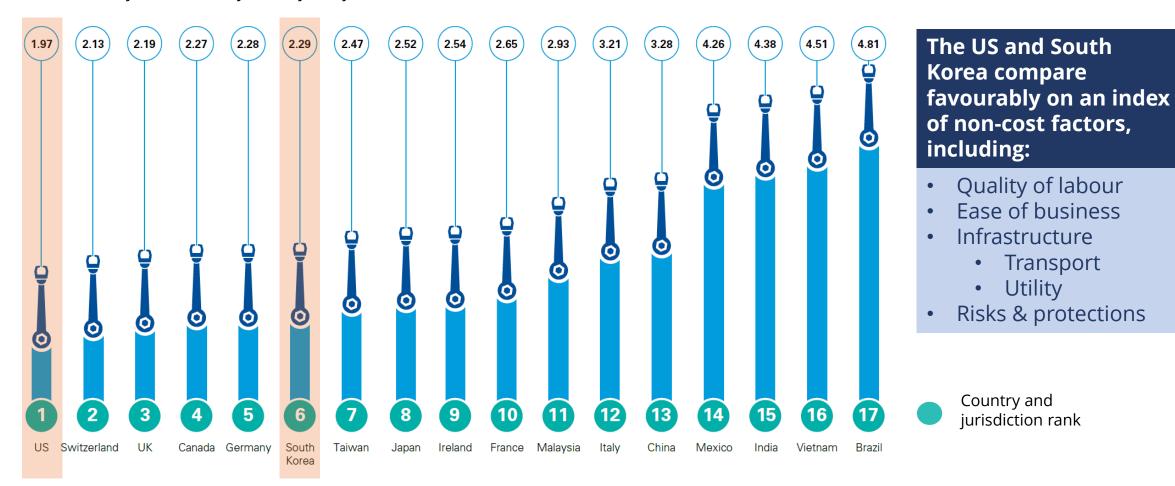
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#### Cost of doing business



#### **Country and jurisdiction ranking – Secondary Cost Index**

CoDB Secondary index score by country and jurisdiction (1=best, 5=worst)



### Incentives for US expansion



Supporting America's Mineral Future - development of US onshore capability

Dedicated Critical Minerals FundDoD whitepaper submitted for 50% capex





U.S. Department of Defense

Supportive business environment - 45X tax credit, state-based grants and incentives

Made in America mandate

- Noveon Magnetics, USA Rare Earth

**Competitive cost base** - Supply and logistics costs













Building an alternative global supply chain



Producing high-tech metals & alloys – ready to scale globally



Strong government strategic support



Dubbo Project construction ready



~A\$1.5 billion conditional debt funding secured

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Rare Earths.Critical Minerals.High-tech Metals.

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