

ASX Announcement

30 January 2026

AVADA Group Limited **Appendix 4C for the period 1 October 2025 to 31 December 2025**

In accordance with ASX Listing Rule 4.7B and 4.7C AVADA Group Limited (ASX: AVD, “AVADA” or “the Company”) and its controlled entities (“the Group”) is pleased to provide its quarterly activities report, together with its Appendix 4C, for the three-month period ended 31 December 2025.

Key Highlights

- FY26 Q2 cash receipts increased 24.0% compared to FY26 Q1 because of strong sales in the December quarter.
- FY26 Q2 operating cash expenditures increased 14.4% compared to FY26 Q1 in line with increased revenues and mobilisation costs.
- Cash and cash equivalents at the end of FY26 Q2 improved compared to the prior quarter.

HIGHLIGHTS OF CASH FLOW			
	A\$'000	Change on prior quarter	Change on prior period
	FY26 Q2	FY26 Q1	FY25 Q2
Cash Receipts	52,045	up 24.0%	down 2.1%
Operating Cash Expenditures	54,550	up 14.4%	up 6.1%
Net Operating Cash Flow	(2,505)	up 56.4%	down 241.4%
Cash and cash equivalents at end of period	4,128	up 98.8%	down 0.5%
Unused financing facilities available at end of quarter	15,302	up 8.1%	up 100.2%

An explanation of operations during the quarter and cashflow movements follows:

COMMERCIAL OPERATIONS

AVADA continued to strengthen commercial execution through the quarter, underpinned by the ongoing build-out of the Avada Traffic national operating model and improved alignment between Business Development, Commercial and Operations. Client awareness of AVADA's scale, capability and footprint continues to increase alongside an expanding pipeline of sourcing and tendering activity across councils, civil contractors, utilities and maintenance providers.

Business development activity translated into multiple project wins and panel appointments predominantly across Queensland and New South Wales during the period, reflecting improved market engagement and the continued strengthening of client relationships.

Operational and commercial momentum was supported by strengthened leadership and organisational focus. Key leadership appointments and role transitions were implemented during the period, including the promotion of Andy O'Neill as Queensland State Manager.

Commercial governance and contract discipline strengthened materially through structured agreement reviews and process improvements are being conducted across both tendered and non-tender agreements, supported by continued refinement of pre-contract processes to drive consistent contract execution. Enhanced sales and pricing reviews have commenced across all regions to strengthen pricing governance and consistency.

Our enterprise transformation program continued to progress, including formalisation of a structured transformation register and reporting. Transformation projects have been aligned to key strategic inputs with a defined portfolio of interrelated initiatives across finance, operations, commercial and business development functions.

BORROWINGS / FUNDING

Increased revenue and operating expenditure in Q2 for Queensland and NSW operations was supported by the CBA trade finance facility.

Following re-negotiation of the Group's trade finance facility from \$17.5M to \$20M, unused financing facilities available at the end of the quarter were \$15.3 million. The Group continued to manage facility utilisation within approved limits and made scheduled repayments across borrowings during the quarter in line with agreed terms.

Director fees and superannuation payments during the quarter were \$223K.

This announcement has been approved for release to the ASX by the Board.

Yours faithfully

Donald Montgomery
Chief Executive Officer

About AVADA Group Limited

AVADA Group is a leading, independent, Australian traffic management operator and ancillary service provider with an established and extensive network throughout Queensland, New South Wales, Victoria, and New Zealand. AVADA Group provides services to government clients and major contractors in the civil infrastructure and maintenance sector.

Visit us at avadagroup.com.au

For further information contact the following:

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Appendix 4C

Quarterly cash flow report for entities subject to Listing Rule 4.7B

Name of entity

AVADA Group Limited

ABN

57 648 988 783

Quarter ended ("current quarter")

31/12/2025

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (6 months) \$A'000
1.	Cash flows from operating activities		
1.1	Receipts from customers	52,045	94,001
1.2	Payments for		
	(a) research and development		
	(b) product manufacturing and operating costs	1	13
	(c) advertising and marketing	(20)	(36)
	(d) leased assets		
	(e) staff costs	(35,870)	(74,716)
	(f) administration and corporate costs	(17,166)	(25,252)
1.3	Dividends received (see note 3)		
1.4	Interest received	2	4
1.5	Interest and other costs of finance paid	(687)	(1,228)
1.6	Income taxes paid	(780)	(1,058)
1.7	Government grants and tax incentives		
1.8	Other (provide details if material)	(31)	24
1.9	Net cash from / (used in) operating activities	(2,505)	(8,249)
2.	Cash flows from investing activities		
2.1	Payments to acquire or for:		
	(a) entities		
	(b) businesses		
	(c) property, plant and equipment	(341)	(730)
	(d) investments		
	(e) intellectual property		
	(f) other non-current assets		

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (6 months) \$A'000
2.2	Proceeds from disposal of:		
	(a) entities		
	(b) businesses		
	(c) property, plant and equipment	615	1,300
	(d) investments		
	(e) intellectual property		
	(f) other non-current assets		
2.3	Cash flows from loans to other entities		
2.4	Dividends received (see note 3)		
2.5	Other (provide details if material)		
2.6	Net cash from / (used in) investing activities	274	570

3.	Cash flows from financing activities		
3.1	Proceeds from issues of equity securities (excluding convertible debt securities)		
3.2	Proceeds from issue of convertible debt securities		
3.3	Proceeds from exercise of options		
3.4	Transaction costs related to issues of equity securities or convertible debt securities		
3.5	Proceeds from borrowings	5,545	6,440
3.6	Repayment of borrowings	(1,505)	(3,272)
3.7	Transaction costs related to loans and borrowings	(4)	(4)
3.8	Dividends paid		
3.9	Other (provide details if material)		
3.10	Net cash from / (used in) financing activities	4,036	3,164

4.	Net increase / (decrease) in cash and cash equivalents for the period		
4.1	Cash and cash equivalents at beginning of period	2,076	7,327
4.2	Net cash from / (used in) operating activities (item 1.9 above)	(2,505)	(8,249)
4.3	Net cash from / (used in) investing activities (item 2.6 above)	274	570
4.4	Net cash from / (used in) financing activities (item 3.10 above)	4,036	3,164

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (6 months) \$A'000
4.5	Effect of movement in exchange rates on cash held	246	1,316
4.6	Cash and cash equivalents at end of period	4,128	4,128

5.	Reconciliation of cash and cash equivalents at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts	Current quarter \$A'000	Previous quarter \$A'000
5.1	Bank balances	4,819	3,548
5.2	Call deposits		
5.3	Bank overdrafts	(691)	(1,472)
5.4	Other (provide details)		
5.5	Cash and cash equivalents at end of quarter (should equal item 4.6 above)	4,128	2,076

6.	Payments to related parties of the entity and their associates	Current quarter \$A'000
6.1	Aggregate amount of payments to related parties and their associates included in item 1	223
6.2	Aggregate amount of payments to related parties and their associates included in item 2	N/A
<i>Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments.</i>		

7.	Financing facilities <i>Note: the term "facility" includes all forms of financing arrangements available to the entity. Add notes as necessary for an understanding of the sources of finance available to the entity.</i>	Total facility amount at quarter end \$A'000	Amount drawn at quarter end \$A'000
7.1	Loan facilities	53,968	38,830
7.2	Credit standby arrangements		
7.3	Other (Corporate Credit Cards)	293	129
7.4	Total financing facilities	54,261	38,959
7.5	Unused financing facilities available at quarter end		15,302
7.6	Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well. Refer to Appendix 1		

8.	Estimated cash available for future operating activities	\$A'000
8.1	Net cash from / (used in) operating activities (item 1.9)	(2,505)
8.2	Cash and cash equivalents at quarter end (item 4.6)	4,128
8.3	Unused finance facilities available at quarter end (item 7.5)	15,302
8.4	Total available funding (item 8.2 + item 8.3)	19,429
8.5	Estimated quarters of funding available (item 8.4 divided by item 8.1)	7.76
	<i>Note: if the entity has reported positive net operating cash flows in item 1.9, answer item 8.5 as "N/A". Otherwise, a figure for the estimated quarters of funding available must be included in item 8.5.</i>	
8.6	If item 8.5 is less than 2 quarters, please provide answers to the following questions:	
8.6.1	Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not? Answer: N/A	
8.6.2	Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful? Answer: N/A	
8.6.3	Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis? Answer: N/A	
	<i>Note: where item 8.5 is less than 2 quarters, all of questions 8.6.1, 8.6.2 and 8.6.3 above must be answered.</i>	

Appendix 1 – Notes to 7.6

Description	Facility Limit	Amount Dec25	Lender	Interest Rate	Maturity Date	Secured / Unsecured
Overdraft facility	2,500,000	-	Commonwealth Bank	6.85%		Secured
Working capital loan	20,000,000	17,488,000	Commonwealth Bank	5.84%	22/08/2026	Secured
Market Rate Loan	9,500,000	9,500,000	Commonwealth Bank	3.59%	22/08/2026	Secured
Asset Finance -ABZD001258		59,638	Commonwealth Bank	6.59%	13/12/2027	Secured
Asset Finance -ABZD001473		310,661	Commonwealth Bank	6.85%	27/06/2029	Secured
Asset Finance -AIJG000609		140,929	Commonwealth Bank	7.20%	11/04/2027	Secured
Asset Finance -AIJG000611		464,567	Commonwealth Bank	7.03%	3/05/2027	Secured
Asset Finance -AEKH003438	6,416,461	28,365	Commonwealth Bank	5.90%	12/05/2027	Secured
Asset Finance -AEKH003439		42,738	Commonwealth Bank	5.90%	13/05/2027	Secured
Asset Finance -AEKH003440		117,442	Commonwealth Bank	7.01%	13/05/2027	Secured
Asset Finance -ABZD001474		351,976	Commonwealth Bank	6.85%	27/06/2029	Secured
Asset Finance - AKEY000030		1,788,012	Commonwealth Bank	6.55%	28/04/2028	Secured
Asset Finance -AKEY000006	5,000,000	1,681,700	Commonwealth Bank	6.17%	23/08/2027	Secured
Insurance Premium Funding	2,778,851	2,217,609	Monument Premium Funding	5.90%	30/08/2026	Unsecured
AVADA Lease - 69 Percival Road Smithfield		158,446	Commonwealth Bank	2.50%	2/03/2029	Secured
AVADA Lease - 39 Matheson Streer, Virginia QLD		82,734	Commonwealth Bank	2.50%	1/02/2029	Secured
AVADA Lease - 224 Whitehall Street, Yarraville VIC	521,164	80,667	Commonwealth Bank	2.50%	31/01/2027	Secured
AVADA Lease - Ground Floor, 116 Ipswich Road, Woolloongabba QLD		66,000	Commonwealth Bank	2.50%	1/08/2027	Secured
Bank Guarantees - AVADA property Lease		81,067	Commonwealth Bank	2.50%	1/02/2033	Secured
Bank Guarantees - CTM property Lease		52,250	Commonwealth Bank	2.50%	1/05/2033	Secured
Corporate Credit Cards	250,000	122,062	Commonwealth Bank	17.57%	25/08/2026	Secured
Total	46,966,475	34,834,862				
Kiwi Bank Loan (AVDNZ)	4,000,000	2,063,727	Kiwi Bank	7.85%	5/05/2028	Secured
Overdraft facility (AVTNZ)	1,000,000	800,747	Kiwi Bank	10.40%	5/05/2028	Secured
Asset Finance loan (AVTNZ)	3,400,000	1,905,372	Kiwi Bank	7.65%	5/05/2028	Secured
Corporate Credit Cards	50,000	8,132	Kiwi Bank	12.50%	5/05/2028	Secured
Total	8,450,000	4,777,979				
RBA Exchange Rate at 31/12/2025 https://www.rba.gov.au/statistics/historical-data.html	1.1584					
Total Loan Facilities in AUD	53,967,857	38,830,417				
Total Credit standby arrangements in AUD						
Total Other (corporate credit cards) in AUD	293,163	129,082				
TOTAL Borrowings in AUD	54,261,020	38,959,499				

Compliance statement

- 1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.
- 2 This statement gives a true and fair view of the matters disclosed.

Date: 30 January 2026

Authorised by: by the Board
(Name of body or officer authorising release – see note 4)

Notes

1. This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.
2. If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, *AASB 107: Statement of Cash Flows* apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.
3. Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.
4. If this report has been authorised for release to the market by your board of directors, you can insert here: "By the board". If it has been authorised for release to the market by a committee of your board of directors, you can insert here: "By the [*name of board committee – eg Audit and Risk Committee*]". If it has been authorised for release to the market by a disclosure committee, you can insert here: "By the Disclosure Committee".
5. If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council's *Corporate Governance Principles and Recommendations*, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.