

## **Corporate Governance Statement**

This document discloses the extent to which E2 Metals Limited ACN 116 865 546 (Company) will follow, as at the date of its admission to the official list of ASX Limited (ASX), the recommendations set by the ASX Corporate Governance Council in the third edition of its Corporate Governance Principles and Recommendations (ASX Recommendations).

PRINCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION
Principle 1: Lay solid foundations for management an	nd oversight	
<ul> <li>Recommendation 1.1</li> <li>A listed entity should disclose:</li> <li>(a) the respective roles and responsibilities of its board and management; and</li> <li>(b) those matters expressly reserved to the board and those delegated to management.</li> </ul>	YES YES	The Company has adopted a Board Charter that sets out the specific roles and responsibilities of the Board, the Chair and management and includes a description of those matters expressly reserved to the Board and those delegated to management. The Board Charter sets out the specific responsibilities of the Board, requirements as to the Board's composition, the roles and responsibilities of the Chairman and Company Secretary, the establishment, operation and management of Board Committees, Directors' access to Company records and information, details of the Board's relationship with management, details of the Board's performance review and details of the Board's disclosure policy. A copy of the Company's Board Charter, which is part of the Company's Corporate Governance Plan, is available on the Company's website.
<ul> <li>Recommendation 1.2</li> <li>A listed entity should: <ul> <li>(a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a Director; and</li> </ul> </li> </ul>	YES	(a) The Company has guidelines for the appointment and selection of the Board in its Corporate Governance Plan. The Company's Nomination Committee Charter (in the Company's Corporate Governance Plan) requires the Board to ensure appropriate checks (including checks in respect of character, experience, education, criminal record and bankruptcy history (as appropriate)) are undertaken before appointing a person, or putting forward to security holders a candidate for election, as a Director.



(b) provide security holders with all material information relevant to a decision on whether or not to elect or re-elect a Director.	YES	<ul><li>Further information is included in the Company's Corporate Governance Plan, which is located on the Company's website.</li><li>(b) Under the Corporate Governance Plan, all material information relevant to a decision on whether or not to elect or re-elect a Director must be provided to security holders in the Notice of Meeting containing the resolution to elect or re-elect a Director.</li></ul>	
<b>Recommendation 1.3</b> A listed entity should have a written agreement with each Director and senior executive setting out the terms of their appointment.	YES	<ul> <li>The Company's Corporate Governance Plan requires the Board to ensure that each Direct and senior executive is a party to a written agreement with the Company which sets out terms of that Director's or senior executive's appointment.</li> <li>Further information is included in the Company's Corporate Governance Plan, which located on the Company's website.</li> <li>The Company has had written agreements with each of its Directors and senior executive</li> </ul>	
<b>Recommendation 1.4</b> The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	YES	The Board Charter outlines the roles, responsibility and accountability of the Company Secretary. In accordance with this, the Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board. Further information is included in the Company's Corporate Governance Plan, which is located on the Company's website at the following link: <u>http://e2metals.com.au/</u>	
PRINCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION	
<ul> <li>Recommendation 1.5</li> <li>A listed entity should: <ul> <li>(a) have a diversity policy which includes requirements for the board:</li> <li>(i) to set measurable objectives for achieving gender diversity; and</li> <li>(ii) to assess annually both the objectives and the entity's progress in achieving them;</li> </ul> </li> </ul>	YES	<ul> <li>(a) The Company has adopted a Diversity Policy which provides a framework for the Company to establish and achieve measurable diversity objectives, including in respect of gender diversity. The Diversity Policy allows the Board to set measurable gender diversity objectives, if considered appropriate, and to assess annually both the objectives (if any have been set) and the Company's progress in achieving them.</li> <li>(b) The Diversity Policy is available, as part of the Corporate Governance Plan, on the Company's website.</li> </ul>	



(b) (c)	<ul> <li>disclose that policy or a summary of it; and</li> <li>disclose as at the end of each reporting period:</li> <li>(i) the measurable objectives for achieving gender diversity set by the board in accordance with the entity's diversity policy and its progress towards achieving them; and</li> <li>(ii) either: <ul> <li>(A) the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or</li> <li>(B) the entity's "Gender Equality Indicators", as defined in the Workplace Gender Equality Act 2012.</li> </ul> </li> </ul>		(c)	The measurable objectives set by the Board will be included in the annual key performance indicators for the CEO/MD and senior executives. In addition the Board will review progress against the objectives in its annual performance assessment.
Reco	ommendation 1.6			
A list	ted entity should:			
(a)	have and disclose a process for periodically evaluating the performance of the board, its committees and individual Directors; and	YES		The Nomination Committee functions area undertaken by the full Board and is responsible for evaluating the performance of the Board and individual Directors will be evaluated on an annual basis. It may do so with the aid of an independent advisor.
(b)	disclose in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	YES	(b)	Performance evaluations will be undertaken annually.



PRIN	ICIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION
	mmendation 1.7 ted entity should: have and disclose a process for periodically evaluating the performance of its senior executives; and disclose in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	YES	<ul> <li>(a) The Company's Board is responsible for evaluating the performance of the Company's senior executives on an annual basis. The Company's Board is responsible for evaluating the remuneration of the Company's senior executives on an annual basis. A senior executive, for these purposes, means key management personnel (as defined in the Corporations Act) other than a non-executive Director.</li> <li>The applicable processes for these evaluations can be found in the Company's Corporate Governance Plan, which is available on the Company's website: <a href="http://e2metals.com.au/">http://e2metals.com.au/</a>.</li> <li>(b) Performance evaluations will be undertaken annually.</li> </ul>
	cipal 2: Structure the board to add value		
	pmmendation 2.1 board of a listed entity should:		
(a)	<ul> <li>have a nomination committee which:</li> <li>(i) has at least three members, a majority of whom are independent Directors; and</li> <li>(ii) is chaired by an independent Director, and disclose:</li> <li>(iii) the charter of the committee;</li> <li>(iv) the members of the committee; and</li> <li>(v) as at the end of each reporting period,</li> </ul>	a. NO 1. N/A 2. N/A 3. N/A 4. N/A 5. N/A	Due to the size and nature of the existing Board and the magnitude of the Company's operations, the Company does not currently have a Nomination Committee. Pursuant the Company's Board Charter, the full Board carries out the duties that would ordinarily be assigned to the Nomination Committee under the written terms of reference for that committee. The Board's nomination responsibilities are set out in the Board Charter at <a href="http://e2metals.com.au/">http://e2metals.com.au/</a> .
	the number of times the committee met throughout the period and the		



<ul> <li>individual attendances of the members at those meetings; or</li> <li>(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, experience, independence and knowledge of the entity to enable it to discharge its duties and responsibilities effectively.</li> </ul>	b. YES	
<b>Recommendation 2.2</b> A listed entity should have and disclose a board skill matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	YES	The Company has a Board skill matrix setting out the mix of skills and diversity that the Board currently in its membership. The Board Charter requires the disclosure of each Board member's qualifications and expertise. Further information is included in the Company's Corporate Governance Plan, which is located on the Company's website.
PRINCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION
Recommendation 2.3		
<ul><li>A listed entity should disclose:</li><li>(a) the names of the Directors considered by the</li></ul>	YES	(a) The Board has no independent Directors. Mr Simon Peters, Mr Christopher Spurway and Ms Melanie Leydin are not considered to be independent on the basis that they are
board to be independent Directors;	123	engaged in an executive management role with the Company.
(b) if a Director has an interest, position, association or relationship of the type	N/A	(b) The lengths of service are as follows:
described in Box 2.3 of the ASX Corporate		Simon Peters (Director since June 2016)
Governance Principles and Recommendation		Christopher Spurway (Director since June 2016)



<ul> <li>(3rd Edition), but the board is of the opinion that it does not compromise the independence of the Director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and</li> <li>(c) the length of service of each Director.</li> </ul>	YES	Melanie Leydin (Director since March 2017)
<b>Recommendation 2.4</b> A majority of the board of a listed entity should be independent Directors.	NO	As noted above in Recommendation 2.3, the Board does have a majority of independent Directors. The Board recognises that it is desirable for the majority of the Board to be Independent Directors, the Company's current size dictates that this is the most efficient mode of operation at the current time. The Board will review the appointment of further Independent Directors should the Company's size and growth warrant this.
<b>Recommendation 2.5</b> The chair of the board of a listed entity should be an independent Director and, in particular, should not be the same person as the CEO of the entity.	YES	Whilst the Board recognises that it is desirable for the Chairman to be an Independent Director, the Company's current size dictates that this is the most efficient mode of operation at the current time. The Board will review the appointment of an Independent Chairperson should the Company's size and growth warrant this.
<b>Recommendation 2.6</b> A listed entity should have a program for inducting new Directors and providing appropriate professional development opportunities for continuing Directors to develop and maintain the skills and knowledge needed to perform their role as a Director effectively.	YES	In accordance with the Company's Board Charter, the Board is responsible for the approval and review of induction and continuing professional development programs and procedures for Directors to ensure that they can effectively discharge their responsibilities. The Company Secretary is responsible for facilitating inductions and professional development.



Principal 3: Act ethically and responsibly				
<ul> <li>Recommendation 3.1</li> <li>A listed entity should: <ul> <li>(a) have a code of conduct for its Directors, senior executives and employees; and</li> <li>(b) disclose that code or a summary of it.</li> </ul> </li> </ul>	YES YES	<ul> <li>(a) The Company's Corporate Code of Conduct applies to the Company's Directors, senior executives and employees.</li> <li>(b) The Company's Corporate Code of Conduct (which forms part of the Company's Corporate Governance Plan) is available on the Company's website.</li> </ul>		
PRINCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION		
Principal 4: Safeguard integrity in financial reporting				
<ul> <li>Recommendation 4.1</li> <li>The board of a listed entity should: <ul> <li>(a) have an audit committee which:</li> <li>(i) has at least three members, all of whom are non-executive Directors and a majority of whom are independent Directors; and</li> <li>(ii) is chaired by an independent Director, who is not the chair of the board, and disclose: <ul> <li>(iii) the charter of the committee;</li> </ul> </li> </ul></li></ul>	a. NO 1. N/A 2. N/A 3. N/A 4. N/A 5. N/A	<ul> <li>(a) The Company's Corporate Governance Plan contains an Audit and Risk Committee Charter that provides for the creation of an Audit and Risk Committee (if it is considered it will benefit the Company), with at least three members, all of whom must be independent Directors, and which must be chaired by an independent Director who is not the Chair.</li> <li>(b) The Company does not intend to have an Audit and Risk Committee as the Board did not consider the Company would benefit from its establishment. In accordance with the Company's Board Charter, the Board carries out the duties that would ordinarily be carried out by the Audit and Risk Committee under the Audit and Risk Committee Charter including the following processes to independently verify and safeguard the integrity of its financial reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner:</li> </ul>		
<ul> <li>(iv) the relevant qualifications and experience of the members of the committee; and</li> <li>(v) in relation to each reporting period, the number of times the committee met throughout the period and the individual</li> </ul>		<ul> <li>(i) the Board will devote time at Board meetings to fulfilling the roles and responsibilities associated with maintaining the Company's internal audit function and arrangements with external auditors; and</li> <li>(ii) all members of the Board are involved in the Company's audit function to ensure the proper maintenance of the entity and the integrity of all financial reporting.</li> </ul>		



<ul> <li>attendances of the members at those meetings; or</li> <li>(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its financial reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.</li> </ul>	b. YES	
<b>Recommendation 4.2</b> The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	YES	The CEO and CFO will provide Section 295A declarations and submit to the Board prior to approving the Annual Report.
PRINCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION
<b>Recommendation 4.3</b> A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	YES	The Auditor attends the Company Annual General Meeting.



Principal 5: Make timely and balanced disclosure	Principal 5: Make timely and balanced disclosure			
<ul> <li>Recommendation 5.1</li> <li>A listed entity should: <ul> <li>(a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and</li> <li>(b) disclose that policy or a summary of it.</li> </ul> </li> </ul>	YES	<ul> <li>(a) The Board Charter provides details of the Company's disclosure policy. In addition, the Corporate Governance Plan details the Company's disclosure requirements as required by the ASX Listing Rules and other relevant legislation.</li> <li>(b) The Corporate Governance Plan, which incorporates the Board Charter, is available on the Company website.</li> </ul>		
Principal 6: Respect the rights of security holders				
<b>Recommendation 6.1</b> A listed entity should provide information about itself and its governance to investors via its website.	YES	Information about the Company and its governance is available in the Corporate Governance Plan which can be found on the Company's website.		
<b>Recommendation 6.2</b> A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	YES	The Company has adopted a Shareholder Communications Strategy which aims to promote and facilitate effective two-way communication with investors. The Strategy outlines a range of ways in which information is communicated to shareholders and is available on the Company's website as part of the Company's Corporate Governance Plan.		
<b>Recommendation 6.3</b> A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	YES	This is disclosed in the Company's Notice of Meetings when dispatched to shareholders. Further information is included in the Company's Corporate Governance Plan, which is located on the Company's website at the following link: <u>http://e2metals.com.au/</u>		
<b>Recommendation 6.4</b> A listed entity should give security holders the option to receive communications from, and send	YES	The Shareholder Communication Strategy provides that security holders can register with the Company to receive email notifications when an announcement is made by the Company to the ASX, including the release of the Annual Report, half yearly reports and quarterly reports.		



communications to, the entity and its security registry electronically.		Links are made available to the Company's website on which all information provided to the ASX is immediately posted. Shareholders queries should be referred to the Company Secretary at first instance.
PRINCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION
Principal 7: Recognise and manage risk		
<ul> <li>Recommendation 7.1</li> <li>The board of a listed entity should: <ul> <li>(a) have a committee or committees to oversee risk, each of which:</li> <li>(i) has at least three members, a majority of whom are independent Directors; and</li> <li>(ii) is chaired by an independent Director, and disclose:</li> <li>(iii) the charter of the committee;</li> <li>(iv) the members of the committee; and</li> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul> </li> <li>(b) if it does not have a risk committee or committees that satisfy (a) above, disclose that</li> </ul>	a. NO 1. N/A 2. N/A 3. N/A 4. N/A 5. N/A b. YES	<ul> <li>(a) The Company's Corporate Governance Plan contains an Audit and Risk Committee Charter that provides for the creation of an Audit and Risk Committee (if it is considered it will benefit the Company), with at least three members, all of whom must be independent Directors, and which must be chaired by an independent Director. A copy of the Corporate Governance Plan is available on the Company's website.</li> <li>(b) The Company does not have an Audit and Risk Committee as the Board does not consider the Company would benefit from its establishment. In accordance with the Company's Board Charter, the Board carries out the duties that would ordinarily be carried out by the Audit and Risk Committee under the Audit and Risk Committee Charter including the Board devoting time at all Board meetings to fulfilling the roles and responsibilities associated with overseeing risk and maintaining the entity's risk management framework and associated internal compliance and control procedures.</li> </ul>



	fact and the process it employs for overseeing the entity's risk management framework.			
	mmendation 7.2 board or a committee of the board should: review the entity's risk management framework with management at least annually to satisfy itself that it continues to be sound, to determine whether there have been any changes in the material business risks the entity faces and to ensure that they remain within the risk appetite set by the board; and disclose in relation to each reporting period, whether such a review has taken place.	YES	<ul> <li>(a) The Company regularly undertake reviews of its risk management freestablish an effective and efficient system for:         <ul> <li>(i) identifying, assessing, monitoring and managing risk; and</li> <li>(ii) disclosing any material change to the Group's risk profile. The Comto disclose the matters contemplated by ASX Recommendation annual reports.</li> </ul> </li> <li>For further detail refer to the Company's Corporate Governance Plan log Company's website.</li> </ul>	
PRIN	CIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)		
	<pre>immendation 7.3 ied entity should disclose:     if it has an internal audit function, how the     function is structured and what role it     performs; or     if it does not have an internal audit function,     that fact and the processes it employs for     evaluating and continually improving the     effectiveness of its risk management and     internal control processes.</pre>	NO YES	internal The Cor the size audit fu The Con the effe (i) th si (ii) th	rporate Governance Plan provides for the Board to monitor the need for an audit function. npany did not have an internal audit function for the past financial year. Due to of the Company, the Board does not consider it necessary to have an internal nction. npany will employ the following process for evaluating and continually improving ctiveness of its risk management and internal control processes: ne Board will monitor the need for an internal audit function having regard to the ze, location and complexity of the Company's operations; ne Board will periodically undertake an internal review of financial systems and rocesses where systems are considered to require improvement these systems re developed; and



		The Board will review risk management and internal compliance procedures at each Board meeting and monitors the quality of the accounting function.
<b>Recommendation 7.4</b> A listed entity should disclose whether, and if so how, it has regard to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	YES	The Company has no material exposure to economic, environmental and social sustainability risks.
Principal 8: Remunerate fairly and responsibly		
<ul> <li>Recommendation 8.1</li> <li>The board of a listed entity should: <ul> <li>(a) have a remuneration committee which:</li> <li>(i) has at least three members, a majority of whom are independent Directors; and</li> <li>(ii) is chaired by an independent Director, and disclose:</li> <li>(iii) the charter of the committee;</li> <li>(iv) the members of the committee; and</li> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul> </li> </ul>	a. NO 1. N/A 2. N/A 3. N/A 4. N/A 5. N/A b. YES	Due to the size and nature of the existing Board and the magnitude of the Company's operations, the Company does not currently have a Remuneration Committee. Pursuant the Company's Board Charter, the full Board carries out the duties that would ordinarily be assigned to the Remuneration Committee under the written terms of reference for that committee. The Board's Remuneration responsibilities and processes are set out in the Board Charter.
<ul> <li>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior</li> </ul>		



executives and ensuring that such remuneration is appropriate and not excessive.		
PRINCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION
<b>Recommendation 8.2</b> A listed entity should separately disclose its policies and practices regarding the remuneration of non- executive Directors and the remuneration of executive Directors and other senior executives.	YES	Separate disclosure regarding the remuneration of the Company's Directors (executive and non-executive) will be disclosed in the Company's Annual report.
<ul> <li>Recommendation 8.3</li> <li>A listed entity which has an equity-based remuneration scheme should:</li> <li>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</li> </ul>	NO	The Company does not have an equity based remuneration scheme. The Company's Corporate Governance Plan prohibits Key Management Personnel entering into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme.
(b) disclose that policy or a summary of it.	N/A	