Appendix 4G

Key to Disclosures Corporate Governance Council Principles and Recommendations

Name of entity

GENMIN LIMITED

ABN/ARBN

81 141 425 292

Financial year ended: 31 December 2020

Our corporate governance statement¹ for the period above can be found at:²

These pages of our annual report:

This URL on our website:

genmingroup.com/corporate-governance/corporate-governance/

The Corporate Governance Statement is accurate and up to date as at 30 March 2021 and has been approved by the board.

The annexure includes a key to where our corporate governance disclosures can be located.³

Date: 30 March 2021

Name of authorised officer authorising lodgement: Patrick McCole

See notes 4 and 5 below for further instructions on how to complete this form.

¹ "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of Listing Rule 4.10.3.

Under Listing Rule 4.7.3, an entity must also lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. The Appendix 4G serves a dual purpose. It acts as a key designed to assist readers to locate the governance disclosures made by a listed entity under Listing Rule 4.10.3 and under the ASX Corporate Governance Council's recommendations. It also acts as a verification tool for listed entities to confirm that they have met the disclosure requirements of Listing Rule 4.10.3.

The Appendix 4G is not a substitute for, and is not to be confused with, the entity's corporate governance statement. They serve different purposes and an entity must produce each of them separately.

 $^{^2}$ Tick whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where your corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

³ Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes " \underline{OR} " at the end of the selection and you delete the other options, you can also, if you wish, delete the " \underline{OR} " at the end of the selection.

ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corpo	rate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
PRINC	IPLE 1 - LAY SOLID FOUNDATIONS FOR MANAGEMENT AND O	/ERSIGHT	
1.1	 A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management. 	and we have disclosed a copy of our board charter at: [insert location]	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
1.2	 A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director. 		 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.		 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	\boxtimes	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable

⁴ Tick the box in this column only if you have followed the relevant recommendation in <u>full</u> for the <u>whole</u> of the period above. Where the recommendation has a disclosure obligation attached, you must insert the location where that disclosure has been made, where indicated by the line with "*insert location*" underneath. If the disclosure in question has been made in your corporate governance statement, you need only insert "our corporate governance statement". If the disclosure has been made in your annual report, you should insert the page number(s) of your annual report (eg "pages 10-12 of our annual report"). If the disclosure has been made on your website, you should insert the URL of the web page where the disclosure has been made or can be accessed (eg "www.entityname.com.au/corporate governance/charters/").

⁵ If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

Corpo	orate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
1.5	 A listed entity should: (a) have and disclose a diversity policy; (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and (c) disclose in relation to each reporting period: (1) the measurable objectives set for that period to achieve gender diversity; (2) the entity's progress towards achieving those objectives; and (3) either: (A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act. If the entity was in the S&P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period. 	and we have disclosed a copy of our diversity policy at: [insert location] and we have disclosed the information referred to in paragraph (c) at: [insert location] and if we were included in the S&P / ASX 300 Index at the commencement of the reporting period our measurable objective for achieving gender diversity in the composition of its board of not less than 30% of its directors of each gender within a specified period.	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
1.6	 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period. 	and we have disclosed the evaluation process referred to in paragraph (a) at: [insert location] and whether a performance evaluation was undertaken for the reporting period in accordance with that process at: [insert location]	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable

Corpo	rate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: 5
1.7	 A listed entity should: (a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period. 	and we have disclosed the evaluation process referred to in paragraph (a) at: [<i>insert location</i>] and whether a performance evaluation was undertaken for the reporting period in accordance with that process at: [<i>insert location</i>]	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable

Corpor	ate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
PRINCI	PLE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD	VALUE	
2.1	 The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively. 	[If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: genmingroup.com/corporate-governance/corporate- governance/ [insert location] and the information referred to in paragraphs (4) and (5) at: [insert location] [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively at:	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	and we have disclosed our board skills matrix at: 	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable

Corpo	ate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
2.3	 A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director. 	and we have disclosed the names of the directors considered by the board to be independent directors at: [insert location] and, where applicable, the information referred to in paragraph (b) at: [insert location] and the length of service of each director at: [insert location] [insert location]	directors considered by the
2.4	A majority of the board of a listed entity should be independent directors.		 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.		 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.		 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable

Corpor	ate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
PRINC	PLE 3 - INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALL	Y AND RESPONSIBLY	
3.1	A listed entity should articulate and disclose its values.	and we have disclosed our values at: genmingroup.com/corporate-governance/corporate- governance/ [insert location]	Set out in our Corporate Governance Statement
3.2	 A listed entity should: (a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code. 	and we have disclosed our code of conduct at: genmingroup.com/corporate-governance/corporate- governance/ [insert location]	Set out in our Corporate Governance Statement
3.3	 A listed entity should: (a) have and disclose a whistleblower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy. 	and we have disclosed our whistleblower policy at: genmingroup.com/corporate-governance/corporate- governance/ [insert location]	Set out in our Corporate Governance Statement
3.4	 A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or committee of the board is informed of any material breaches of that policy. 	and we have disclosed our anti-bribery and corruption policy at: genmingroup.com/corporate-governance/corporate- governance/ [insert location]	Set out in our Corporate Governance Statement

Corpora	ate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
PRINCI	PLE 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPOR	TS	
4.1	 The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner. 	If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: genmingroup.com/corporate-governance/corporate-governance/ [insert location] and the information referred to in paragraphs (4) and (5) at:	Set out in our Corporate Governance Statement
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.		Set out in our Corporate Governance Statement
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.		Set out in our Corporate Governance Statement

Corpor	ate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵	
PRINCI	PLE 5 – MAKE TIMELY AND BALANCED DISCLOSURE			
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	and we have disclosed our continuous disclosure compliance policy at: genmingroup.com/corporate-governance/corporate- governance/ [insert location]	Set out in our Corporate Governance Statement	
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.		Set out in our Corporate Governance Statement	
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.		Set out in our Corporate Governance Statement	
PRINCI	PLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS			
6.1	A listed entity should provide information about itself and its governance to investors via its website.	and we have disclosed information about us and our governance on our website at: genmingroup.com [insert location]	Set out in our Corporate Governance Statement	
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.		Set out in our Corporate Governance Statement	
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	and we have disclosed how we facilitate and encourage participation at meetings of security holders at: genmingroup.com/corporate-governance/corporate- governance/ [insert location]	Set out in our Corporate Governance Statement	

Corporate Governance Council recommendation		recommendation in full for the whole of the period above. We	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.		□ set out in our Corporate Governance Statement
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.		□ set out in our Corporate Governance Statement
PRINC	PLE 7 – RECOGNISE AND MANAGE RISK		
7.1	 The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework. 	If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: genmingroup.com/corporate-governance/corporate-governance/ [insert location] and the information referred to in paragraphs (4) and (5) at: [insert location] [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have a risk committee or committees that satisfy (a) and the processes we employ for overseeing our risk management framework at: [insert location]	Set out in our Corporate Governance Statement
7.2	 The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and (b) disclose, in relation to each reporting period, whether such a review has taken place. 	and we have disclosed whether a review of the entity's risk management framework was undertaken during the reporting period at: [insert location]	☑ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
7.3	 A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes. 	If the entity complies with paragraph (a):] and we have disclosed how our internal audit function is structured and what role it performs at:	Set out in our Corporate Governance Statement
7.4	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	Image: statement Image: statement	Set out in our Corporate Governance Statement

Corpo	rate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
PRINC	IPLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY		
8.1	 The board of a listed entity should: (a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive. 	Image: Complex State in the information of the information referred to in paragraph (a):] and we have disclosed a copy of the charter of the committee at: genmingroup.com/corporate-governance/corporate-governance/ [insert location] and the information referred to in paragraphs (4) and (5) at: [insert location] [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have a remuneration committee and the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive: [insert location]	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	Image: Statement Image: Statement	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable

		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵	
8.3	 A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it. 	and we have disclosed our policy on this issue or a summary of it at: [insert location]	 set out in our Corporate Governance Statement <u>OR</u> we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable 	
ADDITI	ONAL RECOMMENDATIONS THAT APPLY ONLY IN CERTAIN CA	ASES		
9.1	A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	and we have disclosed information about the processes in place at: [insert location]	 set out in our Corporate Governance Statement <u>OR</u> we do not have a director in this position and this recommendation is therefore not applicable <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable 	
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.		 set out in our Corporate Governance Statement <u>OR</u> we are established in Australia and this recommendation is therefore not applicable <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable 	
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.		 set out in our Corporate Governance Statement <u>OR</u> we are established in Australia and not an externally managed listed entity and this recommendation is therefore not applicable we are an externally managed entity that does not hold an AGM and this recommendation is therefore not applicable 	

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵			
ADDITIONAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGED LISTED ENTITIES						
-	 Alternative to Recommendation 1.1 for externally managed listed entities: The responsible entity of an externally managed listed entity should disclose: (a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; and (b) the role and responsibility of the board of the responsible entity for overseeing those arrangements. 	and we have disclosed the information referred to in paragraphs (a) and (b) at: [insert location]	Set out in our Corporate Governance Statement			
-	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities: An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	and we have disclosed the terms governing our remuneration as manager of the entity at: [insert location]	□ set out in our Corporate Governance Statement			



CORPORATE GOVERNANCE STATEMENT

1. INTRODUCTION

This Corporate Governance Statement has been approved by the Board and is effective as at 30 March 2021. In framing its Corporate Governance Statement, Genmin Limited (**Company** or **Genmin**) notes that it was unlisted during the reporting period. The Company was admitted to the ASX official list on 9 March 2021 and quotation of its securities commenced trading on 10 March 2021.

The Board recognises the importance of good corporate governance and establishing the accountability of the Board and management. To the extent relevant and practical, taking into account factors such as the size of the Company, the Board, resources available and activities of the Company, the Company has adopted from the date of listing a corporate governance framework that is consistent with the *Corporate Governance Principles and Recommendations* (4^{th} Edition) published by ASX Corporate Governance Council (**Recommendations**).

The Board is committed to administering the policies and procedures with openness and integrity, pursuing the true spirit of corporate governance commensurate with the Company's needs. As the Company's activities develop in size, nature and scope the implementation of additional corporate governance structures will be given further consideration

2. POLICIES

Governance Recommendation No. 6.1

The Board has adopted the following suite of corporate governance policies, which are available on the Company's website at genmingroup.com under the 'Corporate ' tab.

- Board Charter
- Board Performance Evaluation Policy
- Code of Conduct
- Code of Conduct for Directors
- Audit & Risk Management Committee Charter
- Remuneration & Nomination Committee Charter
- Securities Dealing Policy
- Continuous Disclosure Policy
- Communications Policy
- Donations & Community Investments Policy
- Anti-Bribery and Corruption Policy
- External Auditor Policy
- Privacy Policy
- Whistleblower Policy

GENMIN LIMITED



3. BOARD OF DIRECTORS

Role of the Board

Governance Recommendation No. 1.1 & 1.3

Under its charter, the Board's primary role is the protection and enhancement of long-term shareholder value. To fulfil this role, the Board is responsible for oversight of the management and the overall corporate governance of the Company including its strategic direction, establishing goals for management, implementation and monitoring the achievement of these goals.

The Board is responsible for appointing and removing the Managing Director and Chief Executive Officer, providing leadership and supervision of senior management, business strategy, Company's values and standards, stakeholder relationships, reviewing and monitoring systems of health & safety, risk management and internal controls and approves and monitors major operating and capital expenditure and financial reporting.

Management, on the other hand is, responsible for the implementation of these objectives and for the day-to-day operations of the Company, including:

- (a) responsible for implementing strategic objectives, plans and budgets approved by the Board;
- (b) accountable to the Board for matters within its delegated authority and for complying with any limits on that authority, including complying with the law and company policies; and
- (c) responsible for supplying the Board with material information in a form, timeframe and quality that will enable the Board to discharge its duties effectively.

Further details on information about the respective roles and responsibilities of our board and management (including those matters expressly reserved to the board and those delegated to management) are set out in the Board Charter that can be found on the Company website.

Director's individual responsibilities are set out in an appointment letter, while the Chief Executive Office and senior executives are engaged under an employment agreement, which include formal job descriptions.

4. COMPOSITION OF THE BOARD

4.1 Board structure

Governance Recommendation No. 1.1, 1.2 & 2.4

The Board currently comprises of 1 Executive and 4 Non-Executive Directors.

GENMIN LIMITED



The composition of the Company's Board is not in line with the recommendations of the ASX Corporate Governance Council as a majority of its members are not independent Directors, as Mr Hodder represents a substantial shareholder, Mr Amico completes executive government consultation and liaison tasks from time to time, on behalf of the Company and Mr Ariti is an executive director. The Company has at this stage decided to select directors with the expertise and experience to support the Company's business strategy rather than strictly adhere with this recommendation. The Company will consider ways of restructuring its Board in the future to ensure that a majority of its members are independent.

Details of the Directors in office at the date of this report, including their qualifications and experience are set out in the Directors' Report in the 2020 Annual Report.

The Board Charter provides that the structure of the Board is subject to the following parameters:

- the Board must comprise at least 3 Directors with a broad range of relevant business expertise; and
- Directors should bring characteristics that allow a mix of qualifications, skills and experience.

The Board is and has been responsible for reviewing directors prior to appointment and ensuring the Board is comprised of directors with the appropriate skill sets and experience. For future appointments, the Board will select and appoint directors with the assistance of the Remuneration & Nomination Committee. The Company will provide all relevant information in the Notice of Meeting for all appointed directors seeking re-election by the shareholders at each Annual General Meeting.

4.2 Director independence

Governance Recommendation No. 2.3

In accordance with the Board Charter, the Board considers an independent Director to be a Non-Executive Director who is not, or representing a substantial shareholder, advisor or a member of management and who is free of any business or other relationship that could materially interfere with or could reasonably be perceived to materially interfere with the independent exercise of that Director's judgment.

At the date of this report, the Board includes two (2) independent Non-Executive Directors.

Name	First Appointed	Tenure	Non-Executive	Independent
Mr M Arnett	10 March 2021	(1 month)	Yes	Yes
Mr G Ariti	11 January 2010	(254 months)	No	No
Mr S Amico	1 May 2019	(22 months)	Yes	No
Mr J Hodder	22 May 2014	(82 months)	Yes	No
Mr B van Rooyen	10 March 2021	(1 month)	Yes	Yes

Messrs Arnett and van Rooyen as independent directors do not have an interest, position, association or relationship described in Box 2.3 of the Recommendations.

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4.3 The Chairman

Governance Recommendations No. 2.5

On 10 March 2021, following a resolution of shareholders and the listing of the Company, Mr Michael Arnett become the Chairman. Mr Arnett is an Independent, Non-Executive Director.

As Chairman, Mr Arnett is responsible for leadership of the Board and for the efficient organisation, integrity, engagement and conduct of the Board.

4.4 The Managing Director & Chief Executive Officer

Governance Recommendation No. 2.5

Mr Giuseppe Ariti is the Managing Director and Chief Executive Officer of the Company and is responsible for running the Company on a day-to-day basis pursuant to authority delegated by the Board and is responsible for the implementation of Board and corporate policy and planning in accordance with approved programs and budgets. The Managing Director reports to the Board regularly and is required to make sure that all reports, which he presents, give a true and fair view of the Company's operational, exploration and other activities and its current financial status.

The roles of Chairman and the Managing Director & CEO are not exercised by the same individual. The Company is in the final stages of appointing a CFO and until the appointment of the CFO the Managing Director & CEO also fulfils the CFO function for the Company.

4.5 The Company Secretary

Governance Recommendation No. 1.4

On 3 August 2019, the Board appointed Mr Patrick McCole as the Company Secretary. The Company Secretary is accountable to the Board, through the Chairman, on all matters to do with the proper functioning of the Board.

4.6 Performance evaluation

Governance Recommendation No. 1.6 & 1.7

The Company has adopted a Board Performance Evaluation Policy to ensure individual directors and the Board of Directors as a whole work efficiently and effectively in achieving their functions.

Each year the Board intends to undertake the following activities:

- (a) the Chairperson will meet with each non-executive director separately to discuss individual performance and ideas for improvement;
- (b) each individual Director's performance is appraised in a meeting that is led by the Chairman that is held with another Director. In a meeting led by the Chair of the Audit & Risk Management Committee and held with another Director, the Chairman's performance is assessed; and

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(c) the Board as a whole will discuss and analyse its own performance during the year including suggestions for change or improvement.

While the Board intends to undertake performance evaluations during 2021, no performance evaluations were conducted during the reporting period as the Company was not listed.

A review will also be conducted for each Committee by the Board with the aim of assessing the performance of each Committee and identifying areas where improvements can be made.

It is the intention of the Board and the Remuneration & Nomination Committee to put into place annual performance appraisals of each senior executive to assess and provide feedback of the performance of the Company's executives.

No formal reviews of executive performance were conducted during the year as the Company was not listed.

5. Board Committees

5.1 Audit & Risk Management Committee

Governance Recommendations No. 4.1, 4.3 & 7.1

On 10 March 2021, the Audit & Risk Management Committee (**ARMC**) was constituted and the following members were elected, so that it consisted of 3 directors, with a majority of independent directors and that is not chaired by the Chairman of the Board:

- Mr Brian van Rooyen (Chairman) (appointed 10 March 2021);
- Mr Michael Arnett (appointed 10 March 2021); and
- Mr John Hodder (appointed 10 March 2021).

All members of the ARMC are non-executive directors. Details of the Directors including their qualifications and experience are set out in the Directors' Report in the 2020 Annual Report.

The Managing Director, Company Secretary and external auditors are normally invited to attend each ARMC meeting.

Under the Audit Limb of its charter, the ARMC assists the Board to discharge its responsibilities in the areas of:

- financial and other periodic corporate reporting;
- relationship with the external auditor and the external audit function generally;
- processes for identifying and managing risk;
- internal controls and systems;
- performance in the areas of health, safety, environment, social responsibility and sustainability; and
- processes for monitoring compliance with laws and regulations.

As part of its role in financial reporting, the Audit & Risk Management Committee seeks to enhance the credibility and objectivity of the external reporting for shareholder and other

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stakeholder needs. The ARMC must review and approve all periodic reports (audited and unaudited) that are released to the market.

Additionally, on an annual basis, the ARMC will review the appointment of the external auditor. Any rotation requirement of the lead audit partner will occur in accordance with the External Auditor Policy and appropriate legislation and regulations.

Information regarding the Risk Limb functions of this Committee is dealt with in item 9 below.

The ARMC Charter can be found on the Company's website.

5.2 Remuneration and Nomination Committee

Governance Recommendations No. 2.1 & 8.1

On 10 March 2021, the Remuneration & Nomination Committee (**RNC**) was constituted and elected the following Directors as member of the Committee:

- Mr Michael Arnett (Chairman) (appointed 10 March 2021);
- Mr Brian van Rooyen (appointed 10 March 2021); and
- Mr John Hodder (appointed 10 March 2021).

Mr Michael Arnett is an independent non-executive director and is the Chairman of the Committee in accordance Governance Recommendations 2.1 and 8.1.

The RNC assists the board in the Nomination function as its duties are to:

- review and recommend to the Board the size and composition of the Board including reviewing Board succession plans and the succession of the Chair and Managing Director and Chief Executive Officer;
- review and recommend to the Board the criteria for nomination as a Director and the membership of the Board more generally;
- assist the Board in relation to the performance evaluation of the Board, its committees and individual Directors;
- monitor that processes are in place to support Director induction and ongoing education; and
- report to the Board on gender diversity matters.

Remuneration functions of this Committee is dealt with in item 12 below.

The RNC Charter can be found on the Company's website.

5.3 Committee Memberships

Governance Recommendations No. 2.1, 4.1, 7.1 & 8.1

There were no Committee Members during the reporting period as the Company was not listed. Subsequent to the end of the reporting period, the Committee Members are:

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G	GENMIN		
Name	ARMC	RNC	
Mr M Arnett	X	Х	
Mr B van Rooyen	X	Х	
Mr J Hodder	Х	Х	

No committee meetings were held during the reporting period, as the committees were constituted on 10 March 2021. Subsequent to the end of the reporting period, one ARMC meeting was held on 18 March 2021 at which all 3 members, Messer's van Rooyen, Arnett and Hodder were present for the meeting.

6. ETHICAL AND RESPONSIBLE DECISION MAKING

6.1 Code of Conduct

Governance Recommendation No. 3.1 and 3.2

Genmin is committed to a high level of integrity and ethical standards in all business practices. Accordingly, the Board has adopted a Code of Conduct that outlines Genmin's values and guiding principles for its employees and Directors behaviour and conduct in the workplace, community and host nations it works in on a range of issues.

The Code is designed to:

- provide a benchmark for professional behaviour;
- support Genmin's business reputation and corporate image within the community; and
- make Directors and employees aware of the consequences of breaching the policy.

The Board has adopted a formal Code of Conduct to be followed by Directors of the Company and its subsidiaries. The objective of the Code is to promote ethical and responsible decision-making by Directors.

The Code of Conduct for Directors:

- articulates the high standards of honesty, integrity and ethical and law-abiding behaviour expected of Directors;
- encourages the observance of those standards to protect and promote the interests of the Company's stakeholders; and
- provides guidance as to the practices thought necessary to maintain confidence in the Company's integrity.

One of the Board's key aims is to appropriately deal with all matters arising from the Company's activities, to ensure that all Board issues receive proper and diligent consideration, with the appropriate level of skill and decision making with the highest of professional standards.

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The Code of Conduct provides guidance as to the standards of behaviour to be observed in pursuing the business objectives of the Company so as to ensure that Company and personnel act with integrity, professionalism and fairness at all times, comply with all laws and regulations and act ethically at all times.

All employees are required to report any breach (or grounds to suspect a breach) of the Code of Conduct to the Board and the reporting of that information in accordance with the Company's Whistleblower Policy.

The Code of Conduct and separate Code of Conduct for Directors can be found on the Company's website.

6.2 Policy on share trading

Governance Recommendation No. 8.3

The Board has adopted a Securities Dealings Policy that prohibits directors, officers and employees from dealing in the Company's shares when they possess price sensitive information. In addition to the general prohibition to securities trading, Directors, employees and contractors are prohibited from trading, except in exceptional circumstance, in the period commencing on:

- the period from the close of trading on each financial quarter until the day following the market release of the quarter's results;
- the period from 31 December each year until the day following the market release of the full-year results;
- the period from 30 June each year until the day following the market release of the halfyear results; and
- any other period that the Board specifies from time to time.

(Blackout Periods).

Any person who, due to exceptional circumstances needs to trade during any Blackout Period, must obtain written consent providing evidence of the exceptional circumstances.

Additionally, during any period that is not a trading Blackout Period, restricted persons must, prior to any proposed dealing (purchase or sell), seek approval for the proposed dealing in the Company's securities.

The Company policy also prohibits equity based incentive holders from hedging their securities prior to their vesting.

The Board is to be notified when trading of shares in the Company by any director of the Company occurs.

The Securities Dealing Policy can be found on the Company's website.

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7. TIMELY AND BALANCED DISCLOSURE

Governance Recommendation No. 5.1, & 5.2

The Company has adopted a Continuous Disclosure Policy to ensure timely and balanced disclosure of information in line with ASX Listing Rule disclosure requirements, the ASX Continuous Disclosure Guidelines and the Corporations Act. The Continuous Disclosure framework provides communication protocols for the administration for all continuous disclosure procedures and structure to consider all matters that potentially requires disclosure to the ASX and to ensure that all appropriate and price sensitive information is brought before the Board or the disclosure committee for discussion to ensure that the Company meets its obligations under the Continuous Disclosure regime.

All directors receive notification and a copy of all announcements to the Market.

The Continuous Disclosure Policy can be found on the Company's website.

8. COMMUNICATION WITH AND PARTICIPATION OF SHAREHOLDERS AND THE MARKET

Governance Recommendations No. 5.3, 6.1, 6.2, 6.3, 6.4 & 6.5

The Company keeps shareholders and the market regularly informed through the annual, half year and quarterly reports. The releases include exploration activity and other required statutory information. The Company discloses material developments to the ASX and the media as required. The Company's default position is that all shareholders receive the annual report and communications from the Company and Registry electronically. Shareholders have the option to request communications and the annual report through the mail.

From time to time, the Company will provide briefings to give analysts and others who advise shareholders an understanding of the Company's activities. In conducting briefings the Company, in accordance with its Continuous Disclosure Policy, takes care to ensure that no undisclosed price sensitive information will be disclosed at the briefings. All materials used or provided at the briefing will have been previously released and made available to all shareholders (institutional and private) or released to the market at the same time. These announcements and investor presentations are lodged with the ASX and then posted on the Company's website.

The Board encourages full participation of shareholders at the Annual General Meeting to ensure a high level of accountability and identification with the Company's strategies and goals. The Company also invites the external auditor to attend its Annual General Meeting to be available to answer shareholders' questions about the conduct of the audit and the preparation and content of the auditor's report. All resolutions at Shareholder Meetings held during the period were voted on by way of a poll.

The Communications Policy can be found on the Company's website.

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9. INTERNAL CONTROL AND RISK MANAGEMENT

Governance Recommendations No. 7.1, 7.2 & 7.3

During the reporting period risk management was fulfilled by the full Board. Subsequent to the end of the period, the ARMC has been allocated responsibility for overseeing the risk management process. Under the risk management Policy:

- (a) The ARMC is responsible for the oversight of the Company's risk management and control framework; and
- (b) Management is responsible for efficient and effective risk management across the activities of the group. This will include ensuring the implementation of the risk management plans and procedures that address risk identification and control, training and reporting.

The ARMC has been given the responsibility to develop and maintain a risk register and management plans, with the top 20 risks and achievement of the management plans to be reported to the Board on a quarterly basis.

In a departure from Recommendation 7.3, the Company does not have, and does not intend to establish, an internal audit function due to its current size. To evaluate and continually improve the effectiveness of the Company's risk management and internal control processes, the Board ensures that the Company has an integrated framework of controls and policy, based on formal reporting procedures and appropriate delegation of financial and other authorities and the segregation of duties (where possible). The Board also relies on procedures and reporting and the ongoing communication and discussion on the management and monitoring of material business risks in accordance with the Company's risk register and management plans.

The Company's risk management framework is to safeguard the Company's assets and interests and ensure that business risks are identified and properly managed, which includes approval and reporting procedures to limit and manage financial risk. To assist in discharging this responsibility the Board has in place a control framework, which includes the following:

- Annual business plan, approved by the Board, incorporating financial and non-financial key performance indicators;
- regular reporting to the Board on a number of key areas including safety, health, environment, financial, taxation, insurance and legal matters;
- the adoption of clear guidelines for operating and capital expenditure, including annual budgets, detailed review procedures, and levels of authority;
- the segregation of duties (where possible); and
- a comprehensive insurance program.

10. INTEGRITY IN FINANCIAL REPORTING

Governance Recommendation No. 4.2

Before the Board approves the entity's financial statements for a financial period, the Board requires the Managing Director/CEO and CFO to state in writing that, in respect to the section

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295A declaration, it is in their opinion that:

- the Company's financial reports are founded on a sound system of risk management and internal control and that system is operating effectively in all material respects in relation to financial reporting risks; and
- the Company's risk management and internal control system to manage the Company's material risks are operating effectively and are being managed effectively in all material respects.

In accordance with Recommendation 4.2, the Managing Director reported to the Board in his capacity fulfilling the CEO and CFO functions as to the effectiveness of the Company's risk management and internal control system to manage the Company's material risks is operating effectively and is being managed effectively in all material respects.

11. CORPORATE RESPONSIBILITY

Governance Recommendation No. 7.4

The Company and its activities under the exploration licences are subject to various conditions, which include environmental requirements that are monitored and overseen by the Ministry of Mines and Ministry of Environment in Gabon.

Genmin acknowledges that the very nature of the Company's operations means the business will have impacts on the environment. Genmin aims to avoid or, where this is not possible, minimise its impacts, while contributing to lasting environmental and social benefits across the regions where we operate.

The Company is committed to complying with all legislative and common law requirements which affect its business, particularly environmental regulations, health & safety and cultural & community development and laws. The Company engages with its communities and stakeholders to develop a mutual understanding of environmental issues and take their perspectives and knowledge into account in our decision-making.

11.1 Donations & Community Investments

The Company recognises that intangible benefits are derived from the Company being perceived by the public as a good corporate citizen through corporate giving. To this end, the Company's Donations and Community Investments Policy sets clear guidelines on the making of charitable and political donations by the Company.

The Donations and Community Investments Policy provides that:

- political donations, if any must be approved by the Board;
- per diem allowances payable to government officials in connection with project control visits, which are permitted under local law, must be approved by the Managing Director and Chief Executive Officer, paid by bank transfer on presentation of an invoice and appropriately recorded in the Company's accounts; and
- the quantum of charitable donations will be determined annually by the Board.

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11.2 Anti-Bribery & Corruption

Governance Recommendation No. 3.4

Genmin is committed to conducting its business and activities with integrity and prohibits bribery and corruption in any form and has developed an Anti-Bribery and Corruption Policy.

The Anti-Bribery and Corruption Policy applies to all operations of the Company, including the Company's vendors, suppliers, representatives, contractors and agents, acting anywhere in the world.

The Anti-Bribery and Corruption Policy provides that parties representing Genmin must:

- not offer, promise, pay, give or authorise any financial or other advantage or anything else of value to any person or organisation with improper intent or for improper purposes;
- not request, agree to receive or accept anything of value from any other person as an improper inducement or reward or in exchange for an improper benefit;
- not give or receive gifts or entertainment in a manner contrary to the Anti- Bribery and Corruption Policy; and
- keep and maintain books, records and accounts in reasonable detail that accurately reflect transactions in or related to the Company's business, including the purpose of any payment received or made.

The Company prohibits bribery and corruption in all business dealings and has a "zero tolerance" approach to such activities.

All employees are required to report any breach (or grounds to suspect a breach) of Anti-Bribery & Corruption Policy to the Board and the reporting of that information in accordance with the Company's Whistleblower Policy.

The Anti-Bribery and Corruption Policy can be found on the Company's website.

11.3 Whistle Blower

Governance Recommendation No. 3.3

The Company is committed to the highest standards of conduct and ethical behaviour in all business activities, and to promoting and supporting a culture of honest and ethical behaviour, corporate compliance and good corporate governance.

Genmin encourages the reporting of any instances of suspected unethical, illegal, fraudulent or undesirable conduct involving Genmin's businesses, and will ensure that those persons who make a report shall do so without fear of intimidation, disadvantage or reprisal. Genmin is committed to ensuring that such persons will not suffer detriment for making a report under the Whistle Blower Policy or assisting in an investigation into the conduct or personnel or the Company.

Under the Policy Whistleblowers may make a Report if they believe that a Group director, officer, employee, contractor, supplier, tenderer or other person who has business dealings with a Group member has engaged in conduct (Reportable Conduct) which:

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- is dishonest, fraudulent or corrupt activity, including bribery or other activity in breach of the Genmin Anti-Bribery & Corruption Policy;
- is illegal activity (such as theft, drug sale or use, violence, harassment or intimidation, criminal damage to property or other breaches of state or federal law);
- is unethical or in breach of any Company policies (such as dishonestly altering company records or data, adopting questionable accounting practices or wilfully breaching Genmin's Code of Conduct or other policies or procedures of any Group member);
- is potentially damaging to any Group member or an employee, consultant or officer of a Group member or a third party, such as unsafe work practices, environmental damage, health risks or abuse of Group property or resources;
- amounts to an abuse of authority;
- may cause financial loss to any Group member or damage its reputation or be otherwise detrimental to any Group member's interests;
- involves harassment, discrimination, victimisation or bullying;
- involves any other kind of serious impropriety; or
- constitutes an offence against, or a contravention of, a provision of any Acts (or an instrument made under any Acts) applicable to the activities of Group.

The Board is to be notified of any material incidents reported under the Whistleblower Policy.

The Whistleblower Policy can be found on the Company's website.

12. REMUNERATION ARRANGEMENTS

Governance Recommendation No. 8.2

The Company's remuneration framework is to:

- Provide reasonable and not excessive compensation to employees for the services they provide to the Company;
- Attract and retain employees with the skills required to effectively manage the operations and growth of the business;
- Motivate employees to perform in the best interests of the Company and its stakeholders;
- Provide an appropriate level of transparency and meet all ASX and ASIC requirements; and
- Ensure a level of equity and consistency across the Company.

Subsequent to the end of the Period, the RNC has been allocated responsibility for overseeing the remuneration process. Under its Charter, the RNC assists the Board to discharge its remuneration responsibilities by:

- reviewing and recommending to the Board remuneration arrangements for the Managing Director and Chief Executive Officer and other members of the senior executive team to:
 - align remuneration levels to the market and to ensure that senior executives are being rewarded commensurate with their responsibilities;
 - support the Company's strategic objectives and long-term financial soundness; and
 - o align with the Company's risk management framework and risk envelope,

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- recommending to the Board whether offers are to be made under any or all of Genmin's employee incentive plans and whether major changes should be made to the employee equity incentive plans;
- approving major changes and developments in Genmin's policies and procedures related to remuneration;
- approving the appointment of remuneration consultants for the purposes of the Corporations Act;
- reviewing and recommending to the Board the Company's remuneration report; and
- reviewing and facilitating Shareholder and other stakeholder engagement in relation to Genmin's remuneration policies and practices.

While the Board continuously monitored the performance of executive throughout the year, as the Company was not listed, no formal performance evaluations were conducted during the reporting period. The Board intends to conduct performance evaluation of each executive during the year.

12.1 Non-Executive Directors

The remuneration of Non-Executive Directors is determined by the Board as a whole having regard to the level of fees paid to Non-Executive Directors by other companies of similar size in the industry, and the responsibilities and workloads of the Directors.

The aggregate amount payable to the Company's Non-Executive Directors must not exceed the maximum annual amount as may be approved by the Company's shareholders, which is presently USD300,000 per annum.

Details of remuneration paid to Directors is outlined in the Directors' Report in the 2020 Annual Report.

12.2 Chief Executive Officer and Senior Executives

The Board is responsible for determining the remuneration policies for the consolidated entity, including those affecting the senior executives. The Board is of the view that the remuneration packages of senior executives are in line with market standards.

The remuneration policy for senior executives comprises both fixed remuneration and performance based (at risk) remuneration. The proportion of an employee's total remuneration that is at risk will increase with seniority and with the individual's ability to impact the performance of the Company. At risk elements of total remuneration comprise of long term incentives under the Company's Performance Rights Plan that align medium and long term shareholder interests.

(i) Fixed Remuneration

Senior executives received fixed base salary remuneration (exclusive of superannuation).

Fixed remuneration is set having regard to the levels paid in comparable organisations at the time of recruitment to the position, recognising the need to maintain flexibility to take into account an individual's experience, specialist skills and performance and market demand for particular roles.

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(ii) Performance Based (at Risk) Remuneration

Senior employees may be entitled to performance-based remuneration, which will be paid to reward superior (as opposed to satisfactory) performance. Performance based remuneration comprise of long term (3 - 7 year) incentives under the Company's Performance Rights Plan to reward creation of shareholder value, and provide incentives to create further value.

Participant performance is measured annually and subject to the achievement of the performance hurdles, Performance Rights vest at the completion of the annual review.

The Company intends to undertake a review of Performance Based (at Risk) Remuneration and consider the implementation of short term incentives.

13. EXPLANATION FOR DEPARTURES FROM BEST PRACTICE RECOMMENDATIONS

The Company is required to separately report any departures from the Recommendations. At the date of this Report, the Company complies with the Recommendations other than to the extent set out below.

No. Recommendation

Explanation for non-compliance

1. Lay a solid foundation for management and oversight

1.5 A listed entity should:

- (a) have a diversity policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them;
- (b) disclose that policy or a summary of it; and
- (c) disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress towards achieving them, and either:
 - the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or
 - (2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.

Having only just been listed, the Board has not adopted a Diversity Policy, and does not consider it appropriate to set quantitative objectives regarding gender diversity at this time.

As the Company and operations grow, the Board will give consideration to the setting of gender diversity objectives and their achievement through the appointment of appropriate candidates to the Board and senior executive positions as they become available.

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No.	Recommendation	Explanation for non-compliance		
1.6	 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process. 	The Board has a Board Performance Evaluation Policy to review and assess the performance of the Board and each of its Committees. However, as the Company listed and the Board expanded on 10 March 2021, the Board did not conduct any performance review during the Period. Board intends to undertake an annual performance review going forward.		
1.7	 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of its senior executives; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process. 	No formal reviews of executive performance were conducted during the year. However, it is the intention of the Board and the Remuneration & Nomination Committee to put into place arrangements to introduce annual performance appraisals.		
2.	Structure the Board to add value			
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	As it only listed in early March, the Company does not have and does not disclose a formal board skill matrix setting out the mix of skills and diversity for the Board composition. In accordance with the Board Charter, the Board will from time to time review the skills, experience, expertise and diversity represented by Directors on the Board and determine whether the composition and mix remain appropriate for the Company's strategy and cover the skills needed to address existing and emerging business and governance issues relevant to the Company.		
		Additionally, the Remuneration and Nomination Committee will assist the Board with the review and assessment of the Board composition in accordance with Remuneration and Nomination Committee Charter		
2.4	A majority of the board of a listed entity should be independent directors.	During the reporting period the Company departed from Recommendation 2.4 that recommends that a majority of the Board be independent Directors as the Board was of the view that, as an unlisted public company, the Board was constituted with the appropriate range of skills, knowledge and experience necessary to effectively govern the Company and understand the commodity and economic sectors in which the Company operates.		
		On 10 March 2021, two independent directors were appointed to the Board.		

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No. Recommendation

Explanation for non-compliance

2.6 A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively In accordance with the Board Charter, the Company intends to provide directors with an induction process, but no specific inductions were provided during the period. The assessment for the provision of professional development opportunities for directors or executive officers of the Company will be undertaken as part of the annual performance review.

7. Recognise and manage risk

- 7.2 The board or a committee of the board should:
 - (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and
 - (b) disclose, in relation to each reporting period, whether such a review has taken place.

The Board did not undertake a review of the entity's risk management framework during the period to satisfy itself that it continues to be sound.

However, whilst a formal annual review was not undertaken, the Board has on a continuous and ongoing basis assessed the inherent risks associated with or related to the Company's business activities and has implemented procedures and practices to ensure that these risks are mitigated and are continuously monitored, reviewed and reported to the Board for evaluation to ensure that all material risks of the business are being appropriately controlled and, or mitigated.

The Audit & Risk Management Committee has been given the responsibility to develop and maintain a risk register and management plans, with the top 20 risks and management plans to be reported to the Board on a quarterly basis.

7.3 A listed entity should disclose:

- (c) if it has an internal Audit function, how the function is structured and what role it performs; or
- (d) if it does not have an internal Audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.

Due to its size, the Company does not have, and does not intend to establish, an internal audit function. To evaluate and continually improve the effectiveness of the Company's risk management and internal control processes, the Board ensures that the Company has an integrated framework of controls and policy, based on formal reporting procedures and appropriate delegation of financial and other authorities and the segregation of duties (where possible). The Board also relies on procedures and reporting and the ongoing communication and discussion on the management and monitoring of material business risks in accordance with the Company's risk register and risk management plan.

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