

# Annual General Meeting

22<sup>nd</sup> November 2016 ASX:JCS

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### **Board of Directors**

#### **Bruce Hatchman**



**Non-Executive Chairman** 

#### **David Franks**



Non-Executive Director and Company Secretary

#### **Mark Jobling**



**Non-Executive Director** 





# Chairman's Address BRUCE HATCHMAN



### JCurve Solutions has a diverse and expanding Solutions Portfolio for businesses of all sizes



#### **BUSINESS MANAGEMENT / ERP**

### **NET**SUITE



- Software to help businesses grow
- NetSuite is the #1 in cloud ERP, including the small business JCurve ERP edition
- Over 30,000 customers globally run on NetSuite
- Includes financials, CRM, inventory management and eCommerce capabilities
- Partnerships with a growing list of third party integrations

#### **TELECOM EXPENSE MANAGEMENT (TEMS)**





- Simplifying telecom management
- Automates the administration of telecoms expenditure and improves visibility of usage
- Optus TEM is a white labelled edition of JTel
- Responding to bill shock caused by excess data and/or voice charges



### JCurve Solutions is well positioned in an evolving Business Management/ERP Market

#### **Traditional Systems**

**Modern Cloud Technology** 

Small business









Medium business







Large business





### Our Turnaround Strategy – The Past 2 Years

### JCurve Solutions has:

1) A substantially new Board and management team

2) Delivered financial results in line or ahead of guidance for FY2015 and FY2016

3) Conducted a strategic review and implemented significant changes to improve its financial stability and profitability



## JCurve Solutions Strategic Priorities

Strategic Priority #1

Maximising value from the TEMS business

Strategic Priority #2

Leveraging our core strengths and capabilities

Strategic Priority #3

Investing to grow the NetSuite business, including the small business JCurve ERP edition



# Achievement of Strategic Priority #1

Strategic opportunities		Objectives	Progress	
1	Maximising value from the TEMS business	<ul> <li>Drive productivity</li> <li>Harvest cash to fund growth in NetSuite /New Opportunities and Development</li> </ul>	<ul> <li>\$4.3m of TEMS revenue generated in FY2016</li> <li>Restructured operations have increased profitability and cash generation which is being used to grow JCurve Solutions ERP opportunities</li> <li>Maintaining key customer relationships and expanding channel partner arrangements</li> </ul>	



# Achievement of Strategic Priority #2

Strategic opportunities	Objectives	Progress
Investing to grow the NetSuite business, including the small business JCurve ERP edition	<ul> <li>Customer growth</li> <li>Build a large, sustainable and growing base of monthly recurring revenue</li> </ul>	<ul> <li>While overall customer numbers declined from 560 to 550 during the year, JCurve was able to achieve 13% growth in the number of recurring customer licenses and 19% growth in the average size of each new business deal in FY2016</li> <li>\$4.5 million recurring revenue as at 30 June 2016</li> <li>Signed a Solution Provider Partner agreement with NetSuite allowing JCurve to target businesses of all sizes across Australia and New Zealand creating a larger addressable market</li> </ul>



# Achievement of Strategic Priority #3

Strategic opportunities	Objectives	Progress
Leveraging our core strengths and capabilities	<ul> <li>Diversify our product range</li> <li>Expand our geographical footprint into Asia</li> <li>Reinvest for further growth</li> </ul>	<ul> <li>Six new partnership agreements signed in September 2016 to expand our cloud ERP offering with new integrated functionality and capability</li> <li>Preliminary investigation of multiple acquisition targets in Asia remains ongoing</li> <li>Continued investment in research and development</li> </ul>



### FY2016 Financial Summary

P&L Extract			
	FY2016 (\$m)	FY2015 (\$m)	
Revenue	9.5	11.3	
EBITDA loss	(3.1)	(6.1)	
Add back: Impairment	3.0	5.2	
Add back: Income tax credit	0.3	0.6	
Net profit/(loss) (*)	0.2	(0.3)	

#### **Highlights**

- > 24% growth in JCurve ERP product division revenue
- 23% decline in revenue recognised from the TEMS product division
- ➤ \$1.5m of discontinued operations revenue recognised in FY2015
- > \$3m goodwill from the acquisition of Full Circle and Phoneware was written off

Balance Sheet Extract				
	June 2016 (\$m)	June 2015 (\$m)		
Cash at Bank	2.4	2.0		
Total Assets	7.4	10.2		
Unearned Income	3.0	2.8		
Total Liabilities	4.6	4.6		
Net Assets	2.8	5.5		
Net Tangible Assets	0.5	0.2		

#### **Highlights**

- > \$2.4m of cash held and debt free
- ➤ Net cash flow positive for FY2016
- Strong growth in the JCurve ERP product division recurring subscription revenue
- ➤ \$3m write down in the goodwill balance partially offset by improved operational and cash flow performance



### FY2017 Market Guidance

Financials – Year ended 30 June				
	FY2016 Actual	FY2017 Market Guidance	<b>Expected Growth</b>	
Revenue	\$9.5m	Range: \$10m to \$11m	5% to 12%	
EBITDA	(\$0.1m) loss	Range: \$0.0m to \$0.2m profit	Not applicable	
NPAT	\$0.2m profit	Range: \$0.3m to \$0.5m profit	50% to 150%	

We are making solid progress towards the achievement of our market guidance for FY2017





# CEO Address STEPHEN CANNING



# JCurve Solutions - Purpose and Vision

 We enable our customers to make lasting, substantial improvements to their performance and to grow into great businesses

 We aspire for JCurve Solutions to be the most trusted solutions partner for growing businesses throughout the Asia Pacific region



# Leading Provider of NetSuite in AU & NZ



#### SOLUTION PROVIDER

JCurve Solutions (JCS) is one of the largest Australian and New Zealand solution providers of NetSuite.

A proven approach to success – JCS has completed over 550 successful implementations of NetSuite's cloud ERP software, and has built one of the largest teams of NetSuite experts in Australia & New Zealand.



JCurve Solutions works closely with clients to maximise their investment in NetSuite.

A rapid implementation methodology has been developed to minimise business disruption and help realise the benefits of NetSuite cloud ERP quickly.



### ERP Solutions for all businesses

#### JCurve ERP Edition for Small Business

Powered by NetSuite, this edition is designed for smaller businesses with up to 20 users.

JCurve Solutions holds the exclusive reseller rights for this edition.

Ability for customers to seamlessly upgrade to NetSuite ERP as they grow.

#### NetSuite ERP for Medium/Large Business

As a 5 Star NetSuite Solution Provider, JCurve Solutions provides NetSuite cloud solutions for businesses of any size.





# We have a proven approach to success



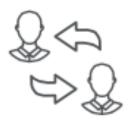
### We offer a Complete Solution



Implementations



Account Management



Consulting



& Training



# Our Competitive Advantage

# LEADING PRODUCTS

- NetSuite including the JCurve ERP edition
- World class technology platforms
- A growing number of integrated third party partnerships
- A range of Telecom Expense management solutions

# GREAT SERVICE AND CULTURE

- High performance culture
- On-going knowledgeable engagement
- Value add services incl. business consulting
- Improving customer satisfaction results

# WORLD CLASS PARTNERS

- NetSuite Inc. Provider of the world's #1 cloud ERP solution with more than 30k customers
- Leading technology platforms



### The Year in Review

NetSuite Solution Provider







Multiple Awards







### Growing Market Profile









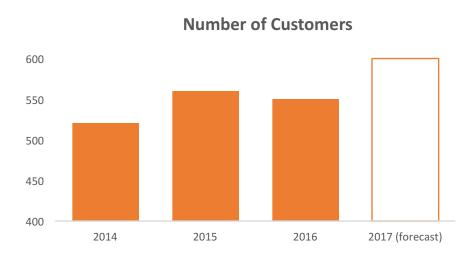
# Continued Growth in ERP Recurring Revenue

26% average annual growth rate in recurring revenue – 2012 to 2016 \$6,000,000 \$5,000,000 \$4,000,000 \$3,000,000 \$2,000,000 \$1,000,000 2017 (forecast) 2009 2010 2012 2013 2014 2015 2011 2016 ■2010 ■2011 ■2012 ■2013 ■2014 ■2015 ■2016 □2017 (Forecast)

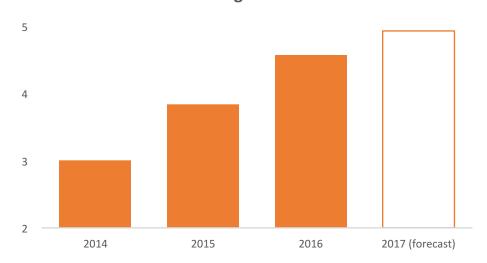


\$7,000,000

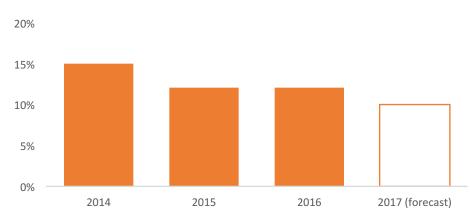
### Business Performance - ERP Division



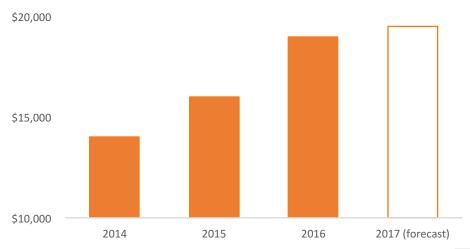
**Number of Average Users Per Customer** 



**Churn by Contract Value** 



**New Business Revenue Per Customer** 



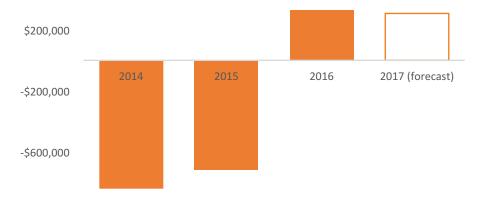


# Financial Performance – JCurve Solutions



#### **Consolidated Net Cash Flow**

-\$1,000,000





■ JCurveERP Revenue

■ TEMS Revenue

Other Revenue

# **Overall Summary**

### SOLID FINANCIAL FOUNDATIONS

- Debt free
- \$2.4m cash at bank as at 30 June 2016
- Recurring revenue base of \$4.5m as at 30 June 2016 and growing
- Cash flow positive business
- Positive outlook

# EXPOSURE TO GROWING MARKETS

- Cloud adoption
- SME sector
- Organic growth
- Diversification of revenue streams
- Targeted acquisitions

### STRONG OPERATING FUNDAMENTALS

- 'All in one' unique product capability
- Growing customer base
- Strategic relationship with #1 vendor of cloud ERP software
- Expanding list of additional solutions



# **Key Contacts**



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