

18 February 2026

ASX Limited
ASX Market Announcements Office
Exchange Centre
20 Bridge Street
Sydney NSW 2000

**INTERIM REPORT AND FINANCIAL STATEMENTS
FOR THE HALF YEAR ENDED 31 DECEMBER 2025**

Magellan Financial Group Ltd (ASX code: MFG) hereby lodges its Appendix 4D under ASX Listing Rule 4.3A and its 2026 Interim Report for the half year ended 31 December 2025.

Yours faithfully,

Authorised by
Sam Mosse | Company Secretary

Magellan Financial Group Ltd

Level 36, 25 Martin Place, Sydney NSW 2000 Australia | [g](https://www.magellanfinancialgroup.com) +61 2 9235 4888 | [f](https://www.magellanfinancialgroup.com) +61 2 9235 4800 | www.magellanfinancialgroup.com

ABN 59 108 437 592

Appendix 4D

Magellan Financial Group Ltd

ACN 108 437 592

Results for announcement to the market

	change	31 Dec 2025 \$'000	31 Dec 2024 \$'000
Total revenue and other income	-32%	121,046	178,613
Net profit after tax	-27%	68,940	94,006
Total comprehensive income	-29%	68,342	96,659
Operating profit after tax	0%	83,063	83,388
Diluted earnings per share (cents) ¹		40.3	52.3

¹ Outstanding options are currently antidilutive but could potentially dilute earnings per share in the future.

Net tangible assets ("NTA") per share^{2,3}

As at 31 December 2025	\$5.05
As at 30 June 2025	\$5.21
As at 31 December 2024	\$5.17

² Excludes the impact of outstanding options, which are currently antidilutive, and unvested share awards which could potentially dilute NTA per share in the future.

³ NTA per ordinary share includes right-of-use assets.

Dividends

	Amount per security	Franked Amount per security
Interim dividend (to be paid on 10 March 2026)	39.5 cents	39.5 cents
Previous comparative period	26.4 cents	22.4 cents

Interim dividend dates

Ex-dividend date	23 February 2026
Record date	24 February 2026
Dividend payment date	10 March 2026

The Magellan Financial Group Ltd Dividend Reinvestment Plan is suspended.

Commentary on results including brief explanation of operating profit after tax

For the half year ended 31 December 2025, statutory net profit after tax of \$68,940,000 included \$20,506,000 of net fair value losses related to financial assets and \$6,383,000 of net gains related to other non-cash, non-recurring or unrealised items.

Operating profit after tax of \$83,063,000 excludes the impact of these items to provide additional meaningful information about the performance of the business and period-to-period comparability. For a full reconciliation of non-IFRS financial results refer to note 2 of the financial statements.

Associates and controlled entities

There were no material changes to the entities over which the Group has control. Refer to note 8 of the financial statements for further information in respect of the Group's associates.

Financial report

Additional Appendix 4D disclosure requirements and further information, including commentary on the Group's performance and results of segments, are contained in the Interim Report and accompanying ASX Announcement (2026 Interim Results and Announcement). The consolidated financial statements contained in the Interim Report have been reviewed by KPMG.



Magellan Financial Group Ltd

Interim Report

For the half year ended 31 December 2025

ABN 59 108 437 592

Contents

CEO's Interim Letter	3
Operating and Financial Review	5
Directors' Report	11
Auditor's Independence Declaration	13
Financial Statements	
Consolidated Statement of Profit or Loss and Comprehensive Income	14
Consolidated Statement of Financial Position	15
Consolidated Statement of Changes in Equity	16
Consolidated Statement of Cash Flows	17
Notes to the Financial Statements	18
1. Basis of preparation	18
<i>Results for the Period</i>	
2. Segment information	19
3. Earnings per share	22
4. Taxation	22
5. Revenue	23
<i>Investments</i>	
6. Financial assets	24
7. Fair value disclosures	25
8. Associates	26
<i>Capital structure</i>	
9. Contributed equity	27
10. Dividends	28
<i>Other items</i>	
11. Commitments and contingent assets and liabilities	28
12. Subsequent events	28
Directors' Declaration	29
Independent Review Report	30
Corporate information	32

The interim financial report has been prepared in accordance with Australian Accounting Standards and the *Corporations Act 2001* (Cth) and does not include all the notes of the type normally included in an annual financial report. Accordingly, this report should be read in conjunction with Magellan Financial Group Ltd's ("MFG") most recent annual financial report available at www.magellanfinancialgroup.com. MFG has also released information to the Australian Securities Exchange ("ASX") in compliance with the continuous disclosure requirements of the ASX Listing Rules and these announcements are available at www.asx.com.au (MFG's ASX code: MFG).

CEO's Interim Letter

For the half year ended 31 December 2025

Sophia Rahmani, Chief Executive Officer and Managing Director

I am pleased to present Magellan Financial Group's results for the half-year ended 31 December 2025. This period reflects continued execution against our strategy, disciplined capital management and the continued diversification of earnings across products, geographies and strategic partners.

MFG remains a cash-generative, capital-disciplined business with a strong balance sheet, stabilising flows and clear strategy. Our focus remains firmly on delivering for clients, strengthening our investment and distribution capabilities, and positioning the Group for sustainable long-term growth.

Strategic progress and operating momentum

During the half, we continued to make progress across each pillar of our strategy.

In August, we launched our refreshed corporate brand, establishing MFG as the parent company and Magellan Investment Partners as our global, outward-facing investment management brand. This change reflects the evolution of our business and the strength of our distribution platform, which supports the investment capabilities of Magellan Global Equities, Magellan Global Listed Infrastructure, Airlie Funds Management and our strategic partner, Vinva. In November, we also unified our US operations under the Magellan Investment Partners brand, creating greater consistency and clarity across markets.

Client engagement is a priority for our business. Our national adviser roadshow in October reached more than 500 advisers across five cities and reinforced the importance of active management in increasingly disrupted markets. Institutional distribution momentum continued, with new client wins locally and offshore across Australian equities, global listed infrastructure and systematic strategies.

We also strengthened our leadership and governance framework. During the half, Peeyush Gupta AM joined the Board as an Independent Non-Executive Director, and we completed a governance review that has resulted in enhancements to Board processes, committee structures and risk management frameworks. These changes are designed to support MFG as it continues to evolve.

Investment management and client outcomes

Across our investment teams, fund performance was mixed. Our newer solutions, which are increasingly aligned to current client demand and include the Magellan Global Opportunities Fund and the Vinva systematic funds, have delivered strong performance and remain top quartile since their respective inception dates. That said, we recognise that performance is not where we would like it to be elsewhere across our product set and this remains a key priority for our teams.

In Global Equities, we continued the transition toward a more focused and scalable product set designed to meet market needs. Our Global Listed Infrastructure team saw solid institutional outcomes, including client renewals and top ups and continued progress in the US market. Airlie also achieved strong institutional inflows, including mandate wins and continued support from existing clients, and we continued to build momentum in our global and Australian systematic equity funds.

Assets under management were broadly stable over the half, as favourable institutional flows in global listed infrastructure and Australian equities, together with retail systematic equity funds, offset continued pressure in retail global equity strategies.

Financial performance and capital management

The Group's financial performance for the half reflects the benefits of earnings diversification and disciplined capital allocation. For the six months to 31 December 2025 MFG delivered earnings per share of 48.6 cents, an increase of 5% on 1H25. This result was supported by the ongoing share buyback program which returned \$38 million of capital over the half and positively contributed to earnings per share for the period.

While investment management revenue declined by 17% year-on-year, primarily due to product mix changes resulting in a lower average management fee and growth in systematic equities leading to higher sub-advisory fees, this was partially offset by a meaningful increase in income from strategic partners and fund investments, up 109% and 14% respectively year on year. Contributions from Vinva and Barrenjoey improved the quality and resilience of earnings and reinforced the value of our partnership model.

Operating expenses remained well controlled, and our balance sheet continues to provide flexibility. During the half, we returned significant capital to shareholders through dividends and our on-market share buy-back, consistent with the Board's revised capital management and dividend framework.

In August 2025 we announced that the revised dividend policy would target at least 80% of Group Operating Profit. The interim dividend of 39.5 cents per share, fully franked, reflects this update and is an increase of 50% on the same period last year.

Looking ahead

As we enter the second half of FY26, our priorities remain clear: deepen client relationships, support our investment teams, and selectively invest for future growth. We will continue to assess opportunities that complement our core capabilities in investment management and specialist financial services, while maintaining a disciplined approach to risk management and capital allocation.

CEO's Interim Letter

For the half year ended 31 December 2025

MFG today is a more diversified, resilient and focused organisation than it was a few years ago, and we believe this positions us well to deliver sustainable outcomes for our clients and shareholders over time.

I would like to thank our clients for their trust, our shareholders for their ongoing support, and our people for their commitment and professionalism.

Yours sincerely,

A handwritten signature in black ink that reads "Sophia Rahmani". The signature is written in a cursive, flowing style.

Sophia Rahmani
CEO and Managing Director

Operating and Financial Review

For the half year ended 31 December 2025

48.6c Operating earnings per share (up 5% on 1H25)	\$40.2b Average AUM (up 5% on 1H25)	\$39.9b AUM at 31 December (up 3% on 1H25)
\$83.0m Operating profit (no change on 1H25)	\$106.9m Investment Management revenue (down 17% on 1H25)	\$25.7m Income from strategic partners (up 109% on 1H25)
\$68.9m Statutory profit (down 27% on 1H25)	39.5c Interim dividend per share (up 50% on 1H25)	\$105m Returns to shareholders from dividends and on-market buy-back ¹ (up 27% on 1H25)
No debt \$504m liquid capital	111 people employed at 31 December 2025	3 Strategic partners

1. Includes \$38m of 1H26 on-market share buy-back and \$66m 1H26 dividends

MFG is an innovative global financial services group headquartered in Australia and operating across select key markets. We are highly selective and focused, anchored by two core pillars: investment management and specialist financial services.

We partner with high-quality businesses with the objective of extending our capabilities, creating long-term value and strengthening our service offering.

The Group has strategic investments in three specialist financial services businesses which comprise Barrenjoey Capital Partners ("**Barrenjoey**"), Vinva Holdings Limited ("**Vinva**") and FinClear Holdings Limited ("**FinClear**").

Overview of results

The Group's **operating earnings per share** for the half year ended 31 December 2025 was **48.6 cents per share (1H25: 46.4 cents per share)**. The Group's **operating profit after tax¹** for the half year ended 31 December 2025 was \$83.1 million (1H25: \$83.4 million). The Group's **statutory net profit after tax** for the half year ended 31 December 2025 was \$68.9 million (1H25: \$94.0 million).

The Group's result for the half year was supported by increased earnings contributions from strategic partnerships and fund investment income, however continued pressure on average management fees resulted in lower net client revenue.

Earnings per share benefited from the on-market share buy-back during the half, with underlying stable operating profit enhanced on a per-share basis.

Dividends

During the half year ended 31 December 2025 the Board implemented MFG's revised dividend policy, under which the Group intends to pay dividends of at least 80% of Group operating profit.

In line with this policy, the Directors have determined an interim dividend of 39.5 cents per share in respect of the half year ended 31 December 2025, 100% franked, to be paid on 10 March 2026 (1H25: 26.4 cents per share). This reflects MFG's updated dividend policy, increased contribution from strategic partnerships and fund investments, a strong capital position and continued capital discipline.

¹ On 4 July 2025, the Group announced changes in the segment reporting structure, effective from FY25 onwards. The Group updated its operating profit disclosure (previously referred to as 'adjusted NPAT') and the segment presentation. The updated operating profit provides meaningful information about earnings from our core business activities, and excludes all strategic, non-recurring or non-cash items, the fair value movements on fund investments, whether those are realised or not, and deferred tax on undistributed associate profits.

Operating and Financial Review

For the half year ended 31 December 2025

Fund investment income for the half included elevated distributions, which may not recur in future periods.

The Board continues to manage franking balances prudently and intends to distribute franking credits to the maximum extent possible over time, subject to corporate, legal and regulatory considerations.

Group financial results

The table below summarises the Group's profitability over the 2024 and 2025 December half year periods². The Group has updated its segment reporting format as announced to the ASX on 4 July 2025.

	31 Dec 2025 \$'000	31 Dec 2024 \$'000	Change %
Management fees	110,982	121,048	(8%)
Performance fees	31	6,109	(99%)
Services and advisory fees	655	1,011	(35%)
Client revenue	111,668	128,168	(13%)
Less: sub-advisory and distribution fees	(4,790)	(1)	nm
Net client revenue	106,878	128,167	(17%)
Share of associate profit	25,733	12,313	109%
Dividends and distributions	26,432	23,171	14%
Interest and other income	2,869	6,418	(55%)
Operating expenses	(54,106)	(53,373)	1%
Operating profit before tax	107,806	116,696	(8%)
Income tax expense	(24,743)	(33,308)	(26%)
Operating profit after tax	83,063	83,388	0%
Net change in fair value of financial assets	(20,506)	20,368	(201%)
Other non-cash and non-recurring items	1,097	(4,393)	125%
Income tax on above items	5,286	(5,357)	199%
Total non-IFRS adjustments	(14,123)	10,618	(233%)
Statutory net profit after tax	68,940	94,006	(27%)
Key statistics			
Statutory earnings per share (cents per share)	40.3	52.3	(23%)
Operating earnings per share (cents per share)	48.6	46.4	5%
Interim dividend (cents per share)	39.5	26.4	50%

Investment Management

MFG's Investment Management business leverages the collective power of specialisation to deliver high quality, innovative solutions to clients.

As at 31 December 2025, MFG had AUM of \$39.9 billion across a carefully selected portfolio of investment strategies.

The table below summarises the revenue of our Investment Management business for the six months ended 31 December 2025 compared with the prior corresponding period:

² Operating profit is the Group's statutory net profit adjusted for strategic, non-recurring, non-cash or unrealised items to provide additional meaningful information. Non-International Financial Reporting Standards ("non-IFRS") measures are not defined or specified under IFRS and should be viewed in addition to, not as a substitute for, the Group's statutory results. These measures may also differ from non-IFRS measures used by other companies. Non-IFRS financial measures are not subject to audit or review.

Operating and Financial Review

For the half year ended 31 December 2025

	31 Dec 2025 \$'000	31 Dec 2024 \$'000	Change %
Management fees	110,982	121,048	(8%)
Performance fees	31	6,109	(99%)
Services and advisory fees	655	1,011	(35%)
Client revenue	111,668	128,168	(13%)
Less: sub-advisory and distribution fees	(4,790)	(1)	nm
Net client revenue	106,878	128,167	(17%)
Key statistics			
Average assets under management (\$ million)	40,158	38,081	5%
Average AUD/USD exchange rate	0.6555	0.6612	(1%)
Average base management fee (bps) per annum ¹	55	63	(13%)

¹ Calculated as management fees (excluding performance and services fees) for the relevant period divided by the average of month end AUM over the same period.

Revenues

Net client revenue declined in the half, primarily reflecting a lower average management fee driven by changes in AUM composition and pricing adjustments.

Management fee revenue declined due to a 13% reduction in the average base management fee to 55 basis points, with approximately three-quarters of the decline attributable to compositional shifts and the balance to pricing adjustments.

Performance fees were not materially recognised during the half as performance hurdles were not met across eligible strategies. Performance fee income can and does vary significantly between periods.

Assets under management

The following table sets out the composition of our AUM:

	31 Dec 2025		30 Jun 2025	
	\$ billion	%	\$ billion	%
Retail				
Global Equities	9.0	23%	10.5	26%
Global Listed Infrastructure	3.4	9%	3.5	9%
Australian Equities	1.2	3%	1.1	3%
Systematic Equities	2.2	6%	1.7	4%
Retail AUM	15.8	40%	16.8	42%
Institutional				
Global Equities	3.0	8%	3.0	8%
Global Listed Infrastructure	13.5	34%	12.9	33%
Australian Equities	7.6	19%	6.9	17%
Institutional AUM	24.1	60%	22.8	58%
Total AUM	39.9		39.6	
AUM subject to performance fees (%)		27%		32% ¹

¹ Restated to reflect changes following a mandate that had been renegotiated during the period.

Average AUM for the half year was up 5% to \$40.2 billion (1H25: \$38.1 billion).

AUM was broadly stable during the half. Institutional inflows into Australian equities and global listed infrastructure, together with growth in systematic strategies, offset continued net outflows in global equities, particularly within retail channels.

Operating and Financial Review

For the half year ended 31 December 2025

The table below sets out the drivers of AUM changes for each asset class.

AUM by strategy (\$ billions)	31 Dec 2025	Net flows	Other ¹	30 Jun 2025 ²
Fundamental Equities				
Global Equities	12.0	-1.3	-0.2	13.5
Global Listed Infrastructure	16.9	-	0.5	16.4
Australian Equities	8.8	1.1	-0.3	8.0
Systematic Equities				
Australian and Global Equities	2.2	0.4	0.1	1.7
Total²	39.9	0.2	0.1	39.6

¹ May include market movements, distributions and payments of management and performance fees.

² May not add due to rounding

Investment performance

Investment performance for the period to 31 December 2025 ¹	1 year	3 years	5 years	Since inception
	%	% p.a.	% p.a.	% p.a. ²
Magellan Global Opportunities Fund³	13.0	25.9	-	13.4
MSCI World NTR Index (\$A)	12.4	21.9	-	12.3
Magellan Global Fund⁴	3.0	17.7	10.4	11.2
Investment objective ⁵	9.0	9.0	9.0	9.0
MSCI World NTR Index (\$A)	12.4	21.9	15.5	9.1
Magellan Core Infrastructure Fund	16.3	8.5	7.1	10.7
Infrastructure Benchmark (\$A) ⁶	17.2	12.5	10.4	8.5
Magellan Infrastructure Fund	16.2	8.6	6.8	7.3
Infrastructure Benchmark (\$A) ⁶	17.2	12.5	10.4	6.3
Airlie Australian Share Fund	3.2	8.5	9.3	9.3
S&P/ASX 200 Accum. Index (\$A)	10.3	11.4	9.9	9.1
Vinva Global Equity Fund	19.4	-	-	23.4
MSCI ACWI ex Aus / Tobacco / Weapons NTR Index (\$A)	13.6	-	-	5.5
Vinva Global Alpha Extension Fund	21.8	-	-	25.8
MSCI ACWI ex Aus / Tobacco / Weapons Index (\$A)	12.5	-	-	17.9
Vinva Australian Equity Fund	13.5	-	-	12.0
S&P/ASX 300 Accumulation Index (\$A)	10.7	-	-	3.2
Vinva Australian Alpha Extension Fund	12.3	-	-	9.5
S&P/ASX 300 Accumulation Index (\$A)	10.7	-	-	2.9

¹ Calculations are based on exit price with distributions reinvested, after ongoing fees and expenses but excluding individual tax, member fees and entry fees (if applicable). Annualised performance is denoted with "p.a." for the relevant period.

² The inception date for the Magellan Global Fund and the Magellan Infrastructure Fund is 1 July 2007; the inception date for the Magellan Core Infrastructure Fund is 17 December 2009; the inception date for the Airlie Australian Share Fund is 1 June 2018; the inception date for the Magellan Global Opportunities Fund is 1 January 2022; the inception date for the Vinva Global Alpha Extension Fund is 19 February 2024; the inception date for the Vinva Australian Equity Fund and the Vinva Global Equity Fund is 23 October 2024; and the inception date for the Vinva Australian Alpha Extension Fund is 3 December 2024.

³ Performance for the Magellan Global Opportunities Fund No. 1.

⁴ Performance for the Magellan Global Fund Open Class.

⁵ The fund aims to deliver 9% per annum net of fees over the economic cycle.

⁶ The Infrastructure benchmark is comprised of the following: from inception to 31 December 2014 the benchmark is UBS Developed Infrastructure and Utilities NTR Index (AUD Hedged) and from 1 January 2015 onwards, the benchmark is the S&P Global Infrastructure NTR Index (AUD Hedged).

Investment performance across the Group's strategies was mixed during the half. Newer and more recently launched strategies, including the Magellan Global Opportunities Fund and Vinva systematic funds, delivered strong relative performance over their respective track records and continue to rank favourably against peers.

Performance in some legacy strategies remained below benchmark over shorter time horizons, and improving investment outcomes across the broader product set remains a key priority for management and investment teams. The Group continues to invest in talent, research capability and disciplined investment processes to support long-term client outcomes.

Operating and Financial Review

For the half year ended 31 December 2025

Strategic Partners

Strategic investments in high quality businesses are fundamental to how we add capabilities for our clients and deliver diversified earnings potential for our shareholders. As at 31 December 2025, MFG held three investments in associates on balance sheet:

- Barrenjoey – 36% ownership
- FinClear – 16% ownership
- Vinva – 28% ownership

Strategic partnership income increased materially during the half, reflecting underlying earnings growth at Vinva and Barrenjoey, with income from associates more than doubling compared to the prior corresponding period.

The Group's share of the **after-tax associate profits** for the six months to 31 December 2025 was \$25.7 million (1H25: after-tax profits of \$12.3 million). During the period we received dividends of \$8 million from Barrenjoey and \$9.75 million from Vinva in respect of the financial year ended 30 June 2025.

The Group remains a supportive shareholder and will maintain close engagement with these investments to ensure alignment with strategic direction and long-term shareholder value creation.

Group expenses

	31 Dec 2025 \$'000	31 Dec 2024 \$'000	Change %
Employee expenses	35,494	34,543	3%
Fund administration and operational costs	6,160	6,625	(7%)
Information technology and data	4,987	4,776	4%
Marketing	979	796	23%
Other expenses	6,486	6,633	(2%)
Operating expenses	54,106	53,373	1%
Key statistics			
Average number of employees	111	103	8%
Employee expenses / total expenses	65.6%	64.7%	
Operating expenses / income	33.4%	31.4%	

Operating expenses remained well controlled during the half, with increases largely attributable to employee-related costs, reflecting investment in key roles and share-based payment expense.

Overall expense outcomes benefited from disciplined cost management and timing-related savings across consulting and travel, while continued investment was made in systems, technology and risk management to support the Group's evolving operating model.

The table below sets out total employee numbers:

	31 Dec 2025	31 Dec 2024 ¹
Investments		
Portfolio Managers/Analysts	32	31
Dealers	3	3
	35	34
Distribution & Marketing	25	22
Other (including Finance, Risk & Compliance, Admin)	51	44
Total employees	111	100
Average number of employees	111	103

¹ Restated to reflect changes in the classification of roles.

Operating and Financial Review

For the half year ended 31 December 2025

Capital management

As at 31 December 2025, the Group's financial position included:

- investment assets (cash and cash equivalents, financial assets and investments in associates) of \$851.5 million (June 2025: \$914.1 million);
- net tangible assets of \$847.0 million (June 2025: \$896.4 million) equating to \$5.05 per share (June 2025: \$5.21);
- total liabilities of \$64.7 million (June 2025: \$90.5 million);
- no debt; and
- shareholders' funds of \$953.2 million (June 2025: \$1,003.3 million).

During the half, MFG continued its on-market share buy-back, returning \$38.4 million of capital to shareholders at an average price of \$9.70 per share. The Board intends to continue to actively manage capital deployment, balancing shareholder returns with investment opportunities aligned to strategic priorities.

Fund Investments

Fund Investments includes investments in MFG funds and seed portfolios for new strategies and initiatives.

As at 31 December 2025 the Group had net fund investments of \$389.3 million, compared with \$394.7 million at 30 June 2025. On a per share basis, net fund investments were \$2.32 per share.

Fund investment income for the half benefited from elevated levels of capital gains distributions.

The share of after-tax profits of MFG's strategic partners continued to increase, up 109% to \$25.7 million (1H25: \$12.3 million).

Barrenjoey and Vinva saw strong growth in their respective contributions, reflecting ongoing momentum in each business, with FinClear broadly break-even.

\$million	31 Dec 2025	30 Jun 2025
Net Fund Investments¹	389.3	394.7
Net Fund Investments per share (\$)²	2.32	2.30
Carrying value of investments in strategic partners	329.2	324.5
	31 Dec 2025	31 Dec 2024
Share of strategic partners' after-tax profits³	25.7	12.3

¹ Net of deferred tax, which arises from changes in the fair value of financial assets.

² Based on 167,757,504 ordinary shares on issue at 31 December 2025 (30 June 2025: 171,905,721 ordinary shares).

³ Share of associate net profit after tax and any adjustments made to align with MFG accounting policies.

The Group aims to earn appropriate positive absolute returns on its Fund Investments portfolio over time while maintaining capital strength to underpin the Group's business.

The Group's Fund Investments portfolio has returned pre-tax 10.8% per annum after fees since inception to 31 December 2025.

Outlook

The Group's focus for the second half of FY26 remains on improving investment performance, growing and deepening client relationships and selectively investing for future growth. Future earnings outcomes are expected to reflect disciplined execution against strategy and performance across the Group's investment strategies, with continued revenue contribution from strategic partnerships.

Directors' Report

For the half year ended 31 December 2025

The Directors present their report together with the financial statements of Magellan Financial Group Ltd (the "Company" or "MFG") and its controlled entities, which together form the Group, for the half year ended 31 December 2025.

1. Directors

		Appointed	Resigned
Andrew Formica	Chairman, Non-Executive Director	26 July 2023	-
Sophia Rahmani	Chief Executive Officer and Managing Director	3 March 2025	-
Deborah Page AM	Lead Independent Non-Executive Director	3 October 2023	-
David Dixon	Independent Non-Executive Director	15 December 2022	-
John Eales AM	Independent Non-Executive Director	1 July 2017	-
Peeyush Gupta AM	Independent Non-Executive Director	1 November 2025	-
Cathy Kovacs	Independent Non-Executive Director	6 November 2023	-

2. Dividends

The Directors have declared an interim dividend of 39.5 cents per ordinary share (100% franked) in respect of the half year ended 31 December 2025 (December 2024: 26.4 cents per ordinary share, 85% franked). The amount of the interim dividend (which is not recognised as a liability as at 31 December 2025) is approximately \$66,367,000 (December 2024: \$47,286,000) and is expected to be paid on 10 March 2026.

The Company's policy is to pay interim and final dividends of at least 80% of the operating profit after tax of the Group. Operating profit after tax excludes strategic, non-recurring or non-cash items, fair value movements on fund investments, whether those are realised or not, and deferred tax on undistributed associate profits. The payment of dividends by the Group will be subject to corporate, legal and regulatory considerations.

3. Operating and financial review

Information relating to the Group's operations, the results of those operations and the Group's financial position is included in the Operating and Financial Review on pages 5 to 10 of this report. The Operating and Financial Review is incorporated into and forms part of this report.

Information relating to the Group's business strategies, prospects for future financial years and likely developments in its operations is included in the CEO's Interim Letter (on pages 3 to 4 of this report).

Other than the information included in the sections of this report referred to above, information on other business strategies, prospects for future financial years and likely developments has not been included as it would likely result in unreasonable prejudice to the Group.

4. Significant changes in the state of affairs

There were no significant changes in the state of affairs of the Group during the half year ended 31 December 2025.

5. Events subsequent to the end of the half year

Other than the Board determining a fully franked interim dividend (details of which are set out in section 2 above), there have been no material events subsequent to the end of the financial reporting period.

6. Auditor

The Board appointment of KPMG as the Company's new external auditor was approved by shareholders on 22 October 2025. KPMG continues in the office and a copy of the Auditor's Independence Declaration as required under section 307C of the *Corporations Act 2001* (Cth) is set out on page 13.

7. Rounding of amounts

The Company is an entity to which the *ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191* applies and, in accordance with that Legislative Instrument, amounts in the Directors' Report and the financial statements have been rounded to the nearest thousand dollars unless stated otherwise.

Directors' Report

For the half year ended 31 December 2025

This report is made in accordance with a resolution of the Directors.

A handwritten signature in blue ink, appearing to read 'A. Formica', with a long horizontal flourish extending to the right.

Andrew Formica
Chairman

Sydney
18 February 2026



Lead Auditor's Independence Declaration under Section 307C of the Corporations Act 2001

To the Directors of Magellan Financial Group Limited

I declare that, to the best of my knowledge and belief, in relation to the review of Magellan Financial Group Limited for the half-year ended 31 December 2025 there have been:

- i. no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the review; and
- ii. no contraventions of any applicable code of professional conduct in relation to the review.

KPMG

KPMG

K Hopkins

Karen Hopkins

Partner

Sydney

18 February 2026

KPMG, an Australian partnership and a member firm of the KPMG global organisation of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. All rights reserved. The KPMG name and logo are trademarks used under license by the independent member firms of the KPMG global organisation. Liability limited by a scheme approved under Professional Standards Legislation.

Consolidated Statement of Profit or Loss and Comprehensive Income

for the half year ended 31 December

	Note	2025 \$'000	2024 \$'000
Revenue			
Management fees	5	110,982	121,048
Performance fees	5	31	6,109
Services fees		600	600
Advisory fees		55	411
Dividend and distribution income		26,432	23,171
Interest income		3,782	5,701
Net change in the fair value of financial assets		(20,506)	20,368
Net foreign exchange gain/(loss)		(330)	1,205
Total revenue and other income		121,046	178,613
Expenses			
Employee expenses		35,992	35,538
Non-Executive Director fees		788	671
Fund administration and operational costs		10,950	6,626
Information, technology and data		4,987	4,776
Marketing		979	796
Professional services fees		2,325	2,556
Travel and entertainment		686	572
Depreciation and amortisation		1,306	1,870
Transaction costs related to strategic initiatives	2	-	428
Finance costs		94	147
Other expenses		1,313	1,621
Total expenses		59,420	55,601
Share of after tax profit/(loss) of associates		25,733	12,313
Net gain/(loss) on dilution of interests in associates		(3,244)	(1,706)
Net gain on disposal of interests in associates	8	6,104	-
Net profit before tax		90,219	133,619
Income tax expense	4	(21,279)	(39,613)
Net profit after tax		68,940	94,006
Other comprehensive income for the period			
Exchange differences on translation of foreign operations		(598)	2,653
Other comprehensive income for the period, net of tax		(598)	2,653
Total comprehensive income for the period		68,342	96,659
Basic earnings per share (cents per share)	3	40.3	52.3
Diluted earnings per share (cents per share)	3	40.3	52.3

The Consolidated Statement of Profit or Loss and Comprehensive Income should be read in conjunction with the Notes to the Financial Statements.

Consolidated Statement of Financial Position

As at

	Note	31 Dec 2025 \$'000	30 Jun 2025 \$'000
Current assets			
Cash and cash equivalents		115,139	168,529
Loans and receivables		36,266	46,811
Financial assets	6	4,114	1,625
Prepayments		1,154	1,190
Other assets		372	611
Total current assets		157,045	218,766
Non-current assets			
Loans and receivables		17,225	17,590
Financial assets	6	403,099	419,534
Associates	8	329,189	324,450
Intangible assets		106,197	106,819
Right-of-use assets		2,507	3,521
Property, plant and equipment		516	525
Other assets		2,154	2,551
Total non-current assets		860,887	874,990
Total assets		1,017,932	1,093,756
Current liabilities			
Payables		15,002	12,288
Employee benefits		20,549	30,451
Income tax payable		17,833	27,551
Lease liabilities		3,162	3,088
Total current liabilities		56,546	73,378
Non-current liabilities			
Employee benefits		1,602	2,147
Provisions		690	654
Net deferred tax liability		5,413	12,301
Lease liabilities		450	2,022
Total non-current liabilities		8,155	17,124
Total liabilities		64,701	90,502
Net assets		953,231	1,003,254
Equity			
Contributed equity	9	515,586	552,594
Reserves		423,237	450,660
Retained earnings		14,408	-
Total equity		953,231	1,003,254

The Consolidated Statement of Financial Position should be read in conjunction with the Notes to the Financial Statements.

Consolidated Statement of Changes in Equity

for the half year ended 31 December

	Contributed equity	Profits reserve	Share-based payments reserve	Foreign currency translation reserve	Retained earnings	Total equity	
	Note	\$'000	\$'000	\$'000	\$'000	\$'000	
Opening balance at 1 July 2025		552,594	432,624	12,854	5,182	-	1,003,254
Net profit after tax for the period		-	-	-	-	68,940	68,940
Other comprehensive income for the period		-	-	-	(598)	-	(598)
Total comprehensive income for the period		-	-	-	(598)	68,940	68,342
Issue of shares:							
On exercise of MFG 2027 Options	9	4	-	-	-	-	4
Shares bought back on-market and cancelled	9	(38,405)	-	-	-	-	(38,405)
Treasury shares acquired	9	(1,948)	-	-	-	-	(1,948)
Transaction costs, net of tax	9	(27)	-	-	-	-	(27)
Dividends paid	10	-	(80,658)	-	-	-	(80,658)
Share purchase agreements ("SPA") expense	9	18	-	-	-	-	18
Share-based payment expense		-	-	2,621	-	-	2,621
Share-based awards vested and transferred to employees		3,350	-	(3,350)	-	-	-
Share-based awards unvested and lapsed		-	-	(2,572)	-	2,572	-
Share-based payments related tax adjustments recognised in equity		-	-	30	-	-	30
Transfer (from retained earnings)/to profits reserve		-	57,104	-	-	(57,104)	-
Closing balance at 31 December 2025		515,586	409,070	9,583	4,584	14,408	953,231
Opening balance at 1 July 2024		627,188	379,283	8,461	4,466	131	1,019,529
Net profit after tax for the period		-	-	-	-	94,006	94,006
Other comprehensive income for the period		-	-	-	2,653	-	2,653
Total comprehensive income for the period		-	-	-	2,653	94,006	96,659
Issue of shares:							
Under employee equity matching program		298	-	-	-	-	298
Shares bought back on-market and cancelled		(18,118)	-	-	-	-	(18,118)
Transaction costs, net of tax		(13)	-	-	-	-	(13)
Dividends paid	10	-	(64,526)	-	-	-	(64,526)
SPA expense		7	-	-	-	-	7
Share-based payment expense		-	-	1,912	-	-	1,912
Transfer (from retained earnings)/to profits reserve		-	94,137	-	-	(94,137)	-
Closing balance at 31 December 2024		609,362	408,894	10,373	7,119	-	1,035,748

The Consolidated Statement of Changes in Equity should be read in conjunction with the Notes to the Financial Statements.

Consolidated Statement of Cash Flows

for the half year ended 31 December

	Note	2025 \$'000	2024 \$'000
Cash flows from operating activities			
Management and services fees received		123,525	130,283
Performance fees received		5,546	20,759
Advisory fees received		1,254	819
Dividends and distributions received from financial assets		21,139	7,226
Dividends received from associates	8	17,750	4,000
Interest received		3,177	5,130
Finance cost payments		(94)	(147)
Tax payments		(37,722)	(23,749)
Payments to suppliers and employees		(75,740)	(76,849)
Payments of transaction costs related to strategic initiatives		-	(62)
Net cash from/(used in) operating activities		58,835	67,410
Cash flows from investing activities			
Proceeds from the sale of financial assets		2,434	39,911
Purchases of financial assets		(2,348)	(22,766)
Purchases of associates	8	-	(138,943)
Proceeds from the sale of associates	8	6,104	-
Purchases of property, plant and equipment		(152)	(99)
Net placements of cash on term deposits		(2,489)	(41)
Net cash from/(used in) investing activities		3,549	(121,938)
Cash flows from financing activities			
Proceeds from share issuances, net of transaction costs		4	298
Proceeds from repayment of share purchase plan loans		5,682	2,530
Dividend payments	10	(80,284)	(64,221)
Lease payments		(1,496)	(1,360)
Purchases of shares on-market (buy back)	9	(37,344)	-
Purchases of shares on-market (treasury shares)	9	(1,942)	(18,118)
Net cash from/(used in) financing activities		(115,380)	(80,871)
Net increase/(decrease) in cash and cash equivalents		(52,996)	(135,399)
Effects of exchange rate changes on cash and cash equivalents		(394)	1,374
Cash and cash equivalents at the beginning of the period		168,529	322,567
Cash and cash equivalents at the end of the period		115,139	188,542

The Consolidated Statement of Cash Flows should be read in conjunction with the Notes to the Financial Statements.

Notes to the Financial Statements

For the half year ended 31 December 2025

Overview

Magellan Financial Group Ltd (the “Company” or “MFG”) is a for-profit entity that is incorporated and domiciled in Australia. The Company is listed on the Australian Securities Exchange (ticker code: MFG).

This condensed interim financial report comprises the consolidated financial report of MFG and its subsidiaries (“the Group”). This financial report was authorised for issue in accordance with a resolution of the Directors on 18 February 2026 and the Directors have the power to amend and reissue this financial report.

1. Basis of preparation

This condensed interim financial report for the six month period ended 31 December 2025 is a general purpose financial report and has been prepared in accordance with AASB 134 *Interim Financial Reporting*, the *Corporations Act 2001* (Cth) and other mandatory professional reporting requirements. It also complies with International Financial Reporting Standards (“IFRS”) as issued by the International Accounting Standards Board.

All amounts in this financial report are presented in Australian dollars (\$) and rounded to the nearest thousand dollars (\$'000) in accordance with *ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191*, unless stated otherwise.

This condensed interim financial report does not include all the information and disclosures normally included in the Group's annual financial report. Accordingly, this report should be read in conjunction with the 30 June 2025 Annual Report and any public announcements made in respect of the Group during the half year ended 31 December 2025 in accordance with the continuous disclosure requirements of the *Corporations Act 2001* (Cth).

1.1. Accounting policies

The accounting policies adopted in the preparation of this financial report are consistent with those of the previous financial year and corresponding interim reporting period.

The Group has not early adopted any accounting standard, interpretation or amendment that has been issued but is not yet effective at reporting date.

AASB 18 *Presentation and Disclosure in Financial Statements* will first apply to the Group in the financial year ending 30 June 2028. The Directors are currently assessing the impact of this new standard on the Group's financial statements. No other accounting standards, interpretations or amendments that have been issued are expected to have a material impact on the Group's financial statements.

1.2. Critical accounting estimates and judgements

In applying the Group's accounting policies, a number of estimates and assumptions have been made concerning the future. The Directors base their judgements and estimates on historical experience and various other factors they believe to be reasonable under the circumstances, but which are inherently uncertain and unpredictable. As a result, actual results could differ from those estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty are the same as those described in the 30 June 2025 Annual Report.

Notes to the Financial Statements

For the half year ended 31 December 2025

2. Segment information

For internal reporting, performance measurement and risk management purposes, the Group is organised into operating segments and a Corporate segment (reportable segments).

During the prior year, the Group revised its segment reporting structure and operating profit basis to better reflect the financial performance of its core business activities. This change aligns with the way the Chief Executive Officer, as the Group's Chief Operating Decision Maker, now reviews and manages the business. Comparative segment information has been restated to reflect the updated structure.

Investment Management

The Investment Management operating segment provides investment management services to wholesale and retail investors in Australia and New Zealand, and to institutional investors globally. Investment Management activities include:

- Providing investment research and administrative services to certain clients;
- Providing investment management and sub-advisory services under client mandates; and
- Acting as Responsible Entity/Trustee ("RE") and/or Investment Manager ("IM") for the following funds (collectively the "Magellan Funds"):

Australian funds	RE	IM	International funds	IM
Magellan Global Fund	✓	✓	MFG Global Fund ¹	✓
Magellan Global Fund (Hedged)	✓	✓	MFG Select Infrastructure Fund ¹	✓
Magellan Global Equities Fund (Currency Hedged)	✓	✓	MFG Core Infrastructure Fund	✓
Magellan Infrastructure Fund	✓	✓	MFG Global Sustainable Fund	✓
Magellan Infrastructure Fund (Unhedged)	✓	✓		
Magellan Infrastructure Fund (Currency Hedged)	✓	✓		
Magellan Core Infrastructure Fund	✓	✓		
Magellan Global Opportunities Fund	✓	✓		
Magellan Global Opportunities Fund No. 1	✓	✓		
Magellan Global Opportunities Fund No. 2	✓	✓		
Magellan Global Wholesale Fund	✓	✓		
Airlie Australian Share Fund ²	✓	✓		
Airlie Small Companies Fund ²	✓	✓		
Vinva Australian Alpha Extension Fund ³	✓	✓		
Vinva Australian Equity Fund ³	✓	✓		
Vinva Global Alpha Extension Fund ³	✓	✓		
Vinva Global Equity Fund ³	✓	✓		

¹ Sub-funds of MFG Investment Fund plc, an open-ended umbrella investment company authorised under the European Communities (Undertakings for Collective Investment in Transferable Securities ("UCITS") Regulations).

² Collectively, the Airlie Funds.

³ Collectively, the Vinva Funds.

Partnerships & Investments

The Partnerships & Investments operating segment comprises the Group's direct investment in certain Magellan Funds, a portfolio of listed Australian and international equities and selective investments in unlisted businesses in which the Group has a strategic interest.

Corporate

The Corporate segment principally comprises the Group's treasury management and corporate development activities and the costs associated with governance and corporate management. The combined tax assets and liabilities of the Group are reported in the Corporate segment, with the exception of deferred income tax arising from changes in the value of financial assets and associates, which are reported in the Partnerships & Investments segment.

No operating segments have been aggregated to form the above reportable segments and inter-segment revenues and expenses (where applicable) have been eliminated on consolidation.

Notes to the Financial Statements

For the half year ended 31 December 2025

Segment financial results

31 December 2025	Investment Management \$'000 ¹	Partnerships & Investments \$'000	Corporate \$'000	Total \$'000
Management fees	110,982	-	-	110,982
Performance fees	31	-	-	31
Services and advisory fees	655	-	-	655
Client revenue	111,668	-	-	111,668
Less: sub-advisory and distribution fees	(4,790)	-	-	(4,790)
Net client revenue	106,878	-	-	106,878
Share of associate profit	-	25,733	-	25,733
Dividends and distributions	18	26,414	-	26,432
Interest income	299	131	2,769	3,199
FX gain/(loss)	(326)	(4)	-	(330)
Employee expenses	(35,454)	-	(40)	(35,494)
Other operating expenses	(16,939)	(36)	(1,637)	(18,612)
Operating profit before tax	54,476	52,238	1,092	107,806
Income tax expense	(16,908)	(7,477)	(358)	(24,743)
Operating profit after tax	37,568	44,761	734	83,063

¹ Includes elimination of income and expense under the transfer pricing agreements between MFG's wholly-owned subsidiary, Magellan Asset Management Limited ("MAM"), and US controlled entities, within the Investment Management segment.

Reconciliation of segment operating profit to statutory net profit after tax

	31 Dec 2025 \$'000	31 Dec 2024 \$'000 ¹
Segment operating profit after tax	83,063	83,388
<i>Add back:</i>		
Net change in fair value of financial assets	(20,506)	20,368
Net change in the fair value of deferred bonuses delivered in notional fund units	(5)	-
Amortisation of intangible assets ²	(95)	(698)
Net non-cash remeasurement of SPA loans	160	(43)
Non-cash employee share option expense	-	(570)
Deferred tax on undistributed associate profit	(1,823)	(948)
Net gain/(loss) on dilutions and disposals of associates	2,860	(1,706)
Transaction costs related to strategic initiatives: ³	-	(428)
Income tax on above items	5,286	(5,357)
Statutory net profit after tax for the period	68,940	94,006

¹ Amounts have been restated to align with the revised operating profit basis.

² Amortisation expense relates to intangible assets recorded on acquisition of Airlie Funds Management ("Airlie") and US controlled entities.

³ Legal and other professional services fees incurred to establish the Vinva distribution partnership.

Notes to the Financial Statements

For the half year ended 31 December 2025

Segment financial results (continued)

31 December 2024 ¹	Investment Management \$'000 ²	Partnerships & Investments \$'000	Corporate \$'000	Total \$'000
Management fees	121,048	-	-	121,048
Performance fees	6,109	-	-	6,109
Services and advisory fees	1,011	-	-	1,011
Client revenue	128,168	-	-	128,168
Less: sub-advisory and distribution fees	(1)	-	-	(1)
Net client revenue	128,167	-	-	128,167
Share of associate profit	-	12,313	-	12,313
Dividends and distributions	-	23,171	-	23,171
Interest income	402	75	4,736	5,213
FX gain/(loss)	1,258	(54)	1	1,205
Employee expenses	(34,510)	-	(33)	(34,543)
Other operating expenses	(17,070)	(34)	(1,726)	(18,830)
Operating profit before tax	78,247	35,471	2,978	116,696
Income tax expense	(24,289)	(8,164)	(855)	(33,308)
Operating profit after tax	53,958	27,307	2,123	83,388

¹ Amounts have been restated to align with the revised segment reporting structure and operating profit basis.

² Includes elimination of income and expense under the transfer pricing agreements between MFG's wholly-owned subsidiary, MAM, and US controlled entities, within the Investment Management segment.

Segment assets and liabilities

	Investment Management \$'000	Partnerships & Investments \$'000	Corporate \$'000	Total \$'000
31 December 2025				
Financial assets	4,841	402,282	90	407,213
Associates	-	329,189	-	329,189
Other assets	169,264	2,075	110,191	281,530
Total liabilities	(39,586)	(18,849)	(6,266)	(64,701)
Net assets	134,519	714,697	104,015	953,231
30 June 2025				
Financial assets	1,625	419,534	-	421,159
Associates	-	324,450	-	324,450
Other assets	187,612	1,812	158,723	348,147
Total liabilities	(49,881)	(28,823)	(11,798)	(90,502)
Net assets	139,356	716,973	146,925	1,003,254

Notes to the Financial Statements

For the half year ended 31 December 2025

3. Earnings per share

	31 Dec 2025	31 Dec 2024
Net profit attributable to shareholders (\$'000)	68,940	94,006
Weighted average number of shares for basic EPS ('000) ¹	170,970	179,619
Basic EPS (cents)	40.3	52.3
Net profit attributable to shareholders (\$'000)	68,940	94,006
Weighted average number of shares for diluted EPS ('000) ²	171,142	179,759
Diluted EPS (cents)	40.3	52.3

¹ The basic EPS calculation uses the weighted average number of shares on issue during the year excluding treasury shares held.

² For purposes of calculating diluted EPS, the weighted average number of ordinary shares used for basic EPS is adjusted to reflect the number of shares that would be issued upon the exercise of outstanding share rights (2025: 172,721; 2024: 29,102). It is also adjusted to include the number of shares that would be issued if outstanding performance rights were to vest, but for the passage of time, if tested at reporting date (2025: nil; 2024: 111,079).

The outstanding MFG 2027 Options and the outstanding options issued to certain employees under the MFG Employee Share Option Plan are not included in the calculation of diluted earnings per share because they are antidilutive for the half year ended 31 December 2025. However, these options could potentially dilute basic earnings per share in the future.

4. Taxation

For the half year ended 31 December 2025, the Group's estimated effective tax rate was 23.6% (December 2024: 29.6%), which includes tax paid (net of tax credits in relation to dividends, distributions and income from foreign jurisdictions). This rate is below the Australian company tax rate of 30% primarily due to the tax treatment applied by the Group in respect of its share of profit from associates. Profit from associates recognised during the period does not give rise to a current tax liability until it is distributed to the Group. However, the Group recognises a deferred tax obligation on undistributed associate profit when cumulative profit exceeds the Group's investment. To the extent that associate profit is subsequently distributed with franking credits, the deferred tax obligation reverses, reducing the Group's total tax expense.

Notes to the Financial Statements

For the half year ended 31 December 2025

5. Revenue

Management fees

	31 Dec 2025 \$'000	31 Dec 2024 \$'000
Global equities	62,647	77,614
Infrastructure equities	30,162	33,041
Australian equities	12,488	10,391
Systematic equities	5,685	2
Total management fees	110,982	121,048

Performance fees

	High watermark unit price (\$) ¹	31 Dec 2025 \$'000	31 Dec 2024 \$'000
Based on performance relative to both market index and absolute return hurdle			
Magellan Infrastructure Fund	1.3629	23	121
Magellan Infrastructure Fund (Unhedged)	2.1578	2	94
Magellan Infrastructure Fund (Currency Hedged)	3.0091	5	45
Magellan Global Fund (Open/Closed Class)	2.5000	-	61
Magellan Global Fund (Hedged)	1.6882	-	4
Based on performance relative to absolute return hurdle			
Magellan Global Opportunities Fund No. 2	N/A ²	-	1,868
Magellan Global Opportunities Fund	N/A ³	-	3,863
Based on performance relative to a market index and/or absolute return hurdle			
Other funds and mandates	various	1	53
Total performance fees		31	6,109

¹ The high watermark as at 31 December 2025 and adjusted for distributions. The high watermark is the Net Asset Value ("NAV") per unit at the end of the most recent calculation period for which the Group was entitled to a performance fee, less any intervening income (including capital distributions).

² From 15 September 2025, the Group is no longer entitled to a performance fee from Magellan Global Opportunities Fund No. 2 (previously, Magellan High Conviction Fund).

³ From 15 September 2025, the Group is no longer entitled to a performance fee from Magellan Global Opportunities Fund (previously, Magellan High Conviction Trust).

Management, services and performance fees by investor type

	31 Dec 2025 \$'000	31 Dec 2024 \$'000
Management and services fees		
Retail	82,180	91,880
Institutional	29,402	29,768
Performance fees		
Retail	31	6,109
Institutional	-	-
Total management, services and performance fees	111,613	127,757

Management, services and performance fees by geographic location

	31 Dec 2025 \$'000	31 Dec 2024 \$'000
Australia & New Zealand	93,739	108,222
United Kingdom & Europe	2,713	2,985
North America	5,950	6,318
Asia	9,211	10,232
Total management, services and performance fees	111,613	127,757

Notes to the Financial Statements

For the half year ended 31 December 2025

6. Financial assets

	31 Dec 2025 \$'000	30 Jun 2025 \$'000
Term deposits - at amortised cost¹	4,114	1,625
Total current financial assets	4,114	1,625
Investments - fair value through profit or loss		
Magellan Funds²		
Magellan Global Equities Fund (Currency Hedged)	26,276	26,085
Magellan Global Fund - Open Class	195,871	204,665
Magellan Global Fund (Hedged)	1,057	1,083
Magellan Global Wholesale Fund	1,385	1,374
Magellan Global Opportunities Fund (previously, Magellan High Conviction Trust)	46,803	52,873
Magellan Global Opportunities Fund No. 1 (previously, Magellan Global Opportunities Fund) ³	1,499	-
Magellan Global Opportunities Fund No. 2 (previously, Magellan High Conviction Fund)	11,852	12,839
Magellan Infrastructure Fund	378	-
Magellan Infrastructure Fund (Currency Hedged)	13,543	13,039
Magellan Wholesale Plus Global Fund	6,711	8,954
Magellan Wholesale Plus Infrastructure Fund	7,277	7,301
MFG Global Fund, plc	3,934	3,913
Airlie Small Companies Fund	23,150	24,023
MFG Core Infrastructure Fund (previously, Frontier MFG Core Infrastructure Fund)	26,646	25,938
MFG Global Sustainable Fund (previously, Frontier MFG Global Sustainable Fund)	29,640	28,239
Vinva Australian Alpha Extension Fund	547	524
Vinva Australian Equity Fund	570	540
Vinva Global Equity Fund	639	570
Total investments in Magellan Funds	397,778	411,960
Seed investments		
Magellan Global Opportunities Fund No. 1 (previously, Magellan Global Opportunities Fund) ³	-	1,525
Portfolios - securities by domicile of primary stock exchange:		
United States	5,321	5,255
Total seed investments	5,321	6,780
Unlisted entities		
	-	794
Total non-current financial assets	403,099	419,534

¹ Held with major Australian banks and pledged against bank guarantees in respect of the Group's lease obligations. Should the Group fail to make its lease payments, the bank can apply the deposits in settlement of the amount paid to the lessor under the guarantees.

² At 31 December 2025, MFG's ownership interest exceeded 20% of the following investments: Magellan Global Equities Fund (Currency Hedged) 25.3% (June 2025: 23.9%), Magellan Global Wholesale Fund 24.8% (June 2025: 99.9%), Magellan Global Opportunities Fund No.1 75.8% (June 2025: 83.3%), Airlie Small Companies Fund 77.4% (June 2025: 89.7%) and MFG Global Sustainable Fund 61.1% (June 2025: 58.2%).

³ Investment reclassified from seed investments to Magellan Funds.

Notes to the Financial Statements

For the half year ended 31 December 2025

Reconciliation of financial assets carrying value

	31 Dec 2025 \$'000	30 Jun 2025 \$'000
Current		
Opening balance at 1 July	1,625	1,666
Cash placed on term deposit	4,114	1,625
Matured term deposits	(1,625)	(1,666)
Closing balance	4,114	1,625
Non-current		
Opening balance at 1 July	419,534	404,825
Acquisitions	13,876	46,888
Disposals	(4,425)	(60,201)
Changes in value of accrued distributions	(5,380)	9,464
Net change in fair value	(20,506)	18,558
Closing balance	403,099	419,534

7. Fair value disclosures

The Group classifies financial assets that are measured at fair value into the following three levels, as prescribed under the accounting standards, to provide an indication about the reliability of the inputs used in determining fair value:

- Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities. Fair value is based on the closing price of the security as quoted on the relevant exchange.
- Level 2: valuation techniques using market observable inputs either directly or indirectly. The Group invests in unlisted funds which in turn invest in liquid securities quoted on major stock exchanges. Fair value is estimated using the redemption price provided by the unlisted fund.
- Level 3: valuation techniques using unobservable inputs such as is required where the Group invests in unlisted entities or unlisted funds which in turn invest in unlisted entities.

The table below presents the Group's financial assets measured at fair value according to the fair value hierarchy:

	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
31 December 2025				
Magellan Fund investments	282,493	115,285 ¹	-	397,778
Seed portfolios	5,321	-	-	5,321
Unlisted entities	-	-	-	-
Total financial assets at fair value	287,814	115,285	-	403,099
30 June 2025				
Magellan Fund investments	296,662	115,298 ¹	-	411,960
Seed portfolios	5,255	1,525	-	6,780
Unlisted entities	-	-	794 ²	794
Total financial assets at fair value	301,917	116,823	794	419,534

¹ Fair value is determined by reference to the fund's redemption unit price at reporting date and is categorised in level 2 given inputs into the redemption unit price are directly observable from published price quotations.

² Comprises a shareholding in an unlisted company that was divested shortly after period end. The fair value at 30 June 2025 reflected the consideration subsequently received by the Group.

There were no transfers between any fair value hierarchy levels during the periods ended 31 December 2025 and 30 June 2025. The Group's policy is to recognise transfers into and out of hierarchy levels as at the end of the reporting period. The fair values of all other financial assets approximate their carrying values in the Consolidated Statement of Financial Position.

Notes to the Financial Statements

For the half year ended 31 December 2025

8. Associates

Associate	Industry	Ownership interest		Investment carrying value	
		31 Dec 2024	30 Jun 2025	31 Dec 2025	30 Jun 2025
		%	%	\$'000	\$'000
Barrenjoey Capital Partners Group Holdings Pty Ltd ("Barrenjoey") ¹	Financial services	36	36	165,585	153,946
FinClear Holdings Ltd ("FinClear") ²	Financial services	16	16	21,678	22,042
Vinva Holdings Ltd ("Vinva") ³	Financial services	28	29	141,926	148,462
				329,189	324,450

¹ Barrenjoey is an Australian-based financial services firm providing corporate and strategic advisory, capital market underwriting, research, prime brokerage and fixed income services. The Group's voting interest in Barrenjoey is 4.99%.

² FinClear is an Australian-based provider of technology, trading infrastructure and exchange market-access services to wealth, stockbroking, platform and fintech customers. The Group's voting interest in FinClear is equal to its ownership interest, being the Group's current entitlement excluding the impact of any potential dilution arising from unexercised options and convertible notes issued by FinClear.

³ Vinva is an Australian-based global investment management firm specialising in managing active systematic equity strategies. The Group is able to exercise its voting rights proportionally within a subset of shareholders. At reporting date, the Group's proportional voting interest in Vinva was 18%. The Shareholders' Agreement permits Vinva to issue a limited amount of additional shares under the Vinva Employee Incentive Plan.

During the half year ended 31 December 2025, the Group received fully franked dividends of \$8,000,000 from Barrenjoey and \$9,750,000 from Vinva (December 2024: \$4,000,000 unfranked dividend from Barrenjoey).

Transactions with associates

Barrenjoey

The Group provides Barrenjoey with up to \$25,000,000 of unsecured working capital finance. During the half year ended 31 December 2025, no amounts were drawn under the facility (December 2024: nil drawings). During the period, the Group earned \$126,000 in commitment fees from the facility (December 2024: \$70,000) of which \$63,000 was recognised as receivable at reporting date. The facility was undrawn at 31 December 2025.

During the half year ended 31 December 2025, the Group received brokering services from Barrenjoey in respect of the Company's on-market MFG share buy-back programme. The Group paid Barrenjoey \$10,000 in brokerage fees during the period ended 31 December 2025 (December 2024: \$18,000).

During the 2022 financial year, the Group sold its shares in Guzman y Gomez (Holdings) Limited ("GYG") to an investment trust managed by Barrenjoey. Under the terms of the sale agreement, the Group was entitled to receive additional consideration contingent on GYG's performance and the trust's eventual realisation of its investment. During the half-year ended 31 December 2025, the managed trust completed the realisation of its investment, and the Group received additional proceeds of \$6,104,000, net of \$138,000 in related arranging fees.

Barrenjoey also provides brokerage services in respect of equity and foreign exchange trades entered into on behalf of the Magellan Funds and mandates. The fees for such services are not included in these financial statements as they are not incurred by the Group.

Vinva

The Group receives sub-advisory services from Vinva in respect of the Vinva funds. During the half year ended 31 December 2025, these sub-advisory fees amounted to \$4,369,000, of which \$2,353,000 was recognised as payable at reporting date.

Under the distribution partnership with Vinva both parties have agreed to share certain costs related to the establishment and operational administration of the Group's Vinva funds. During the half year ended 31 December 2025, Vinva's portion of these costs amounted to \$100,000 all of which is recognised as receivable at reporting date.

Notes to the Financial Statements

For the half year ended 31 December 2025

9. Contributed equity

	31 December 2025		30 June 2025	
	Number of securities '000	Contributed equity \$'000	Number of securities '000	Contributed equity \$'000
Ordinary shares				
Opening balance	171,979	553,759	180,746	627,733
Shares issued:				
Under the Magellan Financial Group Matching Plan	-	-	33	298
Under the Magellan Financial Group Equity Plan	-	-	305	-
On exercise of MFG 2027 Options	-	4	-	-
Shares bought back on-market and cancelled	(3,960)	(38,405)	(9,105)	(74,234)
Transaction costs, net of tax	-	(27)	-	(53)
Share-based awards vested and transferred to employees	-	3,350	-	-
SPA expense	-	18	-	15
Total ordinary shares^{1,2}	168,019	518,699	171,979	553,759
Treasury shares				
Opening balance	(73)	(620)	-	-
Shares purchased on-market	(188)	(1,948)	(73)	(620)
Total treasury shares	(261)	(2,568)	(73)	(620)
Options				
Opening balance	23,216	(545)	23,216	(545)
Shares issued from exercise of options during period	-	-	-	-
Total options	23,216	(545)	23,216	(545)
Total contributed equity	190,974	515,586	195,122	552,594

¹ Includes 707,112 ordinary shares held by SPA participants (June 2025: 804,140).

² Includes 430,662 ordinary shares subject to voluntary escrow which expires on 23 November 2031 (or such other date determined under the terms governing the issuance of those shares).

Ordinary shares

Ordinary shares in the capital of the Company are fully paid and entitle the holder to receive declared dividends and proceeds on winding up of the Company in proportion to the number of shares held. An ordinary share entitles the holder to one vote on a show of hands, and to one vote for each share held on a poll, either in person, or by proxy, at a meeting of the Company shareholders.

Treasury shares

Where the Group or other members of the Group purchase shares in the Company, the consideration paid is deducted from the total shareholders' equity and the shares are treated as treasury shares until they are subsequently sold, reissued or cancelled. Treasury shares are purchased primarily for use on vesting of employee share schemes. Shares are accounted for at a weighted average cost.

MFG 2027 Options

Each MFG 2027 Option (ASX code: MGFO) entitles the holder to acquire one ordinary share in the Company at an exercise price of \$35.00 at any time prior to 5pm (Sydney time) on 16 April 2027. The MFG 2027 Options do not confer a right to dividends. Ordinary shares issued on exercise of the options rank equally with all other ordinary shares from the date of issue and are only entitled to a dividend if such shares have been issued on or prior to the applicable record date for determining entitlements.

Share buy-back

The Company has an active on-market share buy-back program to purchase up to 20 million ordinary shares. During the six months to 31 December 2025, the Group bought back and cancelled 3,960,313 shares at a cost of \$38,405,000 (December 2024: 1,963,916 shares at a cost of \$18,118,000). The shares were acquired at an average price (inclusive of transaction costs) of \$9.70 per share, with prices ranging from \$9.15 to \$10.50. The total acquisition cost, inclusive of after-tax transaction costs, was deducted from contributed equity.

Notes to the Financial Statements

For the half year ended 31 December 2025

10. Dividends

	Cents per share	Franking % ¹	Total \$'000	Date Paid
During the half year ended 31 December 2025				
Prior year final dividend paid	21.6	100%	37,147	9 September 2025
Prior year performance fee dividend paid	4.3	100%	7,395	9 September 2025
Prior year special dividend paid	21.0	100%	36,116	9 September 2025
Total dividends declared and paid during the half year²	46.9		80,658	
During the half year ended 31 December 2024				
Prior year final dividend paid	28.6	50%	51,693	4 September 2024
Prior year performance fee dividend paid	7.1	50%	12,833	4 September 2024
Total dividends declared and paid during the half year²	35.7		64,526	

¹ At the corporate tax rate of 30%.

² Includes dividends of \$373,000 which were not paid in cash but rather applied directly against the balances of SPA loans (December 2024: \$305,000).

Dividend declared

On 18 February 2026, the Directors declared an interim dividend of 39.5 cents per ordinary share (100% franked at the corporate tax rate of 30%) in respect of the six months to 31 December 2025 (December 2024: 26.4 cents per ordinary share 85% franked).

A dividend payable to shareholders of the Company is only recognised for the amount of any dividend declared by the Directors on or before the end of the half year, but not paid at reporting date. Accordingly, the interim dividend totalling approximately \$66,367,000 is not recognised as a liability as at 31 December 2025. The interim dividend is expected to be paid on 10 March 2026.

Imputation credits

The Group has a total of \$33,657,000 imputation credits available for subsequent reporting periods based on a tax rate of 30% (June 2025: \$23,934,000 at a 30% tax rate). The amount comprises the balance of the imputation account at the end of the reporting period, adjusted for franking credits that will arise from the payment of income tax liabilities after the end of the half year. The dividend declared by the Directors on 18 February 2026 will be franked out of existing franking credits.

11. Commitments and contingent assets and liabilities

Commitments

The Group has extended loan commitments to certain related parties which remain undrawn at reporting date (refer to note 8). All other commitments relate to non-cancellable payments under short-term and low-value lease agreements.

Contingent assets and liabilities

The Group has contingent assets and liabilities in respect of the following items:

- Deferred conditional bonuses:* The unrecognised portion of annual bonuses payable to employees by the Group in the future is a contingent liability. At 31 December 2025, the contingent liability is \$3,303,000 (June 2025: \$3,999,000). Of this amount, \$2,941,000 is payable during the year ending 30 June 2026 and \$362,000 is payable during the years ending 30 June 2027 and 30 June 2028, subject to the vesting conditions being met.
- Cash retention incentives:* The unrecognised portion of retention incentives payable in cash for services provided by employees in future periods is a contingent liability. At 31 December 2025, the contingent liability is \$743,000 (June 2025: \$1,510,000). Of this amount, \$154,000 is payable during the year ending 30 June 2026 and \$589,000 is payable during the years ending 30 June 2027 through 30 June 2029, subject to the vesting conditions being met.

12. Subsequent events

Other than the items noted below, there have been no material events subsequent to the end of the financial reporting period.

Interim dividend

Refer to note 10 for details of the dividend declared in respect of the six months ended 31 December 2025.

Directors' Declaration

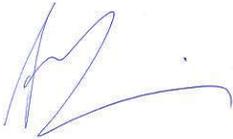
For the half year ended 31 December 2025

In the Directors' opinion,

- a. the financial statements and notes set out on pages 14 to 28 are in accordance with the *Corporations Act 2001* (Cth), including:
 - i. giving a true and fair view of the Group's financial position as at 31 December 2025 and of its performance, as represented by the results of its operations and its cash flows, for the half year ended on that date; and
 - ii. complying with Australian Accounting Standards, the *Corporations Regulations 2001* (Cth) and other mandatory professional reporting requirements; and
- b. there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration has been made after receiving declarations from the Chief Executive Officer and Chief Financial Officer which mirror section 295A of the *Corporations Act 2001* (Cth) and are recommended by the ASX Corporate Governance Principles and Recommendations.

This declaration is made in accordance with a resolution of the Directors.



Andrew Formica
Chairman

Sydney
18 February 2026



Independent Auditor's Review Report

To the shareholders of Magellan Financial Group Limited

Conclusion

We have reviewed the accompanying **Interim Financial Report** of Magellan Financial Group Limited.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the Interim Financial Report of Magellan Financial Group Limited does not comply with the *Corporations Act 2001*, including:

- giving a true and fair view of the **Group's** financial position as at 31 December 2025 and of its performance for the half-year ended on that date; and
- complying with *Australian Accounting Standard AASB 134 Interim Financial Reporting* and the *Corporations Regulations 2001*.

The **Interim Financial Report** comprises:

- Consolidated statement of financial position as at 31 December 2025;
- Consolidated statement of profit or loss and other comprehensive income, Consolidated statement of changes in equity and Consolidated statement of cash flows for the half-year ended on that date;
- Notes 1 to 12 comprising material accounting policies and other explanatory information; and
- The Directors' Declaration.

The **Group** comprises Magellan Financial Group Limited (the Company) and the entities it controlled at the half year's end or from time to time during the half-year.

Basis for Conclusion

We conducted our review in accordance with ASRE 2410 *Review of a Financial Report Performed by the Independent Auditor of the Entity*. Our responsibilities are further described in the *Auditor's Responsibilities for the Review of the Interim Financial Report* section of our report.

We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* issued by the Accounting Professional & Ethical Standards Board Limited (the Code) that are relevant to audits of annual financial reports of public interest entities in Australia. We have fulfilled our other ethical responsibilities in accordance with these requirements.



Responsibilities of the Directors for the Interim Financial Report

The Directors of the Company are responsible for:

- the preparation of the Interim Financial Report that gives a true and fair view in accordance with *Australian Accounting Standards* and the *Corporations Act 2001*; and
- such internal control as the Directors determine is necessary to enable the preparation of the Interim Financial Report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

Auditor's Responsibilities for the Review of the Interim Financial Report

Our responsibility is to express a conclusion on the Interim Financial Report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the Interim Financial Report does not comply with the *Corporations Act 2001* including giving a true and fair view of the Group's financial position as at 31 December 2025 and its performance for the half-year ended on that date, and complying with *Australian Accounting Standard AASB 134 Interim Financial Reporting* and the *Corporations Regulations 2001*.

A review of an Interim Financial Report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with *Australian Auditing Standards* and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

KPMG

Karen Hopkins

Partner

Sydney

18 February 2026

Corporate information

As at 18 February 2026

Directors

Andrew Formica – Chairman
Sophia Rahmani – Chief Executive Officer and Managing Director
David Dixon
John Eales AM
Peeyush Gupta AM
Cathy Kovacs
Deborah Page AM

Company secretary

Sam Mosse

Registered office

Level 36, 25 Martin Place, Sydney NSW 2000
Telephone: +61 2 9235 4888
Email: info@magellanfinancialgroup.com

Website

www.magellanfinancialgroup.com

Securities exchange listing

Magellan Financial Group Ltd shares and the MFG 2027 Options are listed on the Australian Securities Exchange (ASX codes: MFG and MFGO, respectively)

Corporate Governance Statement

The Corporate Governance Statement for MFG can be found at the Shareholder Centre at www.magellanfinancialgroup.com

Auditor

KPMG
Level 38 Tower Three, 300 Barangaroo Avenue, Sydney NSW 2000

Share registry

Boardroom Pty Limited
Level 8, 210 George Street, Sydney NSW 2000
Telephone: +61 2 9290 9600
Email: enquiries@boardroomlimited.com.au

InvestorServe is Boardroom's free, self-service website where shareholders can manage their interests online. The website enables shareholders to:

- view share balances
- change address details
- view payment and tax information
- update payment instructions
- update communication instructions.

Shareholders and option holders can register their email address at www.boardroomlimited.com.au to receive shareholder communications electronically.

Electronic delivery of CHES holding statements and notifications

The ASX has now launched the ASX CHES Statements Portal, giving share and option holders the ability to receive electronic notifications about their holdings. This shift away from paper-based communications may make it easier for investors to manage their holdings, and benefit the environment by reducing waste.

To access the portal and electronic notifications, investors will need their broker to opt them in. Investors should contact their broker to see if they have this service enabled. If an investor has not opted in, they will continue to receive CHES holding statements and notifications by mail. Once an investor has opted in, investor statements and notifications will be available through the ASX CHES Statements Portal and they will no longer receive paper statements.