

NAMOI COTTON LIMITED (ASX: NAM) BUSINESS UPDATE

Namoi Cotton Limited ('Namoi Cotton' or the 'Company') is pleased to provide an update on its business for the current 2024 season (FY2025¹).

To date the Company has ginned 920,000 bales against an expected total ginning volume of 1.05 million bales, around 0.1 million bales less than the prior season [FY2024: 1.16 million]. Ginning should be completed in mid-October 2024 following an extended season for our southern gins.

Namoi Cotton expects FY2025 financial performance to be similar to FY2024 despite the lower ginning volume. The Company is expecting an underlying EBITDA² of \$26-29 million in FY2025³ excluding \$3.5 million in estimated transaction expenses⁴ related to the potential change of control transactions.⁵ [FY2024: Underlying EBITDA of \$26.3 million excluding \$3.4 million in transaction expenses].

Overall financial performance has been positively supported by improved cost management and Cottonseed Marketing despite the negative impact on Ginning and Supply Chain margin due to increased energy costs and rainfall during picking that interrupted the delivery of cotton and lowering cotton quality.

As announced on 30 July 2024 above average rain and dam water storage levels in most of our production valleys is expected to support above average planting for the 2025 season. The latest 2025 season forecast for Australian cotton production is around 5 million bales⁶, similar to this 2024 season.

The Company is planning to release its FY2025 Half Year results in the week commencing 21 October 2024.

Authorised for release by Namoi Cotton's Board of Directors.

For further information please contact: Namoi Cotton Limited Tim Watson Executive Chairman (07) 4631 6100

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All dollar amounts are in Australian dollars unless otherwise indicated.

Forward-looking statements

This announcement contains certain forward-looking statements. These statements relate to current expectations, beliefs, intentions or strategies regarding the future. The forward-looking statements reflect views and assumptions with respect to future events as at the date of this announcement. However, they are not a guarantee of future performance. They involve known and unknown risks, uncertainties, assumptions, contingencies and other factors which are, in many instances, beyond the control of Namoi Cotton and may involve significant elements of subjective judgement and assumptions as to future events that may or may not be correct. There can be no assurance that actual outcomes will not differ materially from any forward-looking statements. Except as required by applicable laws, Namoi Cotton does not undertake to publicly update or revise the forward-looking statements or other statements in this announcement, whether as a result of new information or future events or circumstances.

⁶ Cotton Compass 27 May 2024.

¹ Financial year ending 28 February 2025.

² EBITDA: Non-IFRS and unaudited measure defined as earnings before interest, tax, depreciation and amortisation (including share of EBITDA from NCA and share of profit from NCMA and NCPS excluding impairments and revaluation decrements on property, plant and equipment held at fair value).

³ Forecast EBITDA based on FY2024 earnings to 31 July 2024 from the management accounts, forecast financials for the remainder of FY2025 including estimated realised earnings for cottonseed marketing.

⁴ Transaction expenses include costs and fees for legal services, independent expert and advisors. This also includes retention payments to staff.

⁵ Off-market takeovers offers from (i) Louis Dreyfus Company Melbourne Holdings Pty Ltd (**LDC**) (see the LDC Replacement Bidder's Statement dated and released to ASX on 7 May 2024 and the first and second LDC Supplementary Bidder's Statements, also available at https://www.namoicotton.com.au/takeover/) and (ii) Olam Agri Australia Pty Ltd (**Olam**) (see the Olam Replacement Bidder's Statement dated and released to ASX on 16 May 2024 and the first, second, third and fourth Olam Supplementary Bidder's Statements, also available at https://www.namoicotton.com.au/takeover/).