

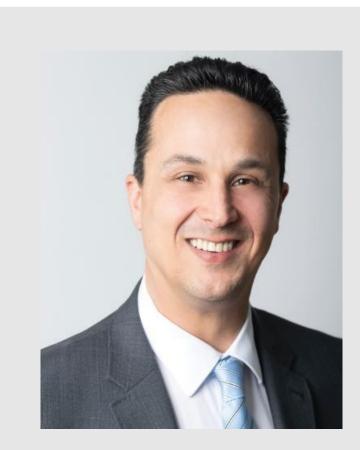
1H24 RESULTS PRESENTATION

27 February 2024

REDOX LIMITED (RDX.ASX)

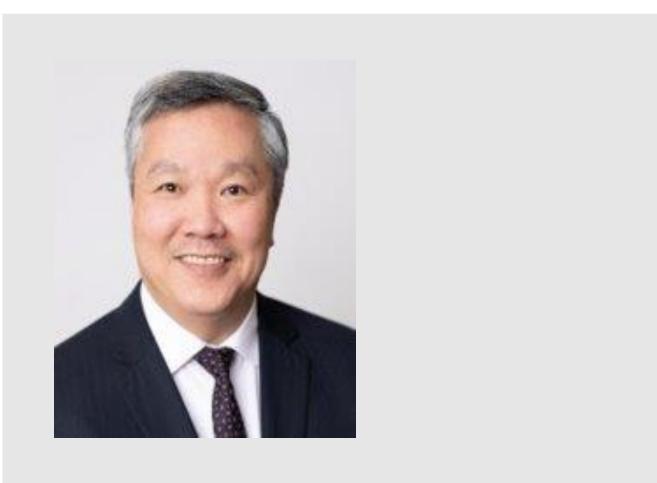


Presenting today



Raimond Coneliano Chief Executive Officer & Managing Director

28 years tenure



Kim Yap **Chief Financial Officer**

34 years tenure









1

1H24 Financials



Strategy & Outlook







Supplementary information



1H24 Highlights

Raimond Coneliano

Chief Executive Officer & Managing Director



1H24 Highlights

\$47.7m

Underlying NPATFX +2.1% growth vs PCP

23.1%

Gross Profit Margin 2.6 ppts above PCP

12.3%

Underlying EBITDAFX Margin 1.1 ppts above PCP

113.5%

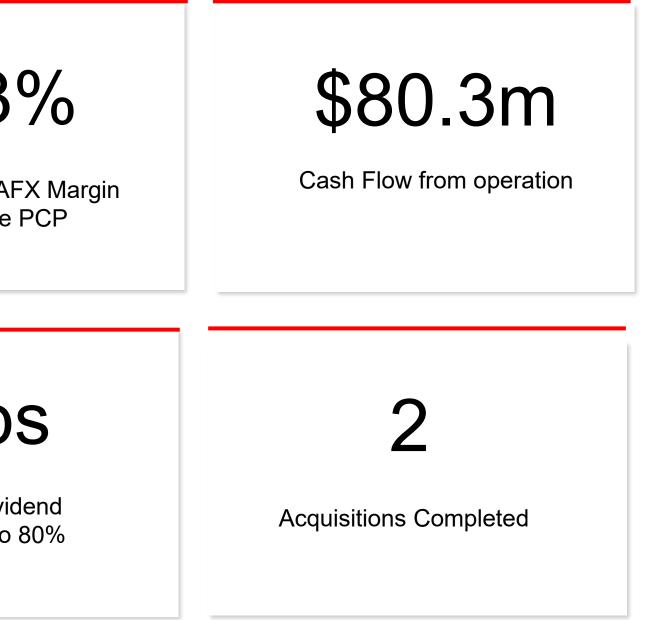
Free Cash Conversion

18.1%

Underlying Return On Invested Capital (after tax ROIC) 6cps

Interim Dividend payout ratio 80%





1H24 Acquisitions

- Two acquisitions in the period add products, customers, suppliers, expertise and capabilities which will drive future growth in line with stated acquisition strategy
- Redox continue to review several strategic acquisition targets in APAC and North America



Element Raw Materials Specialty Plastics New Zealand





Optigen Ingredients Human Health & Nutrition Australia

1H24 Sales Analysis vs PCP

- 1H24 sales declined by 8.4% due to global price deflation and weaker demand due to prevailing economic conditions
- Crop Production & Protection sales declined 22.9%, impacted by destocking and export controls
- Mining & Explosives segment sales increased 11.5% driven by Redox's successful Lithium & Uranium product launches
- Water Care Industry sales rose 8.8%, benefiting from upgraded technical support





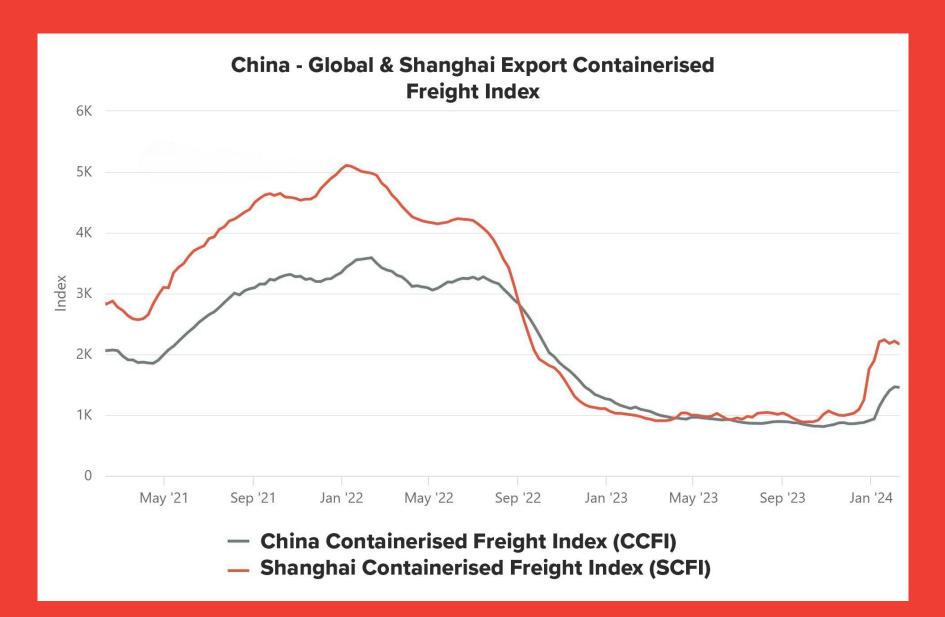
1H24 Price & Volume

- Redox's product mix includes a broad range of product categories, amongst which are high/low priced items each with unique market dynamics
- Global price deflation in the sector has been widely publicised and has continued through the half as prices decline off the strong 1H23 pricing period (supply chain crunch post-COVID)
- Strong volume growth has partially offset the effects of deflation with strongest growth recorded from North America
- Animal Health & Nutrition, Plastics Rubber & Foam and Watercare sectors registered the strongest volume growth in the period due to buoyant demand especially in our core ANZ market



Sea Freight Update

- As the vast majority of Redox' product is imported, sea freight and in particular containerised freight rates are a key driver of price for customers
- Containerised freight made up roughly 10% of selling prices during the COVID supply chain crunch
- Due primarily to COVID supply chain constraints, containerised freight prices rose between June 2020, peaked in January 2022 before stabilising in 2023
- However, recent geopolitical events have driven containerised freight costs higher. Redox expects these higher costs to flow through to its customers in 2H24
- Redox will continue to provide value to clients during the current supply chain stresses





1H24 Gross Profit

- Strong Gross Profit Margin of 23.1%, beating PCP by 2.6 percentage points
- Margins have been particularly resilient in Australia due to improvements in product portfolio mix and larger proportion of smaller more profitable transactions.
- Due to global chemical prices stabilising and an expected increase in commodity sales margin is expected to moderate through the second half albeit at levels above historical averages.





10

1H24 Financials







Profit & Loss overview

3.1%

Increase in Gross Profit vs PCP due to disciplined margin management

1.1 ppts

Improvement in underlying EBITDAFX margin vs

рср

\$48m

Underlying NPATFX improved due to higher GP margin and interest income

Notes:

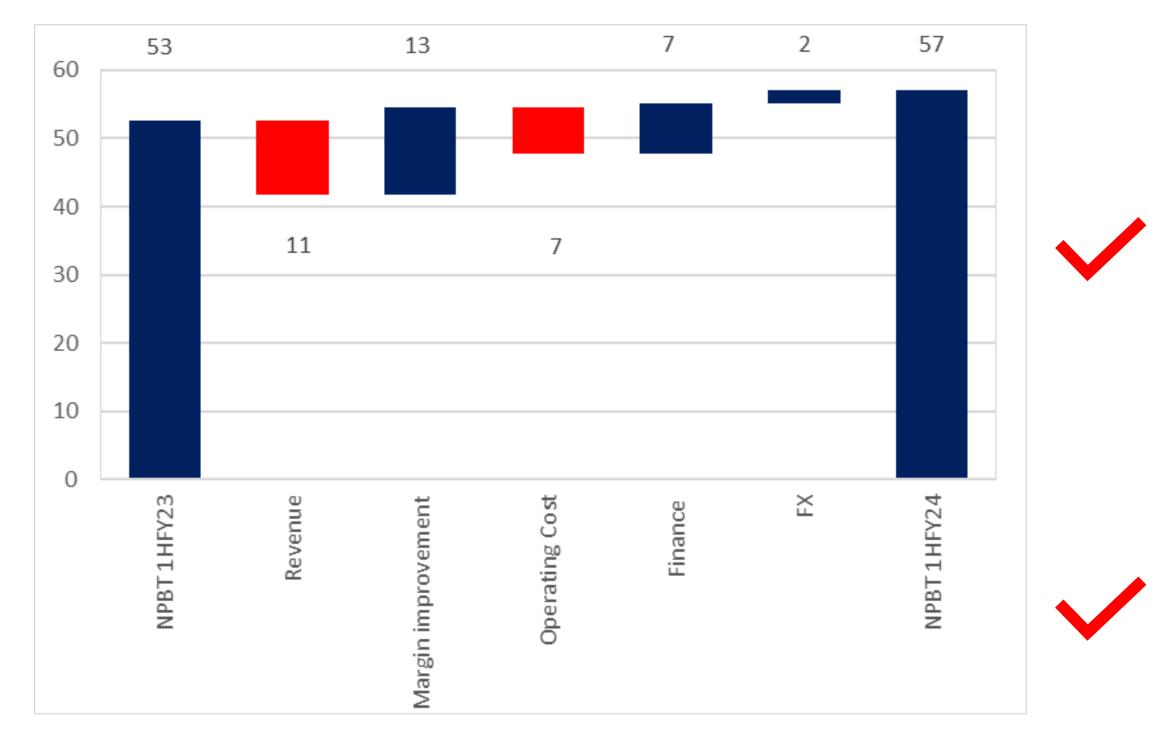
1. Unerlying EBITDAFX and NPATFX excludes unrealised currency revaluations relating to non-cash mark-to-market adjustments on Redox's open forward exchange contracts at period end and the listing cost of \$4 million. The mark to market adjustments arise as Redox does not qualify for hedge accounting treatment under the terms of AASB 9 Financial Instruments and so is required to include the non-cash gain or loss on open foreign exchange positions at period end within its statutory result. Redox does not consider these amounts to form part of the Group's "underlying" earnings, and accordingly presents NPATFX metrics which exclude the impacts of these balances.

2. Return on Invested Capital ("ROIC") is defined as net operating profit after tax (NOPAT), divided by average invested capital (total equity plus net debt and lease liabilities).

Revenue
Gross profit
Gross margin
Underlying EBITDAFX ¹
Underlying EBITDAFX ¹ margin
Underlying NPATFX 1
Underlying NPATFX ¹ margin
Underlying earnings per share (cents)
ROIC ²

1HFY24	Proforma 1HFY23	Proforma Change PCP	Statutory 1HFY23	Statutory Change PCP
\$m	\$m	%	\$m	%
582	635	-8.4%	635	-8.4%
134	130	3.1%	130	3.1%
23.1%	20.5%	2.6ppts	20.5%	2.6ppts
71	71	0.6%	72	-0.7%
12.3%	11.2%	1.1ppts	11.3%	1.0ppts
48	47	2.1%	44	8.9%
8.2%	7.3%	0.9ppts	6.9%	1.3ppts
9.08	8.89	2.1%	10.21	-11.1%
18.1%	21.3%	-3.2ppts	20.0%	-1.9ppts

Net Profit Before Tax bridge 1H23 to 1H24





Higher profit margin has more than offset the decline in sales during 1H24

Improvement in working capital provided a positive contribution to 1H24



Revenue and Gross Profit

-8.4%

Revenue decline due to price deflation. Partially offset by share of wallet gains, product portfolio expansion and new customer wins

2.6%

Revenue growth in US driven by new customers, volume growth and sales team / geographical expansion

2.6ppts

Margin improvement vs PCP

Note

Revenue impact of two acquisitions in 1H24 not material

	1H24	Proforma 1H23	Change
	\$m	\$m	%
Revenue – Australia	494	532	-7.3%
Revenue – New Zealand	44	57	-22.8%
Revenue – USA	40	39	2.6%
Revenue – Other	4	7	-42.9%
Total revenue*	582	635	-8.4%
COGS	-447	-505	59
Gross profit	134	130	3.7%
Gross margin	23.1%	20.5%	2.6ppts





1.3%

Increase in admin expenses due to salary inflation and growth in headcount offset by lower bonus payment

6.8%

Increase in logistics costs due to sales volume growth, rate increases and CPI indexation

Administration ex

Distribution and expenses

Other expense

Total underlying o expenses

One-off ASX listin

Depreciation Amortisatic

Total operating e

Unrealised cur revaluations² (ga

Notes:

1. Underlying operating expenses are total operating expenses less one-off ASX listing costs.

2. Unrealised currency revaluations relate to non-cash mark-to-market adjustments on Redox's open forward exchange contracts at period end. These amounts arise as Redox does not qualify for hedge accounting treatment under the terms of AASB 9 Financial Instruments and so is required to include the non-cash gain or loss on open foreign exchange positions at period end within its statutory result. Redox does not consider these amounts to form part of the Group's "underlying" earnings.

Operating costs

	1H24	Proforma 1H23	Change
	\$m	\$m	\$m
expenses	32	31	-1
storage	25	24	-1
ises	6	4	-2
perating	63	59	-4
ng costs	4	0	-4
and on	4	4	0
expenses	71	63	-8
rrency ain)/loss	8	10	-2



\$80M

Cash from operations Due to improvement in net working capital

113.5%

Free cash flow conversion

29.0%

Net working capital as a percentage of revenue

Cash flow

Cash from operations

Cash flows from investing ¹

Cash before financing

Free cash flow conversion ²

Net working capital (NWC) ³

NWC as % of revenue ³

Net cash position

Notes

1. \$80 million was invested in short term deposit

2. Free cash flow conversion is calculated as underlying cash from operations divided by underlying EBITDA (EBITDA minus one off ASX listing costs)

3. Net working capital as a percentage of sales is calculated as period end working capital (the sum of trade and other receivables, inventory, prepayments, other assets, trade and other payables, accruals, provision for income tax and other liabilities) divided by revenue.

1H24	1H23	Change	Change
\$m	\$m	\$m	%
80	37	44	118%
-84	-2	-4	
-4	35	-39	
113.5%	56.2%		
337	419	82	20%
29.0%	33.0%		
95	26	69	

Dividend & Dividend Policy

Interim Dividend

Interim Dividend for FY24 of 6 cents per share, representing a pay out of 80% of profits

Dividend to be paid on the 20th of March 2024

Record date 4th of March 2024.

Dividend Policy

be 60%-80% of profits



Long term Dividend payout ratio will

STRATEGY & OUTLOOK

Raimond Coneliano CEO and Managing Director



18

Leading distributor of chemicals, ingredients and raw materials



6,400+ **ACTIVE CUSTOMERS**



400 +





4,700+ SKU'S

950+

ACTIVE SUPPLIERS



1100 +

PRODUCT GROUPS

* Team includes 170+ salespeople across APAC & USA

Primary focus organic growth complimented by acquisitions & geographic expansion

> Geographical expansion and M&A

Identifying and delivering consistent organic growth

30-year revenue CAGR of 11.9%

Sustainable business model underpinned by Redox's in-house developed ERP/CRM IT platform (Redebiz)



Trained the Redox way

19

Diversity that has delivered over the long term

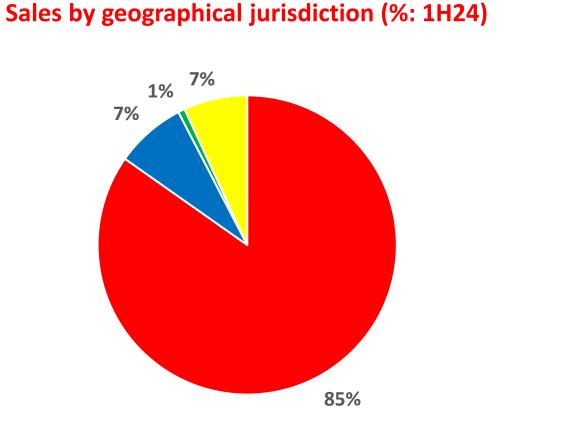
Australia

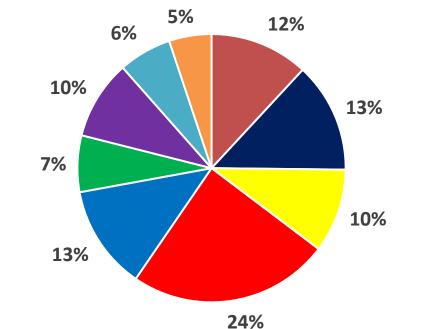
Malaysia

USA

New Zealand

- Largest customer represents ~2.2% of 1H24 sales \bullet
- Top 10 customers represent ~15.8% of 1H24 sales \bullet
- Largest individual supplier accounted for ~3.2% of 1H24 sales •
- Broad geographical supply base that reduces supply risks \bullet
- Sourced products from 53 countries in FY23 \bullet







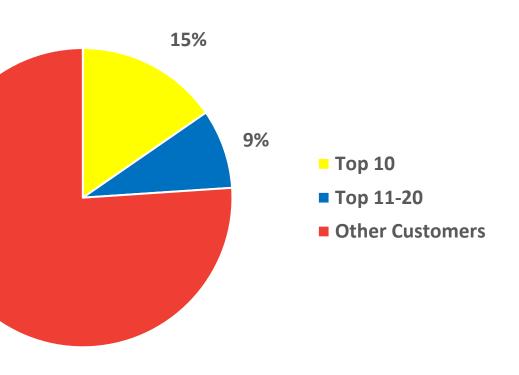


Sales by industry sectors (% 1H24)



Water Care

Sales by customer concentration (%: 1H24)



Outlook & Guidance FY24

- In 1H FY24, revenue was impacted by significant global price • deflation and weaker economic conditions. This was partially offset by higher volumes
- Based on H1 performance and trading conditions so far in H2, the • Board has updated FY24 guidance
- Prospectus forecasts for EBITDAFX, EBITFX and NPATFX fall within updated guidance
- Underlying operating costs in H2 are expected to be similar to H1
- Net interest income is forecast to be higher than prospectus forecast ullet
- Redox's strategy and resilient business model has delivered ulletconsistent long-term growth and business expansion. The fundamentals of the business are strong and remains well placed to grow into the future, both organically and by acquisition.

Revenue

Revenue growth PCP

Gross Profit

GP margin

Underlying **EBITDAFX¹**

Underlying EBITDAFX margin

Underlying NPATFX^{1, 2}

Underlying NPA margin^{1, 2}

Notes:

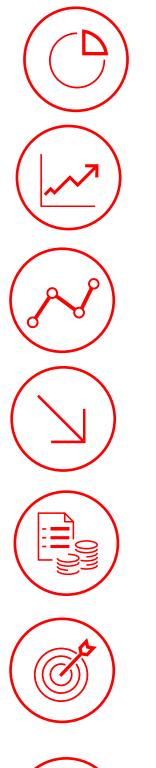


	H1 FY24	H2 FY24 Estimate	FY24 guidance	Prospectus Forecast
	582	600 - 660	1,182 - 1,242	1,328
th vs	(8.4%)	(11.2%) - (2.3%)	(6.0%) - (1.2%)	5.6%
	134	135 - 148	269 - 282	276
	23.1%	22.5%	22.7%	20.7%
	71	69 - 80	140 - 151	148
า	12.3%	11.5% - 12.2%	11.9% - 12.1%	11.2%
	48	46 - 54	94 – 102	97
ATFX	8.2%	7.8% - 8.3%	8.0% - 8.3%	7.3%

^{1.} EBITDAFX and NPATFX excludes unrealised currency revaluations relating to non-cash mark-to-market adjustments on Redox's open forward exchange contracts at period end. These amounts arise as Redox does not qualify for hedge accounting treatment under the terms of AASB 9 Financial Instruments and so is required to include the non-cash gain or loss on open foreign exchange positions at period end within its statutory result. Redox does not consider these amounts to form part of the Group's "underlying" earnings, and accordingly presents EBITDAFX and NPATFX metrics which exclude the impacts of these balances. There were no such unrealised currency movements forecast within the Group's FY24 result in the Prospectus as the Directors were of the opinion that it was not possible to reliably estimate the nature of short term currency fluctuations which would occur at around the end of FY24. Pre-tax pro forma adjustments included within both FY24 pro forma EBITDAFX and FY24 pro forma NPATFX are the deduction of \$5.5m of one-off ASX listing costs.

^{2.} Forecast Pro forma NPATFX was not specifically disclosed in the Group's Prospectus, but is the same as Forecast Pro Forma NPAT, which was disclosed. This is because the Group does not forecast unrealised currency movements at year end (ie the amount included in forecast was \$nil)

Summary



Leading position in APAC and growing North American presence

Highly cash generative business

Strong operating margins and ROIC

Net working capital has unwound from previous highs

Flexible balance sheet which will be used to fund future growth and a 60-80% dividend payout ratio

Over-achieved versus FY23 and FY24 profit guidance reaffirmed



Continue driving future growth both organically and through strategic acquisitions





Raimond Coneliano

CEO and Managing Director

Kim Yap Chief Financial Officer



23

Supplementary information



Profit & Loss 1H24

	1H24	Proforma 1H23	Change	Statutory 1H23	Change
	\$m	\$m	\$m	\$m	\$m
Revenue	582	635	-53	635	-53
COGS	-448	-505	58	-505	58
Gross profit	134	130	4	130	4
Operating expenses excluding depreciation	-63	-59	-4	-58	-5
Underlying EBITDAFX	71	71	0	72	-1
Depreciation and amortisation	-4	-4	0	-4	0
Underlying EBITFX	67	67	0	68	-1
Net finance costs	2	-1	3	-6	8
Underlying profit before tax	69	66	3	62	7
Effective tax	-21	-20	-2	-18	-3
Underlying NPATFX	48	47	1	44	4
Unrealised loss on foreign exchange contracts	-8	-10	2	-10	2
Listing cost	-4	0	-4	0	-4
Statutory NPAT	40	40	0	37	3





Gross Profit increased by \$4m due to improvement in margin

Underlying profit before tax improved by \$3m due to outperformance in margin

Corporate Social Responsibility

Redox aims to be a good corporate citizen embracing positive societal and industry engagement, responsible operation and practical initiatives



Redox is committed to ethical sourcing, seeks to adhere to the highest ethical standards



Silver Medal for Sustainability received from Ecovadis in 2023

Disclaimer

Important notices

This Presentation has been prepared by Redox Limited (ABN 92 000 762 345) ("RDX" or "Company").

Summary information

This Presentation contains summary information about RDX and its activities current as at 31 December 2023. The information in the Presentation is of a general nature and does not purport to be complete or comprise all information which a shareholder or potential investor may require in order to determine whether to deal in RDX shares. It should be read in conjunction with RDX's other periodic and continuous disclosure announcements lodged with the Australian Securities Exchange, which are available at www.asx.com.au.

Not financial product advice

This Presentation is for information purposes only and is not a prospectus, disclosure document, product disclosure statement or other offering document under Australian law (and will not be lodged with the Australian Securities and Investments Commission) or under any other law. This Presentation does not constitute financial product, investment, legal, taxation or other advice or a recommendation to acquire RDX shares and has been prepared without considering the objectives, financial situation or needs of individuals. Before making an investment decision, prospective investors should consider the appropriateness of the information having regard to their own objectives, financial situation and needs and seek financial, legal and taxation advice appropriate to their jurisdiction. The Company is not licensed to provide financial product advice in respect of its shares. Cooling off rights do not apply to the acquisition of RDX shares.

Financial data

All dollar values are in Australian dollars (\$) unless stated otherwise.

Non-IFRS Financial information

RDX's results are reported under International Financial Reporting Standards (IFRS). This presentation also includes certain non-IFRS measures including "underlying", "adjusted" and "pro-forma" and other measures that are used internally by management to assess the operational performance and management of the Group. Non-IFRS measures have not been subject to audit or review. All numbers listed as "statutory" comply with IFRS and have been audited.

Past performance

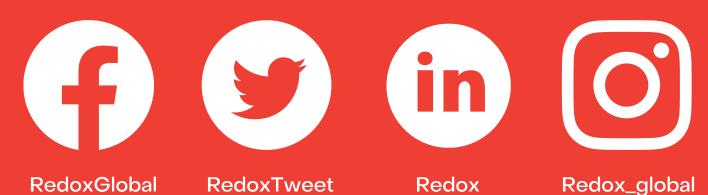
Past performance information given in this Presentation is given for illustrative purposes only and should not be relied upon as an indication of future performance.

Future performance

This presentation contains certain "forward-looking statements" including statements regarding our intent, belief or current expectations with respect to the Company's business and operations, market conditions, results of operations and financial condition, and risk management practices. The words "likely", "expect", "aim", "should", "could", "may", "anticipate", "predict", "believe", "plan" and other similar expressions are intended to identify forward-looking statements. Indications of, and guidance on, future earnings and financial position and performance are also forward-looking statements. Forward-looking statements, opinions and estimates provided in this Presentation are based on assumptions and contingencies which are subject to change without notice, as are statements about market and industry trends, which are based on interpretations of current market conditions. Forward-looking statements including projections, guidance on future earnings and estimates are provided as a general guide only and should not be relied upon as an indication or guarantee of future performance. This Presentation contains such statements that are subject to risk factors associated with an investment in RDX. RDX believes that the expectations reflected in these statements are reasonable, but they may be affected by a range of variables which could cause actual results or trends to differ materially.







Limited

