20 October 2016

The Manager Company Announcements Office ASX Limited Level 4, Exchange Centre 20 Bridge Street SYDNEY NSW 2000



Westfield Corporation

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Dear Sir/Madam

### WESTFIELD CORPORATION (ASX: WFD) INVESTOR DAY

Attached is a copy of the presentation from a Westfield Corporation Investor Day held today in Los Angeles.

Due to file size restrictions, the presentation will be released in two parts.

Yours faithfully WESTFIELD CORPORATION

Simon Tuxen Company Secretary

Encl.



WESTFIELD CORPORATION INVESTOR DAY, LOS ANGELES, CALIFORNIA 19 OCTOBER 2016



### AGENDA



9.30am	Co-CEO Overview and Strategy
10.30am	Panel Session – Key Themes
12.00pm	Century City Development Presentation
1.00pm	Century City Site Tour
2.30pm	Development Program
5:00pm	Drinks Reception

# WESTFIELD PRESENTERS





Peter Lowy Co-CEO



Steven Lowy Co-CEO



Michael Gutman President & COO



Elliott Rusanow





Bill Hecht US COO





Don Kingsborough

President Westfield

**Retail Solutions** 



John Burton UK/Europe Head of Development



Peter Huddle US Head of Development



David Ruddick US Co-Head of Leasing



Scott Sanders Creative Head of Global Entertainment

### **STRATEGY**



To create the highest quality and most productive shopping centre portfolio globally through:

- Creating and operating flagship assets in leading markets that deliver great experiences for retailers, consumers and brands
- Maximising the value and productivity of the portfolio through ongoing development and intensive asset management
- Creating a digital platform to converge with our physical portfolio to better connect retailers, brands and consumers

# TRANSFORMATION



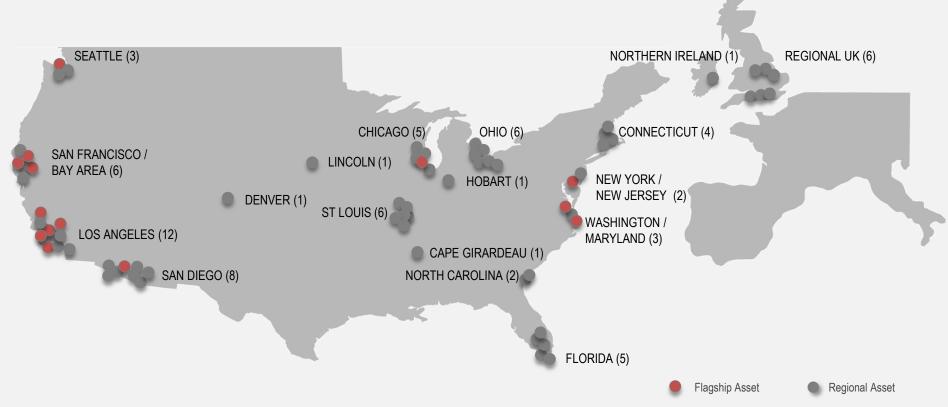
	2004 <sup>1</sup>	2016	
# OF ASSETS	73	35	
SPECIALTY SALES PER SQF	\$405	\$724	
FLAGSHIP SPECIALTY SALES PER SQF		\$905	
FLAGSHIP ASSETS (% OF AUM)	35%	81%	
DEVELOPMENT PROGRAM (\$BN)	3.9	9.5	

# Since 2004:

- Completed \$11bn of development projects
- 22 assets valued at \$9.6bn joint ventured
- 41 assets divested for \$7.5bn

<sup>&</sup>lt;sup>(1)</sup> Represents WDC's US and UK Portfolio. 2004 Specialty Sales represent US Portfolio only.

# OUR US AND UK PORTFOLIO IN 2004 – 73 ASSETS Westfield



### **OUR CURRENT PORTFOLIO - 35 ASSETS<sup>1</sup>**





### OUR FUTURE PORTFOLIO - 2020



- Post completion of our \$9.5 billion development program, Westfield Corporation will comprise:
  - A superior portfolio with assets under management of between \$45-50 billion
  - 19 Flagship assets in the world's leading markets representing approximately 90% of assets under management
  - Approx. 575 million annual customer visits generating in excess of \$20 billion in annual retail sales
  - 9 assets generating in excess of \$1 billion in annual retail sales

### OUR FUTURE PORTFOLIO - 2020



- The portfolio will be located across:

   the world's two financial capitals

  - three of the four global fashion capitals
  - three of the world's entertainment capitals
  - two of the global technology capitals
  - Some of the world's biotech capitals

# LONDON



#### POPULATION 8.8m RETAIL SALES £103.3bn



GLOBAL FINANCIAL CAPITAL



GLOBAL FASHION CAPITAL



ENTERTAINMENT CAPITAL





# LOS ANGELES

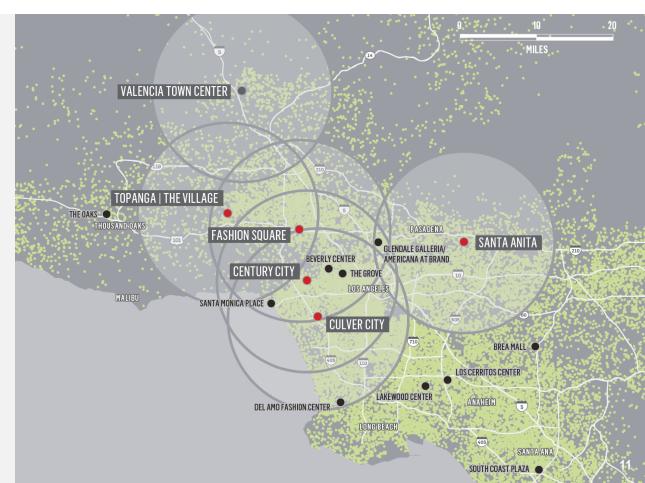


# POPULATION13.4mRETAIL SALES\$206bn



S ENTERTAINMENT CAPITAL





# **NEW YORK**



# POPULATION20.3mRETAIL SALES\$332bn



GLOBAL FINANCIAL CAPITAL



GLOBAL FASHION CAPITAL



ENTERTAINMENT CAPITAL

WFD Flagship Portfolio



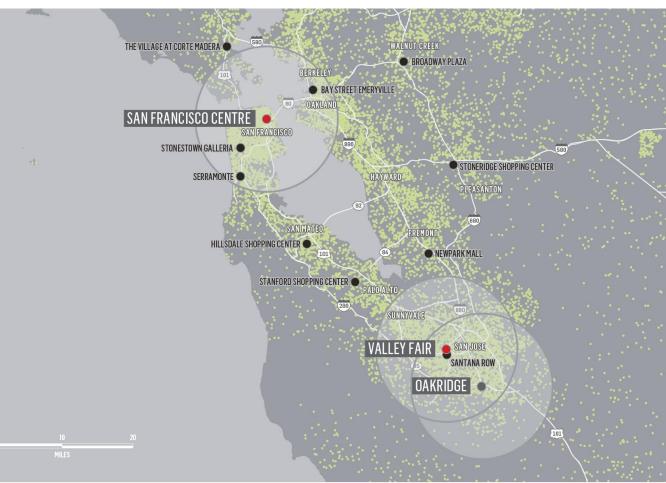
# SAN FRANCISCO / BAY AREA<sup>1</sup>



POPULATION 6.7m RETAIL SALES \$124bn

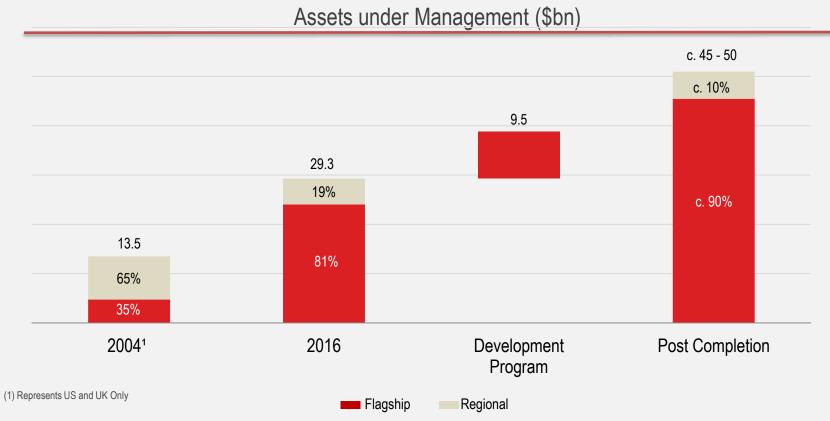
TECHNOLOGY CAPITAL

(1) Represents San Francisco and San Jose MSAs



# **PORTFOLIO EVOLUTION**



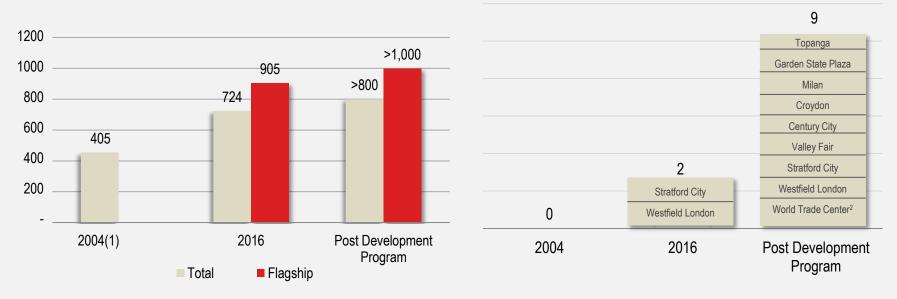


# **PORTFOLIO EVOLUTION (CONT'D)**



Annual Specialty Retail Sales \$ per sqf

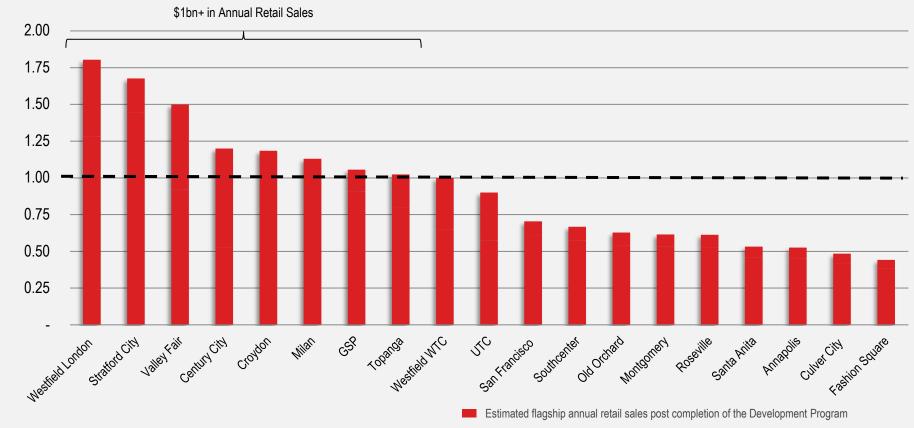
#### Assets >\$1bn in Total Annual Sales



(1) Based on US assets only

(2) Estimate inclusive of potential retail sales from future stages

# FLAGSHIP ANNUAL RETAIL SALES – POST COMPLETION Westfield



Note: Assumes 3% organic sales growth per annum between 2016 and 2020. Westfield WTC estimate is inclusive of potential retail sales from future stages

# **DEVELOPMENT PROGRAM**



\$9.5bn current and future projects with an estimated yield range of approximately 7% - 8%:

	Total Project \$m	WFD Ownership	Anticipated Completion
<ul> <li>Westfield World Trade Center – Tower 3<sup>1</sup></li> </ul>	300	100%	2017 / 2018
<ul> <li>Century City (Los Angeles)</li> </ul>	950	100%	2H17
<ul> <li>UTC (San Diego)</li> </ul>	585	50%	2H17
<ul> <li>Westfield London (UK)</li> </ul>	£600	50%	2H18
<ul> <li>Valley Fair (San Jose)<sup>2</sup></li> </ul>	1,100	50%	2019
<ul> <li>Topanga (Los Angeles)</li> </ul>	300	55%	2017-2018 <sup>3</sup>
<ul> <li>Milan (Italy)</li> </ul>	€1,400	75%	2017-2018 <sup>3</sup>
<ul> <li>Croydon (London)</li> </ul>	£1,400	50%	2017-2018 <sup>3</sup>
<ul> <li>Other Future Projects</li> </ul>	2,100	-	-
- Total	9,500		

<sup>1</sup> Represents the remaining 75,000 square feet of the 365,000 square foot project total

<sup>2</sup> Including \$120m Stage 1 car park already completed

<sup>3</sup>Represents anticipated commencement

# **FUTURE DEVELOPMENT PROJECTS**

- \$2.1 billion in future development projects identified:
  - Garden State Plaza (New Jersey)
  - Horton Plaza (San Diego)
  - Westfield Milan
  - Mission Valley (San Diego)

- Montgomery (Maryland)
- Stratford City (London)
- UTC (San Diego)
- Westfield London
- In addition, Westfield has future residential opportunities of approximately 3,000 apartments in the UK and 5,000 apartments in the US



# **STRONG FINANCIAL POSITION**



- Westfield Corporation is in a strong financial position to execute the development program:
  - Assets under management of \$29.3 billion and balance sheet assets of \$19.7 billion
  - Investment grade credit rating
  - Financing facilities totalling \$10.7 billion with \$3.8 billion of available liquidity
  - Gearing of 31.2% (based on enterprise value)
  - 4.2x interest cover
- Top 20 ASX listed company and one of the largest global real estate companies by equity market capitalisation
  - Index weight of 16% in the ASX200 REIT Index and 1.25% in the ASX200