

MARKET UPDATE AND REVISED GUIDANCE

David Macgeorge, Managing Director 1 December 2020



ABOUT US

WHO WE ARE

We're an **engineering-led** global specialist asset services, mining services and construction group



OUR OPERATING MODEL

End-to-end solutions across the entire asset lifecycle

- **Engineer**
- Construct
- O Sustain

OUR VISION

The **most sought-after** global specialist asset services, mining services and construction business

MAKING THE COMPLEX
SIMPLE

HIGHLIGHTS



- FY21 EBITDA Revised Guidance of \$42m \$45m (up from \$38m to \$42m)
- 1H FY21 EBITDA anticipated to be in the range of \$19m to \$20m
- \$550m of contract wins announced since 1 July 2020 with repeat / targeted clients
- Record Work in Hand of \$1b (up 41.5% from 30 June 2020)
- Further near-term contract wins expected with repeat / targeted clients
- Earnings profile of two thirds annuity earnings in FY21 and beyond
- Well positioned for long term sustainable growth in diverse sectors / geographies

CONTINUING THE MOMENTUM



"\$550M OF CONTRACT WINS ANNOUNCED SINCE 1 JULY"

SRG Global Secures NZ\$25m Transport Infrastructure Maintenance Contract in New Zealand 7 JUL 2020

Highlights

- Eight-year specialist maintenance services contract on Auckland Harbour Bridge
- Estimated revenues under the contract are NZ\$25 million
- Scope includes the provision of inspection and specialist maintenance services

SRG Global Secures \$25m Specialist Facades Contract for Victorian Heart Hospital 15 JUL 2020

Highlights

- \$25m contract with John Holland for the new Victorian Heart Hospital
- Design, supply and installation of specialist engineered curtain wall facade
- Works expected to commence in January 2021 with a duration of nine months

SRG Global Secures \$25m Five-Year Access and **Maintenance Contract with Yara Pilbara** 21 JUL 2020

Highlights

- Long-term five-year \$25m contract with Yara Pilbara
- Works include access and insulation services with additional scope opportunities
- Works have commenced and will continue until mid-2025

SRG Global Secures Specialist Facades Contracts Valued at \$40m in Sydney & Melbourne 23 JUL 2020 /

Highlights

- Two specialist facades contracts totalling \$40m
- Project works include the design, supply and installation of specialist engineered curtain wall facade in Sydney and Melbourne

SRG Global Secures \$30m Specialist Civil Water **Infrastructure Projects with Water Corporation Highlights**

- Two projects secured with Water Corporation valued at \$30m
- Scope includes the specialist design and construction of two water tanks in WA
- Works expected to commence July 2020 with an approximate 18-month duration

NZ\$50m of New Work Secured in New Zealand. **Operations Returned to Normal Levels** 5AUG 2020

Highlights

- NZ business has now fully returned to normal levels of operational activity
- New work secured across access and industrial coatings, windfarm maintenance. building remediation services and specialist refractory services

Global Secures Specialist SRG and **Facades Engineering Contracts Valued at \$65m** 10 SEP 2020 /

Highlights

- PT & Products contract for Sydney Football Stadium with John Holland
- Specialist Facades & Structures contract for Capital Square Development in Perth
- Specialist Facades contract with Lendlease for works at 150 Lonsdale Street Vic

SRG Global Secures Long-Term Refractory & Access Contracts with South32, valued at \$125m 1 OCT 2020

Highlights

- New eight-year \$100m contract with South32 for specialist Refractory Services
- Two-year \$25m extension on existing six-year Access Services contract
- Delivering on strategy transitioning business mix to annuity/recurring earnings

SRG Global Secures Specialist Dam, Bridge and Tank **Contracts Valued at \$55m** (17 NOV 2020

Highlights

- Specialist bridge contract variation with Transport for NSW
- Specialist D&C contract with Water Corporation for a 20ML water tank
- Specialist dam remedial works at Paradise Dam, QLD for Sunwater / CPB

SRG Global Secures Specialist Facades and Structures Contracts Valued at \$100m 24 NOV 2020/

Highlights

- SRG Global has secured two contracts totalling ~\$100m
- Specialist Facades contract with Multiplex at Queens Wharf in Brisbane, QLD
- Structures contract for the Elizabeth Quay West Development in Perth. WA



WINNING IN DIVERSE SECTORS



Contracts won in FY21

TRANSPORT WATER BUILDING CHEMICAL **STEEL IRON ORE GOLD ALUMINA** OIL & GAS **RENEWABLES**



WINNING IN DIVERSE GEOGRAPHIES



Asset Services

Contracts won in FY21



RECORD WORK IN HAND

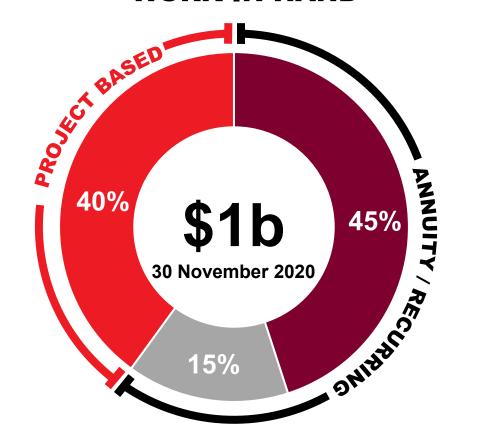




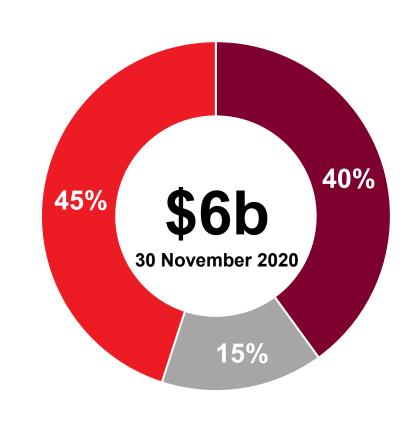
STRONG PLATFORM FOR GROWTH



WORK IN HAND



OPPORTUNITY PIPELINE











OUTLOOK



Operating Segment Outlook

- Asset Services significantly increasing footprint in diverse sectors
- Mining Services operating in high demand, high quality growth commodities
- Construction positively linked to Government Infrastructure stimulus programs
- International focus on Specialist Civil Engineering opportunities Dams / Bridges / Tanks

Business Outlook

- FY21 EBITDA Revised Guidance of \$42m \$45m (up from \$38m to \$42m)
- Record Work in Hand of \$1b with further near-term contract wins expected
- Strong liquidity / balance sheet position to support growth working capital requirements
- Earnings profile of two thirds annuity earnings in FY21 and beyond
- Continued execution of a clear strategy and well positioned for long term sustainable growth



