



**Interim Results Presentation  
Half Year Ended 31 December 2014**

**25 February 2015**

# About SCEE



Leading provider of specialised electrical and instrumentation services

Delivers services to resource projects across Australia and overseas throughout the project life cycle

Strong reputation for safety and excellence

Established in 1978 and listed on the Australian Securities Exchange in 2007 under the code SXE

## Project life cycle support



design and construction of high voltage power line distribution, switchyards and substations



installation and commissioning of greenfield projects



operations support, maintenance, brownfield upgrade and sustaining capital services

# Exposure to six sectors



Iron ore



Australia

Minerals & metals



Australia & overseas

LNG



Australia

CSG



Australia

Coal



Australia

Power generation



Australia

# Highlights



## Financial

Half year revenue of \$142.0m up 28% on PCP; NPAT of \$4.1m down 34% on PCP  
Challenging market conditions continue to impact margins  
Strong balance sheet with \$32.2m of net cash at 31 December 2014

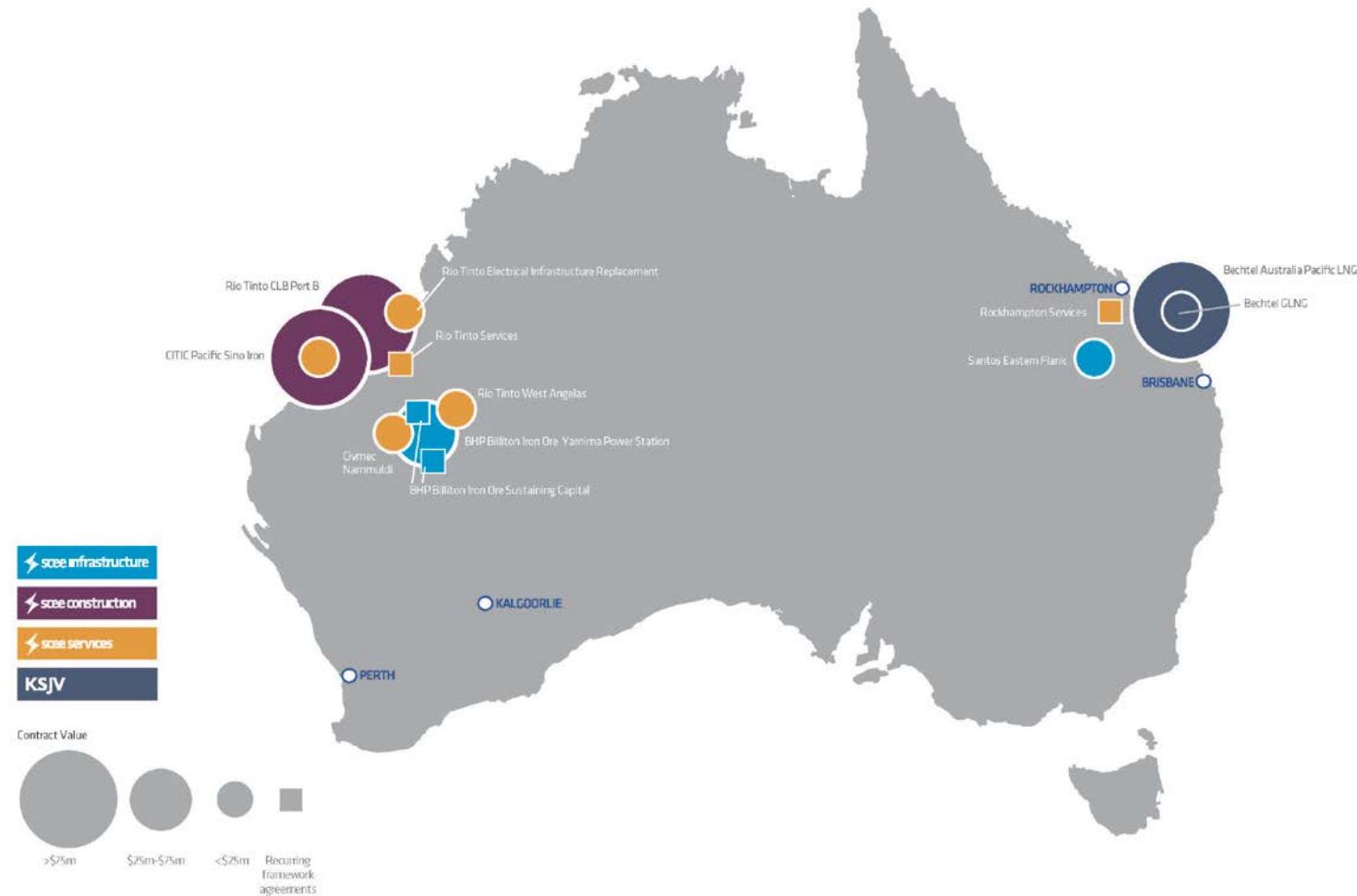
## Operational

Operations in period completed without a Lost Time Injury  
Order book of \$110m at 31 December 2014 with \$20m awarded subsequently  
Slower than anticipated ramp up on key H2 projects  
Overheads down 8% on PCP despite increased volumes of activity

## Strategic

Continued focus on growing operations & maintenance and sustaining capital  
Actively monitoring and evaluating growth and acquisition opportunities  
Period of consolidation expected in the sector  
Targeting further overhead reductions

# HY 15 projects



# Key contract wins



## CITIC Pacific Sino Iron

- Awarded approximately \$80m of works on the Sino Iron Project at Cape Preston
- Activity commenced during the period and will ramp up in H2 15 and continue into FY16

## BHP Billiton Iron Ore Yarnima

- Awarded over \$25m of E&I works at the Yarnima Power Station near Newman
- SCEE's first power station project

## KSJV – Bechtel GLNG Plant Project

- SCEE's LNG focused joint venture KSJV subcontracted by Bechtel to provide labour support on the GLNG Plant Project on Curtis Island
- Work being performed on a cost reimbursable basis



# Half year financial results



	HY15 \$m	HY14 \$m	Change %
Revenue	142.0	110.7	28%
Gross profit	22.2	26.0	(15%)
Gross margin	15.7%	23.5%	
EBITDA	9.7	12.3	(21%)
EBIT	6.2	8.8	(30%)
NPAT	4.1	6.2	(34%)
Net Margin	2.9%	5.6%	

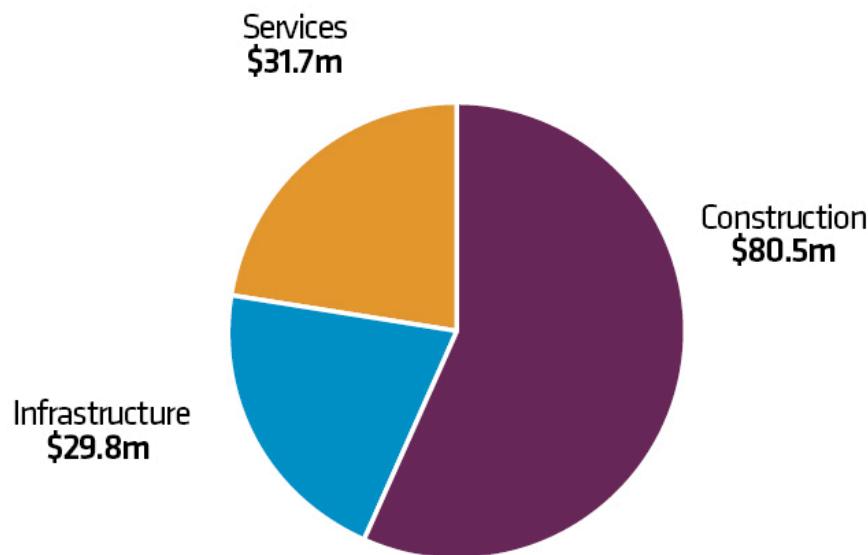
Activity levels were high during the period with a 28% increase in revenue

But challenging market conditions continued to impact margins

HY14 gross margins reflected the successful closing out of large lump sum projects secured prior to the change in market conditions

Overhead reduction of 8% from PCP achieved despite increased activity and remains a key focus going forward

# Revenues by operating division



## Main Contributors:

### SCEE Infrastructure

- BHP Billiton Yarnima Power Station
- BHP Billiton Iron Ore Sustaining Capital

### SCEE Construction

- Rio Tinto Cape Lambert Port B Phase B
- Civmec Nammuldi
- KSJV – Bechtel Australia Pacific LNG

### SCEE Services

- Rio Tinto EIR program
- Rio Tinto West Angelas

# Balance sheet



	Dec 14 \$m	Jun 14 \$m
Current assets	95.6	98.6
Non current assets	45.7	48.0
Total assets	141.2	146.6
Current liabilities	30.5	34.6
Non current liabilities	6.6	7.8
Total liabilities	37.1	42.3
Equity	104.1	104.3

Strong balance sheet throughout period

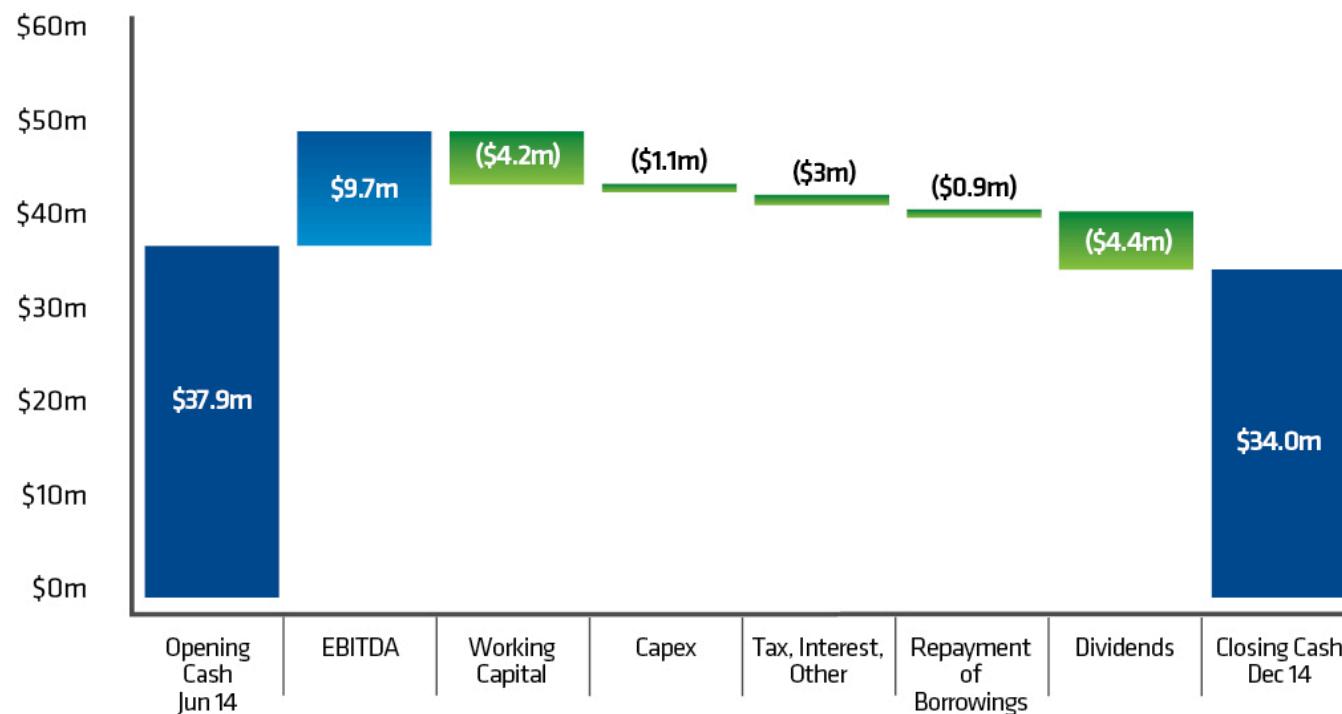
Cash of \$34.0m at 31 December 2014 with a further \$13.6m of client receivables due prior to period end received early January

Minimal debt of \$1.8m

Capital expenditure of \$1.2m in the period and expected to remain low for foreseeable future

Current franking account balance of \$10.0m

# Cashflow



# Financial trends



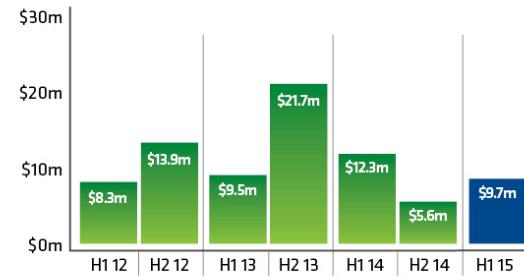
## Revenue



## Gross profit



## EBITDA



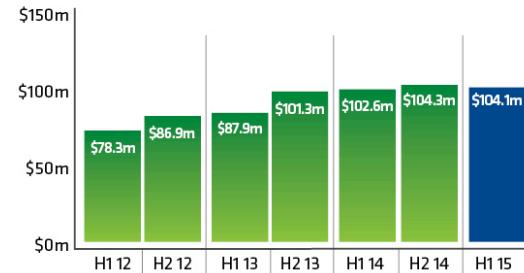
## Net profit after tax



## Net cash



## Net assets



# Health, safety and people



Lost Time Incident free in the period, over ten years  
LTI free in Australia

Reflective of the proactive safety culture across the whole of SCEE from the Board to our project teams

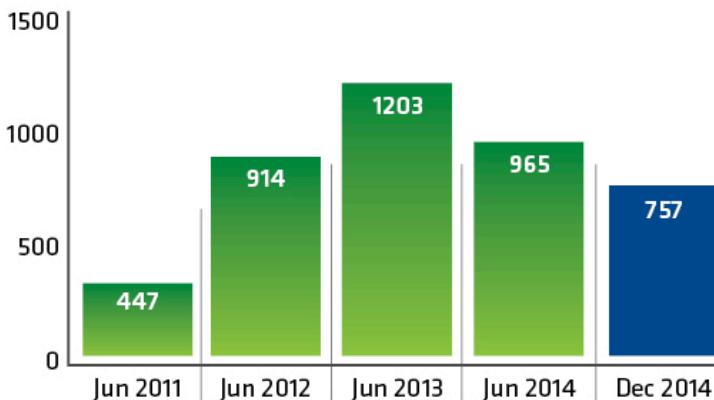
Over 750 employees at 31 December 2014 as key H1 projects completed and demobilised

Dedicated training centre helps ensure cost effective and efficient mobilisation of project teams

Strong commitment to indigenous participation

Award winning apprenticeship program

## Employees



# Order book



Order book at 31 December 2014  
of \$110m excluding work under  
recurring framework agreements

A further \$20m of orders have  
been secured post period end

Over \$50m of order book is for  
FY16 performance

Business development and  
tendering activity remains high but  
pool of available work has  
decreased

# Market conditions



Continuation of the challenging market conditions that emerged during 2013

Tender process to secure available work is increasingly competitive

Clients remain commercially focussed with price a key driver in awards

Commodity price weakness has seen the postponement or cancellation of a number of capital projects and available package sizes have decreased

Operations & maintenance and sustaining capital opportunities increasing as capex projects completed

We expect these trends to continue through FY16



# Iron Ore Capital



Pipeline of available work has reduced but expected to remain a key revenue contributor

Opportunity for growth on Sino Iron as the project progresses

New mine developments will be required by Rio and BHP to maintain their forecast production levels



# Iron Ore Sustaining Capital and Operations and Maintenance

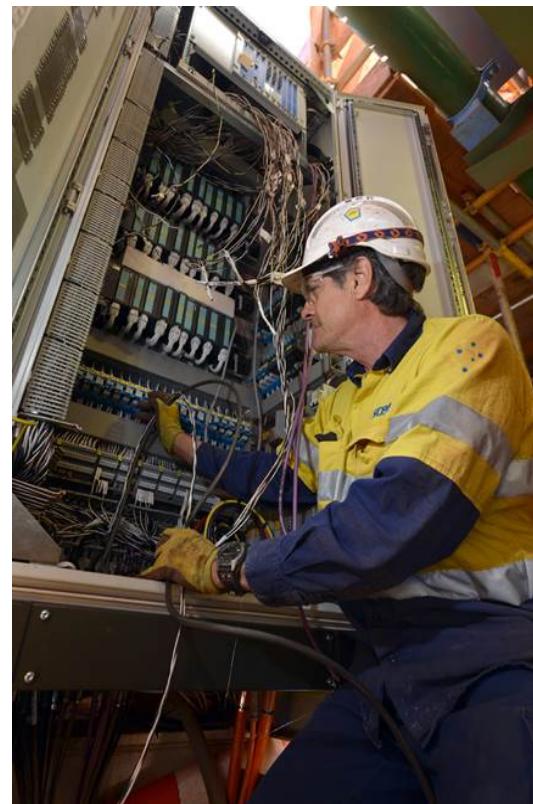


SCEE strongly positioned with Rio Tinto, BHP and Sino Iron for sustaining capital and operations phases - E&I component of spend increases from 3-5% in capital phase to 12-15% in later phases

BHP Iron Ore Sustaining Capital framework agreement provides ongoing opportunity

Expect growth in Rio Tinto sustaining capital spend

Positioning for Sino operations and maintenance works as now in production



# LNG and CSG



LNG construction phase to continue into FY17

KSJV currently working on APLNG and GLNG with scope for further growth

Targeting secondary opportunities on other LNG plants

Positioning for operations and maintenance workflow over long term as LNG plants completed

Second wave of upstream CSG works on East Coast now being tendered and clients shifting from tier one to tier two contractors

But further capital spend is being impacted by the drop in oil price

Upstream CSG requires long term expenditure to maintain production



# Mining



Base metals remains depressed and is being treated as a spot market with project bid as they arise

Bidding identified opportunities in East Coast coal market (eg Adani)

Selectively bidding for international construction work



# Outlook



Activity in early H2 has been low as a result of completion of key H1 projects and slower than anticipated ramp up of new projects

Margins expected to remain highly competitive for foreseeable future

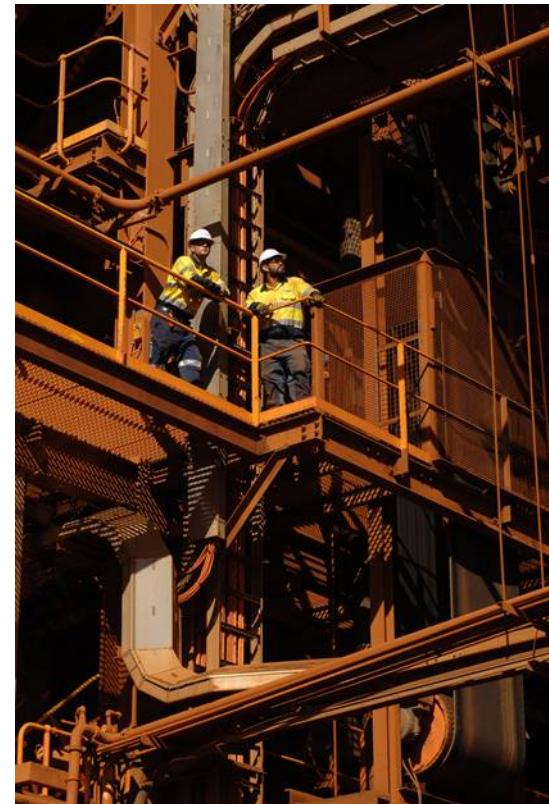
Market conditions and the risk of further deterioration make full year NPAT uncertain

Outcome dependent on the winning and timing of award and execution of future orders, progress of current projects remaining in line with schedules and closing out existing commercial claims as currently forecast

Not appropriate to give definitive full year earnings guidance

Over \$50m of FY16 work already secured

Strong balance sheet with capacity to take advantage of acquisition opportunities



# Strategy



Focused on substantially increasing recurring revenues from operations & maintenance and sustaining capital over three to five years through organic growth and acquisition opportunities (targeting \$100m-\$150m p.a. by FY16)

Monitoring and evaluating potential growth and acquisition opportunities

Expect consolidation in the sector as companies seek to maintain scale, capability and service required by clients

Management of overheads to ensure appropriate balance between cost control and operational effectiveness



# Overheads



Overheads in the period were down 8% from \$13.9m in PCP to \$12.8m despite a 28% increase in revenue

Efficiency measures have been ongoing for 18 months since market conditions changed with overheads in Q2 FY15 22% lower than in Q1 FY14

Continue to target further reductions through ongoing review of cost base and restructuring



# Management changes

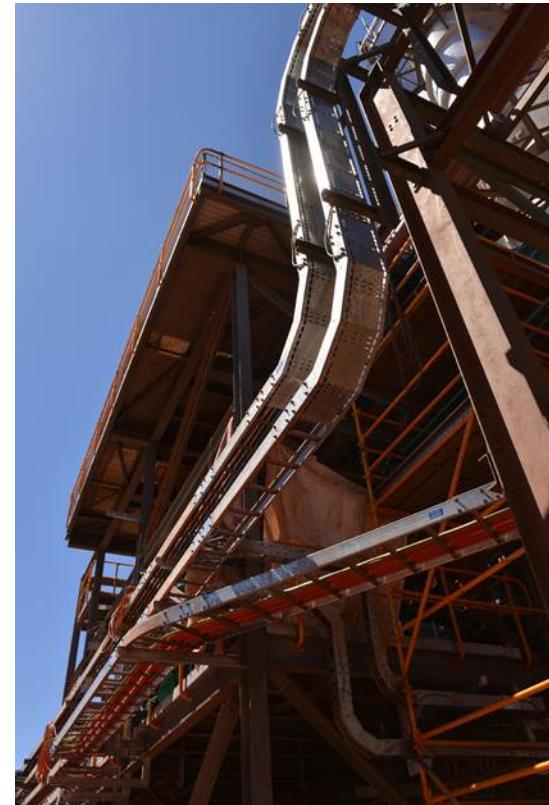


Managing Director and CEO Simon High stepping down from the role

The Board has commenced a formal search process for a replacement

Mr High to remain in the role until an appointment is made

Strong management team in place and will ensure continuity during the transition



# Conclusion



Market conditions remained challenging during the period and are expected to continue

Available pool of construction work has reduced but operations & maintenance and sustaining capital opportunities are increasing

Significant overhead reductions achieved and managing costs remains a key focus

Monitoring and evaluating potential growth and acquisition opportunities in a consolidating market

Strong balance sheet retained throughout period providing capacity for acquisition



# Non-IFRS financial information



SCEE's results are reported under International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board. The Company discloses certain non-IFRS measures that are not prepared in accordance with IFRS and therefore considered non-IFRS financial measures. The non-IFRS measure should only be considered in addition to, and not as a substitute for, other measures of financial performance prepared in accordance with IFRS.

EBIT and EBITDA are a non-IFRS earnings measure which do not have any standard meaning prescribed by IFRS and therefore may not be comparable to EBIT and EBITDA presented by other companies. EBIT represents earnings before interest and income tax. EBITDA represents earnings before interest, income tax, depreciation and amortisation.

Overheads as disclosed in this presentation does not have any standard meaning prescribed by IFRS and therefore may not be comparable to overheads as presented by other companies.

## EBIT and EBITDA Reconciliations:

	<b>HY 15</b>	<b>HY 14</b>
	<b>\$m</b>	<b>\$m</b>
Profit before tax	6.2	8.7
Finance expense	0.5	0.6
Finance income	(0.5)	(0.5)
<b>EBIT</b>	<b>6.2</b>	<b>8.8</b>
Depreciation	3.4	3.4
Amortisation	0.1	0.1
<b>EBITDA</b>	<b>9.7</b>	<b>12.3</b>

## Overhead Reconciliation:

	<b>HY 15</b>	<b>HY 14</b>
	<b>\$m</b>	<b>\$m</b>
Employee benefits expenses	(8.8)	(9.7)
Occupancy expenses	(0.8)	(1.1)
Administration expenses	(2.7)	(2.4)
Other expenses	(0.5)	(0.7)
<b>Overheads</b>	<b>(12.8)</b>	<b>(13.9)</b>

# Disclaimer



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Important factors that could cause actual results to differ materially from the expectations expressed or implied in the forward-looking statements include known and unknown risks. Because actual results could differ materially from Southern Cross Electrical Engineering Limited’s current intentions, plans, expectations, assumptions and beliefs about the future, you are urged to view all forward-looking statements contained herein with caution.