

ASX ANNOUNCEMENT

25 February 2026

ASX Market Announcements
Australian Securities Exchange
20 Bridge Street
Sydney NSW 2000

Tabcorp Holdings Limited 2026 Half Year Results Announcement

Attached for release to the market is Tabcorp Holdings Limited's (**Tabcorp** or the **Company**) Half Year Results Announcement for the half year ended 31 December 2025 (**1H26**).

This announcement was authorised for release by the Tabcorp Board.

For more information contact:

Media

Daniel Meers
GM Corporate Affairs
+61 419 576 961

Investors

Terry Couper
GM Capital Markets
+61 408 551 935

Delivering on the Strategy

- **Group Revenue of \$1,344.9m**, up 1.0% on 1H25; **Group EBITDA of \$217.4m**, up 14.3% on 1H25.
- **Focus on execution.** Greater connection between Digital, Retail and Media assets delivering differentiated wagering product and promotions. Domestic wagering turnover increased by 0.3%, including Sport turnover up 6.9% and Digital-In-Venue (DIV) turnover up 12.3%.
- **Cost discipline.** Underlying cost reduction of 3.7%¹, delivering positive operating leverage and a 190bps improvement in EBITDA margin to 16.2%.
- **Strategic Delivery.** Key strategic initiatives progressed in 1H26 including the development of a new retail commercial model, a unique in-play product offering, and a National Tote.
- **Strong financial position.** Reduction in leverage to 1.5x² with improved diversity of funding and increased tenor following the successful \$300m 5.5 year AMTN issuance in November 2025. Net debt as at 31 December 2025 of \$631.2m.
- **Wagering & Media EBITDA of \$181.4m**, up 15.8% on 1H25. Domestic wagering revenue up 1.1% on 1H25, impacted by below average yields during the period.
- **Integrity Services EBITDA of \$36.0m**, up 7.5% on 1H25, driven by 4.1% growth in revenue.
- **Group NPAT before significant items³ of \$35.7m**, up 61.5% on 1H25.
- **1H26 Interim Dividend of 1.5 cps**, unfranked, up 50% on 1H25.

Key Group Financial Metrics

\$m	1H26	1H25	Change (%)
Revenue	1,344.9	1,331.3	1.0%
EBITDA before significant items	217.4	190.2	14.3%
EBIT before significant items	110.2	92.7	18.9%
NPAT before significant items	35.7	22.1	61.5%
Statutory NPAT	21.7	25.3	(14.2%)
Statutory EPS (cents)	0.9	1.1	(18.2%)
Adjusted EPS ⁴ (cents)	2.7	1.9	42.1%
Dividend per share (cents)	1.5	1.0	50%

Note: Opex, EBITDA, EBIT, NPAT before significant items, net debt and underlying numbers referred to throughout this release are non-IFRS financial information, exclude significant items, and are not subject to audit or review.

¹ Excluding the impact on 1H25 operating costs of the Victorian joint venture.

² Reported leverage is calculated as net debt / EBITDA on a last 12-month (LTM) basis. Net debt is gross debt (Australian Dollar equivalent repayable at maturity), including lease liabilities, less cash.

³ Significant items (after tax) totalling \$14.0m comprises Victorian Licence (increased race fields fee protection and remeasurement of the funding support liability of \$7.6m) and transformation costs (\$6.4m).

⁴ Adjusted EPS calculated as NPAT before significant items, Victorian Licence amortisation (1H26: \$22.4m, 1H25: \$21.1m) and equity accounted investment result.

Managing Director & Chief Executive Officer Gillon McLachlan said:

“Our 1H26 results highlight that we are a more consistent company, with greater capability.

“We’re executing on our game plan while delivering ongoing cost and capital discipline.

“There’s greater depth in our business. I’m proud we’ve delivered double digit earnings growth in a half where wagering operators were impacted by a run of low yields during the Footy Finals and Spring Racing Carnival. We have been able to absorb this through strong execution by the team, particularly on the cost side, and through the diversity in our business.

“Through TAB and SKY, our digital, retail and media assets are more closely connected, creating a genuine omnichannel experience for our customers and I expect that to evolve further in the second half of the year. TAB Takeover, TAB Time, Mega Pot and Miss By One products are examples of the differentiation we are creating.

“There’s more to do and we’re not where we want to be yet, but we have made significant progress in the first half, and we will remain relentless in executing on our strategy in the second half and beyond.”

1H26 Group Performance Overview

\$m	1H26	1H25	Change (%)
Wagering and Media	1,253.2	1,243.2	0.8%
Integrity Services	91.7	88.1	4.1%
Group Revenue	1,344.9	1,331.3	1.0%
Wagering and Media	181.4	156.7	15.8%
Integrity Services	36.0	33.5	7.5%
Group EBITDA	217.4	190.2	14.3%
Wagering and Media	95.3	79.4	20.0%
Integrity Services	14.9	13.3	12.0%
Group EBIT	110.2	92.7	18.9%

Group revenue was \$1,344.9m, up 1.0% on 1H25, reflecting the full benefit of the reformed Victorian Wagering and Betting Licence (**Victorian Licence**), and the impact of below average wagering yields during the period.

Note: Opex, EBITDA, EBIT, NPAT before significant items, net debt and underlying referred to throughout this release are non-IFRS financial information, exclude significant items, and are not subject to audit or review.

Group operating expenses decreased 1.1% to \$350.2m. Underlying operating expenses reduced 3.7% when compared to 1H25, adjusting for the impact of the reformed Victorian Licence.

The growth in earnings as outlined above, delivered positive operating leverage with a 190bps improvement in EBITDA margin to 16.2%.

1H26 Divisional Result: Wagering and Media

\$m	1H26	1H25	Change (%)
Revenue	1,253.2	1,243.2	0.8%
Variable contribution	477.4	458.1	4.2%
Operating expenses	(296.0)	(301.4)	1.8%
EBITDA	181.4	156.7	15.8%
D&A	(86.1)	(77.3)	(11.4%)
EBIT	95.3	79.4	20.0%

Wagering and Media revenue for 1H26 increased 0.8% to \$1,253.2m.

Domestic wagering turnover increased 0.3%, reflecting modestly improved trading conditions over the half, and domestic wagering revenue increased 1.1% on 1H25, including a full 6 month benefit of the reformed Victorian Licence following commencement in mid-August 2024. Excluding the impact of the reformed Victorian Licence, domestic wagering revenue decreased by 2.5%, impacted by below average gross yields through September to mid-November. Gross yields were strong in late November and December, which helped to partially offset the softness earlier in the period.

International wagering revenue increased 6.6% on 1H25, primarily due to the addition of new customers.

Media revenue increased 0.2% on 1H25 to \$192.4m, reflecting international export performance.

Wagering and Media variable contribution margins increased 130bps to 38.1%, following the implementation of the reformed Victorian Licence and phase one of the new retail commercial model.

Wagering and Media operating expenses decreased 1.8% on 1H25, due to re-organisation and cost program benefits, partly offset by inflation and additional costs from the reformed Victorian Licence.

Wagering and Media EBITDA of \$181.4m increased by 15.8% on 1H25, with EBITDA margin expanding 190bps to 14.5%. EBIT of \$95.3m increased by 20.0% from 1H25, driven by EBITDA growth partly offset by higher D&A.

Note: Opex, EBITDA, EBIT, NPAT before significant items, net debt and underlying referred to throughout this release are non-IFRS financial information, exclude significant items, and are not subject to audit or review.

1H26 Divisional Result: Integrity Services

\$m	1H26	1H25	Change (%)
Revenue	91.7	88.1	4.1%
Variable contribution	90.2	86.3	4.5%
Operating expenses	(54.2)	(52.8)	(2.7%)
EBITDA	36.0	33.5	7.5%
D&A	(21.1)	(20.2)	(4.5%)
EBIT	14.9	13.3	12.0%

Integrity Services revenue grew 4.1% to \$91.7m driven by increased project work, CPI-linked fee increases, and an increase in the number of monitored EGMs.

Operating expenses grew 2.7% to \$54.2m due to inflation, partly offset by cost program benefits.

Integrity Services EBITDA of \$36.0m increased by 7.5% on 1H25 with EBITDA margin expanding by 130bps to 39.3%.

Balance Sheet

Net debt as at 31 December 2025 was \$631.2m. In November, Tabcorp successfully priced \$300m of 5.5 year notes with a fixed coupon of 5.99% under a new Australian Medium Term Note (AMTN) programme. The AMTN issuance further diversified our funding sources, extended the weighted average maturity of drawn debt to 5.4 years, and increased liquidity to \$1,083.4m as at 31 December 2025.

The Company's balance sheet places us in a strong position to continue to pursue growth opportunities. As at 31 December 2025, reported leverage was 1.5x⁵, well within our target leverage range of less than 2.5x through the cycle.

Dividend

Tabcorp has announced a 1H26 unfranked interim dividend of 1.5 cents per share (cps).

The interim dividend is payable on 24 March 2026, to shareholders registered at 3 March 2026. The ex-dividend date is 2 March 2026. The 1H26 dividend represents a payout ratio of 56% of adjusted earnings per share⁶. The Company's Dividend Reinvestment Plan will operate in respect of the interim dividend, with no discount.

Note: Opex, EBITDA, EBIT, NPAT before significant items, net debt and underlying referred to throughout this release are non-IFRS financial information, exclude significant items, and are not subject to audit or review.

⁵ Reported leverage is calculated as net debt / EBITDA on a last 12-month (LTM) basis. Net debt is gross debt (Australian Dollar equivalent repayable at maturity), including lease liabilities, less cash.

⁶ Adjusted EPS is calculated using NPAT before significant items, Victorian Licence amortisation (\$22.4m) and equity accounted investment result.

1H26 Summary

Tabcorp continues to deliver against its strategic plan with strong progress on key initiatives in 1H26.

The growth in underlying earnings in 1H26 reflects a modestly improving turnover environment, cost and capital discipline, plus a full period of benefits of the reformed Victorian Licence. Our performance also reflects a refreshed customer offering, as we activated unique offers such as the TAB Takeover and TAB Time that bring to life our omnichannel assets.

Outlook

Tabcorp expects the wagering turnover environment in the second half of FY26 to be similar to the first half.

Our focus remains on executing against our evolved strategy including delivery of unrivalled omnichannel experiences for customers. The Phase 1 changes to the retail commercial model are expected to yield some benefit in FY26, however these benefits are expected to be largely reinvested into venues to drive increased customer engagement.

The Company will maintain its heightened focus on cost management in FY26 to partially offset inflationary pressures. In 2H26, the Company expects to incur additional operating expenses of approximately \$5m in relation to advertising and promotion investment for the 2026 FIFA World Cup.

Other key items for FY26:

- Capex is expected to be in the range of \$120m–\$140m;
- Depreciation and amortisation is expected to be in the range of \$210m–\$220m;
- Tax expense will continue to be impacted by non-deductible items of approximately \$67m in relation to Victorian Licence amortisation and licence payable unwind;
- Cash income tax is expected to be minimal, given carried forward losses and R&D tax offsets; and
- Due to its current franking credit balance, and minimal tax payments to generate new franking credits, Tabcorp is unlikely to be in a position to frank dividends in the near term.

Disclaimer

Forward-looking statements

Any forecasts or other forward-looking statements contained in this release are subject to known and unknown risks and uncertainties and may involve significant elements of subjective judgement and assumptions as to future events which may or may not be correct. Such forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors, many of which are beyond the control of Tabcorp, that may cause actual results to differ materially from those expressed or implied in such statements. There can be no assurance that actual outcomes will not differ materially from these statements. You are cautioned not to place undue reliance on forward-looking statements. Except as required by law or regulation (including the ASX Listing Rules), Tabcorp undertakes no obligation to update these forward-looking statements.

Past performance information given in this release is given for illustrative purposes only and should not be relied upon as (and is not) an indication of future performance.

Non-IFRS financial information

Investors should be aware that certain financial measures included in this release are 'non-IFRS financial information' under ASIC Regulatory Guide 230: 'Disclosing non-IFRS financial information' published by ASIC and 'non-GAAP financial measures' within the meaning of Regulation G under the U.S. Securities Exchange Act of 1934, as amended, and are not recognised under AAS and IFRS. Non-IFRS financial information in this Presentation includes opex, EBITDA, EBIT, NPAT before significant items, adjusted EPS, net debt and underlying which have not been subject to audit or review. Such non-IFRS financial information does not have a standardised meaning prescribed by AAS or IFRS. Therefore, the non-IFRS financial information may not be comparable to similarly titled measures presented by other entities, and should not be construed as an alternative to other financial measures determined in accordance with AAS or IFRS. Although Tabcorp believes these non-IFRS financial measures provide useful information to investors in measuring the financial performance and condition of its business, investors are cautioned not to place undue reliance on any non-IFRS financial information included in this release.

Glossary

1H/2H	Six months ended 31 December/30 June of the relevant financial year
AAS	Australian Accounting Standards
AMTN	Australian Medium Term Note
ASIC	Australian Securities and Investments Commission
ATO	Australian Taxation Office
BPS	Basis points
CAPEX	Capital expenditure
CPI	Consumer Price Index
CPS	Cents per share
D&A	Depreciation, amortisation and impairment
EBIT	Earnings before interest, tax and equity accounted result (before significant items)
EBITDA	Earnings before interest, tax, depreciation, amortisation, equity accounted result and impairment (before significant items)
EGM	Electronic Gaming Machine
EPS	Earnings Per Share
FINANCIAL YEAR / FY	The Group's financial year is 1 July to 30 June
GAAP	Generally Accepted Accounting Principles
GROUP	The Tabcorp group of companies
INTEGRITY SERVICES	The Group's business that provides EGM monitoring services under licence, the provision of other regulated and approved services, and other services to licensed gaming venues (formerly referred to as Gaming Services)
IFRS	International Financial Reporting Standards
LTM	Last twelve months
MAX	The Group's Integrity Services brand
NM	Not meaningful
NPAT	Net profit after tax
NSW	New South Wales
OPEX	Operating expenses net of other income
ROIC	Return on invested capital
SKY RACING, SKY1 & SKY2	Part of the Group's Media business, Broadcasting racing and sport throughout Australia and internationally
TAB	The Group's wagering brand
TURNOVER	Turnover is gross amount wagered by customers. It is a non-IFRS measure
USPP	US Private Placement
VC	Variable Contribution
VIC	Victoria
VIC JV	Victorian Joint Venture
VRI	Victorian Racing Industry
WAGERING AND MEDIA (W&M)	The Group's business that operates fixed odds and pari-mutuel betting products and services on racing, sport and novelty products, and racing and sports broadcasting